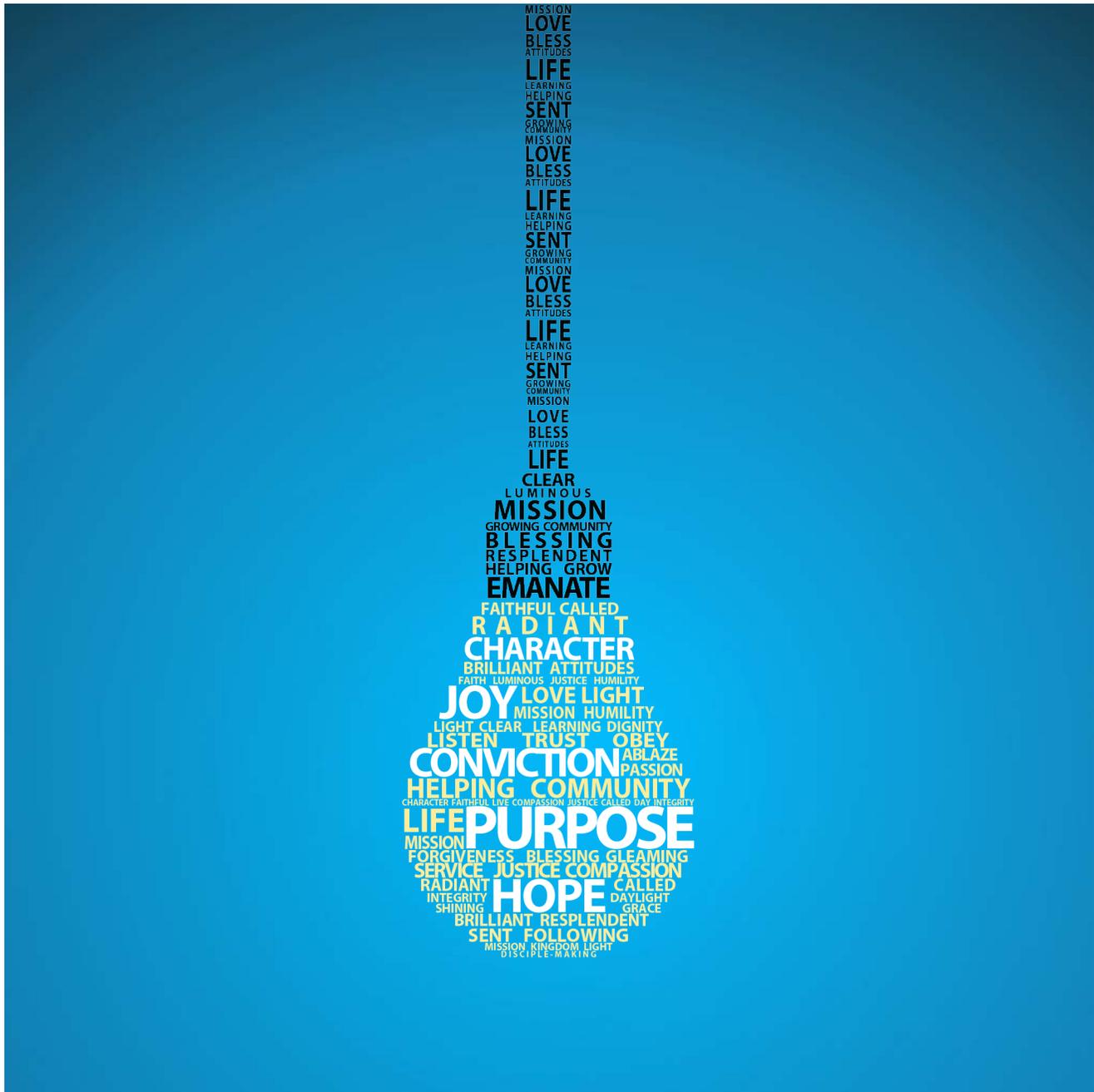


# Dispel the Darkness

General Assembly 2015



May 4-6, Calgary, Alberta



Evangelical Missionary Church  
of Canada HIS MISSION - OUR MISSION

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# Message from the President Phil Delsaut

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## Welcome to Assembly 2015



The theme of this Assembly is Dispel the Darkness.

We are living in exciting days of great opportunity. The Lord Jesus told a parable of the Wheat and Weeds. The enemy is busy sowing weeds in the middle of the good harvest. But it is the Lord's will that the weeds will not be pulled until the end of the age. So, it should come as no surprise that the gains and victories of a past generation are under attack. It has ever been so. And we are called to be 'the good seed', to be 'salt' and to be 'light'. In fact the Lord is so bold as to say to His followers, 'YOU ARE THE LIGHT OF THE WORLD'! This is radical!

Vishal Mangalwadi comes to us from the nation of India. It is a nation that is only 68 years old. Since its independence in 1947 it has gone through the growing pains of becoming a modern nation state. It has a modern constitution that enshrines certain freedoms and it is coming to terms with many of the issues with an engagement that is fresher and more lively than our Canadian engagement, in part because the birth of our nation is now 148 years distant. I have observed that there is an optimism on the part of the followers of Christ in India about the making of the nation, an optimism that seems to have faded in Canada. The optimism about India as a great nation is there despite the daunting challenges that followers of Jesus face. Now, as to Canada, the time has come for us to stop lamenting the past and to embrace the future that the Lord God has for us. May there be a healing of our nation. May God give us the hope to believe that the best days for Canada are yet ahead. God bless our land!

Brother Vishal will come and provoke you to think big thoughts, and to take action. He brings a confidence that the best days for Canada, for India and for the nations of the world are yet to come. The course of a civilization is not predetermined by the powers of this world. It is our conviction that the rise and fall of civilizations is in the hand of the King of Kings and Lord of Lords. He has the fate of the nations in His hand. And the last two thousand years have proven the truth of the words found in Revelation 12:

*Now have come the salvation and the power and the kingdom of our God, and the authority of his Christ. For the accuser of our brothers, who accuses them before our God day and night, has been hurled down. They overcame him by the blood of the Lamb and by the word of their testimony; they did not love their lives so much as to shrink from death. 12 Therefore rejoice, you heavens and you who dwell in them!*

We invite you to come expectantly, and that you will bring the reality of being 'light in a dark place' to the gathering. The reality of your life in Jesus is the best part that you can contribute. Come expectantly. Bathe these preceding days in prayer. Come seeking a blessing and come being a blessing. The significance of this gathering will be determined by the decisions you and I make about attendance, participation and prayer support. Pray that Our God will smile on Assembly 2015.

There has never been a life more beautifully lived than the life of Jesus. There has never been a life of more consequence in its example and in its redemptive effects. In His life, in His death and in His resurrection, we experience the reality of the Light of the World, reflect the Light of His glory: *And we, who with unveiled faces all reflect the Lord's glory, are being transformed into his likeness with ever-increasing glory (2 Cor 3:18).*

And so we pray:

*'Lord, as you turn your radiant face towards us, may we experience its refining and purifying power. May we read the warm intensity of your love and interest in us. May we be drawn into the joy of knowing your warm embrace. We are Your people. As we gather in solemn and joyful Assembly we pray that You will see fit to visit us in a powerful and transforming way. We pray for those who will address us. May we listen carefully for the voice of Your Spirit speaking, having ears let us hear and obey. For all those who have worked hard in preparation, we thank You for them and ask that they would know the blessing of hearing You say, 'Well done.' For every delegate and participant, give us each and all a spirit of prayer and anticipation. May we respond to your promptings to come ready to receive and to give. In Your providence You have called into being a people, the Evangelical Missionary Church of Canada. Make a people worthy of Your Name. Make us those who are ready to be renewed. Make us faithful. Cause us to dispel the darkness and to be the light. Make us more like Jesus, Who is now and forever, the Light of the World.*

Welcome to Assembly!

For Christ and His Kingdom,

*Pastor Phil*

[pdelsaut@emcc.ca](mailto:pdelsaut@emcc.ca)

**Welcome to  
General Assembly 2015  
MacEwan Hall,  
University of Calgary,  
Calgary, AB**

Greetings to our EMCC Family!

Welcome to the beautiful University of Calgary Campus for the 2015 EMCC General Assembly. After months of prayer and planning, with surrendered hearts and open minds we are ready to come together from around the world to share what the Lord is doing among us and to prepare us for the work that is ahead.

It has been a tremendous privilege to serve as your coordinator for this incredible event and to work alongside the Design Team in preparation for Assembly. What a joy to serve with a great team who are passionately committed to following Jesus and to equipping leaders to serve Christ. It has been our prayer that your participation at Assembly will be one of meaningful fellowship, mutual encouragement, uplifting worship, and informing for the work to which God has called you.

As we seek God throughout the course of our Assembly, there are many prayer intercessors on site and around the world who are praying with us. As you continue to pray over the next few days, please be praying

- that our worship will touch the heart of God,
- that we will hear God's challenge to us,
- that we will be encouraged and inspired
- for the strengthening bonds of fellowship, and
- for unity to God's call to be faithful in our response to **"Dispel the Darkness"**.

Here are a few important "Things to Know"

- There will be a message board at the Registration Desk, please use it for coordinating meeting at meal times, for transportation requests or words of encouragement
- Please sign up at the Registration Table for Monday evening banquet seating.
- If you are not planning to attend any of the scheduled meals, we would very much appreciate if you would let us know at the Registration Desk.
- The EMCC website will be updated with schedule, business agenda, workshop and exhibitor information.
- Get all of the relevant information about General Assembly from the EMCC Events App
- Follow General Assembly on Twitter at #emccassembly

It is our joy and privilege to serve you. If you have any questions or concerns, please do not hesitate to let us know.

On behalf of the EMCC Assembly Design Team,  
Blessing, for His Kingdom & glory,

Janice Franzen  
2015 General Assembly Coordinator



EMCC Events app for Apple  
devices

## 2015 EMCC Assembly Workshops

Tuesday, May 5<sup>th</sup> 11:15am – 12:15pm

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### Q&A with Vishal Mangalwadi

*Vishal Mangalwadi*

Write down your questions and have them answered. Vishal will be facilitating a Q&A to help you understand the concepts he's discussing.

### Living the Way of Jesus

*Joel Zantingh*

Is it really more effective to help others follow Jesus simply by using a memorable, transferrable platform? Does the language we use to describe our journey with Jesus actually make a difference in how well people follow the Lord on mission in their context?

For the past couple of years, we have been delivering our "Way of Jesus" training to help disciples make disciples, and the stories are coming in about new followers of Jesus discipling others. *That's 3 spiritual generations of followers serving the Lord together.*

Thank you Lord! These are **God's** stories in **our** family! Come and interact with some people who've found freshness to their own journey with Jesus, and fresh confidence in discipling others.

### Stories that Transform

*Val Lieske*

Stories should do more than simply entertain; good stories, well told should transform. Learn how to use stories to change hearts, change minds, and change culture. Val Lieske is the founder and Artistic Director of Fire Exit Theatre ([www.fireexit.ca](http://www.fireexit.ca)), on the Creative Communications team at Centre Street Church, an adjunct instructor at Alberta Bible College, and a writer, actor, director, and speaker.

### Social Media and Disciple Making

*Matthew Brnjas*

What use is Facebook to a Jesus follower?

The social landscape has changed drastically in the past ten years and has left many of us scrambling to catch up. The church's response has generally been one of alarm, but is this the best response? Explore how Jesus might be calling the church to a tremendously powerful technology, and learn some concepts that will provide grounding in this ever-changing landscape. This is a device-friendly workshop.

### Disciple-Shift: Shifting Church Culture to Disciple Making

*Greg Grunau & Kervin Raugust*

Kervin and Greg are the lead navigators at Centre Street Church of the "disciple shift". When you leave their workshop you will understand what it takes to shift church "from here to there"! This is not an easy journey, as you will hear, but it is a necessary one. What you will need to make the journey are three simple navigational tools tried, tested and found true. Using them will enable you to lead a disciple making church.

### Rural Ministry Revisited!

*Reverend Tim Beadle*

Rev. Tim Beadle is a church coach with the Christian & Missionary Alliance in Alberta and co-founder of the Rural Church Pastors Network – a ministry designed to offer support, encouragement and mentoring to those who serve in rural communities. This session will introduce you to the ministry of the Rural Church Pastors Network with discussion related to the unique opportunities and challenges associated with disciple making in the context of a rural church.

Tuesday, May 5<sup>th</sup> 12:15 – 1:15pm

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### Youth Leaders Luncheon with Vishal

*Gavin Wark, Alison Lefebvre, Mark Anderson*

A personal opportunity for youth ministry workers or representatives to engage with Vishal on working with the younger generation to reimagine Western culture.

**Tuesday, May 5<sup>th</sup> 1:15 – 2:15pm**

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**Lightbox**

***Joel Zantingh***

If none of the workshop options listed here grab you, you'll have opportunity on the first day of General Assembly to suggest a topic you would like to talk about with other interested individuals. We'll select the top two or three topics, and then facilitate round table discussions during this workshop period. Look for details at General Assembly.

**Stories that Transform**

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Kervin and Greg are the lead navigators at Centre Street Church of the "disciple shift". When you leave their workshop you will understand what it takes to shift church "from here to there"! This is not an easy journey, as you will hear, but it is a necessary one. What you will need to make the journey are three simple navigational tools tried, tested and found true. Using them will enable you to lead a disciple making church.

**How the Church Engages the Community**

***Jordan Polson***

Jordan Polson is the Executive Pastor of Crossroads Church in Red Deer, AB. In this workshop, Jordan will explore a healthy mindset for viewing your community and provide tools and techniques for how to engage them. The workshop will also address the following:

- Compassionate people impacting our world vs. People that perform compassionate acts
- Whose Job is it to Engage Your Community? The Church or Individuals?

**Adjusting the Lens of Children & Family Discipleship**

***Janice Franzen***

How are we doing at equipping children and families to live like Jesus amid the increasingly complex realities they encounter on a daily basis? Are there opportunities to adjust the lens on children and family ministry to reveal more light on life transformational disciple making? Come be part of the conversation in which we will explore insights and practical tools so that Jesus' love may be reciprocated in tangible ways and subsequently, impact future generations.

# General Assembly 2015 Exhibitors

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## MINISTRY RESOURCES

Appleseed Resource Ministry

*April Wannamaker*

## EMCC

Benefits and Retirement Plan

*Pauline Zondervan*

EMCC Youth

*Gavin Wark, Mark Anderson and Alison Lefebvre*

## EMCC WORLD PARTNERS

EMCC Relief and Development

*Lou Geense*

EMCC World Partners

*Sandra Tjart*

## EMCC RECOGNIZED MISSIONARIES

Charstar & CNMM (Canadian Network Of Ministries To Muslims)

*Eldon Gamble*

One Mission Society Canada

*Helmut Markeli*

Georgian Native And Outreach Ministry

*Hugh Hamp*

MissionPREP – Crosstraining Program

*Ken & Carolyn Benson*

## CAMP MINISTRY

Charis Camp

*Darren Duncalfe*

River's Edge Camp

*Will Born*

## POST SECONDARY & CONTINUING EDUCATION

CREST Leadership

*Dan Reinhardt*

Emmanuel Bible College

*Mark Boughan*

Rocky Mountain College & PATHWAYS

*Robert Harris*

Taylor Seminary

*Rick Heavenor*

## AFFILIATED ORGANIZATIONS

Kids Alive

*Matthew Brnjas*

Hope Mission

*Marcella Hayes*

Mennonite Foundation Of Canada

*Cara Pedersen*

Mennonite Mutual Insurance

*Marguerite Jack*

NextLEVEL Leadership

*Debi Snider*

## EMCC General Assembly Procedural Rules

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The General Assembly shall be governed according to Robert's Rules of Order and the following standing rules:

1. Delegates shall wear proper identification.
2. Each member shall stand when he/she wishes to speak, address the chair giving his/her name and home church. Members shall speak only once for five minutes on any subject except by permission of the chair.
3. The chair shall nominate all Sessional Committees and the General Assembly shall elect them.
4. All committees or boards, in presenting reports to the General Assembly shall limit their recommendations to matters which they have fully studied and are prepared to support.
5. The report of the Nominating Committee shall be presented prior to the session in which elections are held.
6. Recommendations from churches for presentation to the General Assembly shall be forwarded to the Evangelical Missionary Church of Canada office by April 15. Only recommendations received by the above-mentioned date shall be eligible for consideration.
7. \* Members wishing to introduce new matters of business to the General Assembly, insofar as possible, shall give prior notice of such intention to the Secretary of the EMCC Board of Directors.
8. Motions, other than routine, shall be prepared in writing and signed by the mover and seconder.
9. \*\* Because of the pre-publication provision of the Bylaw, any recommendation for Bylaw revision other than those duly circulated would be out of order. Such a recommendation could only be entertained for consideration of the next General Assembly.
10. Resolutions should be submitted to the secretary of the EMCC Board who shall inform the chair and
  - a. refuse to present it to the body; and/or
  - b. negotiate its revision; and/or
  - c. expedite its legislation; and/or
  - d. deliver a recommendation for its adoption or not.
11. Notwithstanding, it is the recognized right of a duly seated member of the General Assembly to speak, in keeping with the Rules of Order, on any subject and to make proper motions.

[Revised and approved by the EMCC Board of Directors, March 23, 2007]

\* Full Member churches of the Evangelical Missionary Church of Canada (as defined in Bylaw Article 4 – Membership) may present recommendations relative to the affairs of the Evangelical Missionary Church of Canada by submitting such recommendations to the secretary of the Evangelical Missionary Church of Canada in writing. The executive committee of the National Board, in consultation with the President, will determine whether the recommendation should be presented to the National Board or be better handled in another way. If it is the intention of the member that the recommendation be presented to Assembly for consideration, this intention must be clearly noted and the recommendation must be presented to the secretary of the Evangelical Missionary Church of Canada at least six (6) months before the Assembly in which the recommendation is to be considered.

\*\* Full Member churches of the Evangelical Missionary Church of Canada (as defined in Bylaw Article 4 – Membership) may present recommendations for amendment of Bylaws, Articles of Faith, or Articles of Governance by submitting such recommendations to the Secretary of the Evangelical Missionary Church of Canada in writing at least six (6) months before the Assembly in which the recommendation is to be considered. This date is set to allow sufficient time for clarifications of the issues, consideration by the National Board, and proper notice for the Assembly. The options for National Board action relative to the proposal would be to forward the proposal to Assembly with, or without a recommendation.

[\* and \*\* Revised and approved by the EMCC Board of Directors, November 3, 2012]

## ASSEMBLY 2015 SCHEDULE

### Monday, May 4

11:00 Registration

#### AFTERNOON BEGINS AT 1:00 P.M.

1:00 Opening Worship/Scripture/Prayer

1:30 Plenary Session #1: Vishal Mangalwadi

2:15 Round Table Conversation

2:30 Break

3:00 Business I – Reports

(Reports have been distributed electronically prior to Assembly)

4:30 Break

#### EVENING BEGINS AT 6:00 P.M.

6:00 Global Celebration Banquet

Welcome to Missionaries

World Partners and Global Initiatives Report

Recognition of Credentialed, Retired

New Groups for New People and Pentecost 2015

7:30 Plenary Session #2: Phil Delsaut

### Tuesday, May 5

#### MORNING BEGINS AT 9:00 A.M.

9:00 Worship/Scripture/Prayer

9:30 Plenary Session #3: Vishal Mangalwadi

10:15 Roundtable Conversation

10:45 Break

11:15 Workshops

12:15 Lunch (on site)

#### AFTERNOON BEGINS AT 1:30 P.M.

1:30 Workshops

2:30 Business Session II

3:15 Break

3:45 Plenary Session #4: Vishal Mangalwadi

4:30 Roundtable Conversation

5:00 Break

#### FREE TIME/BREAKOUT GROUPS

6:30 Dinner off site – a variety of restaurants will be recommended

*People are encouraged to meet together for dinner and continue sharing stories*

### Wednesday, May 6

#### MORNING BEGINS AT 9:00 A.M.

9:00 Worship/Scripture/Prayer

9:30 Plenary Session #5: Daniel Howard and CSC Panel

10:00 Roundtable Conversation

10:15 Presentations

Camps

Youth

10:45 Break

11:15 Business Session III

11:45 Communion and Closing worship

# Business Session – Agenda (subject to change)

Location: The MacEwan Conference & Event Centre on Campus of the University of Calgary, Calgary, Alberta

## 3:00 p.m. Monday, May 4 - Business Session I

- 1 **Call to Order/Establishment of Conference Bar** – Moderator
- 2 **Prayer**
- 3 **Approval of Agenda** – **Motion EMCC15001**: “to approve the agenda of General Assembly 2015.”
- 4 **Procedural Rules** for Assembly
- 5 **Appointment of Sessional Committees**: Bylaw Committee/Parliamentarians, Resolutions Committee, Tellers, Publications Secretary, Assembly Minutes Committee. **Motion EMCC15002**: “that the nominees be appointed to the respective sessional committees.”
- 6 **Approval of Minutes**: **Motion EMCC15003**: “that the Minutes of General Assembly, May 6-8, 2013 be approved.” **Motion EMCC15004**: “that the Minutes of the Ordinary Annual Meeting, June 16, 2014 be approved.”
- 7 **Reception of Reports** – The 2015 Assembly Book was distributed electronically, with hard copy available upon request. **Motion EMCC15005**: “that we receive all 2014 Reports to Assembly.”  
(Sponsors/spokespersons for reports available for questions. Reports from Finance and other ministries tba will be amplified by other presentations).
- 8 **Finance Presentation**: Presenter John Stokoe. **Motion EMCC 15006**: “that the audited financial statements for 2013 and 2014 be adopted.”
- 9 **Appointment of the Auditor** **Motion EMCC 15007**: “that the Firm of Clarke Starke & Diegel be appointed as the EMCC Auditor for the fiscal years 2015 and 2016.”
- 10 **Report of the Nominating Committee** – Presenter Kerry Belt – **Motion EMCC 15008**: “that the nominees presented by the Nominating Committee be the slate for nomination for the EMCC Board of Directors.”
- 11 **Adjournment** of Business Session I – **Motion EMCC 15009**: “that the first business session be adjourned.”

BALLOTS for Election of Board Members to be distributed at the close of Business Session 1.

*(All ballots for election of National Board to be received by 9 am, Tuesday, May 5)*

4:30 p.m. Break, followed by Global Celebration Banquet

## 2:30 p.m., Tuesday, May 5 - Business Session II

1. **Call to Order**
2. **Prayer**
3. **Bylaw Amendment** – Requirement to comply with the timing of Ordinary Annual Meetings held biannually within the dates of EMCC fall board meetings. **Motion EMCC15010**: “that the amendment to 6.3.1. Ordinary Annual Meeting be approved.”
4. **Bylaw Amendment** – to make clear that the Statement of Faith as contained in Appendix 1 is an integral part of the bylaw. **Motion EMCC15011**: “that the amendment to Articles of Faith & Practice, Section 5 be approved.”
5. **Bylaw Amendment** – to make clear that the Articles of Governance as contained in Appendix 2 are an integral part of the bylaw. **Motion EMCC15012**: “that the amendment to Articles of Governance 6.2.2. be approved.”
6. **Election Results** – Board of Directors
7. **Ballots** – motion to destroy - **Motion EMCC15013**: “that the ballots for the Assembly votes be destroyed.”
8. **Unfinished Business** from Session 1.
9. **Adjournment** of Business Session II – **Motion EMCC15014**: “that the second business session be adjourned.”

## 11:15 a.m. Wednesday, May 6 - Business Session III

- 1 **Call to Order**
- 2 **Prayer**

- 3 **Adoption of all reports** to Assembly. **Motion EMCC15015:** “that all 2014 reports to Assembly be adopted as printed or read.”
- 4 **Unfinished Business** from Business Session I and II
- 5 **Reports from Sessional Committees:**
  - Resolutions Committee. Motion EMCC15016:** “that we accept the report of the Resolutions Committee.”
  - Minutes Committee. Motion EMCC15017:** “that we accept the report of the Minutes Committee.”
  - Bylaw Committee Motion EMCC 15018:** “that we accept the report of the Bylaw Committee.”
- 6 **Final Business. Motion EMCC15019:** “that any unfinished business be referred and assigned to the EMCC Board of Directors.”
- 7 **Adjournment** of Business Session III - **Motion EMCC15020:** “that the final business session of General Assembly 2015 be adjourned.”

# Minutes of EMCC General Assembly 2013

## Holiday Inn Airport Hotel – Toronto, Ontario

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Evangelical Missionary Church of Canada  
May 6-8, 2013

### Monday May 6

#### Plenary Session I -- 1:00 pm

A team from Royal City Church led Worship.

Dwane Parsons from First EMC in Pembroke ON described how the theme of being captivated by Jesus has changed his ministry.

Leonard Sweet addressed the conference on the theme of being captivated by God. Our culture communicates with stories and images, narrative and metaphor. As missionaries in this culture we must begin by learning the language of the culture and using this language to communicate the gospel.

#### Business Session I -- 3:00 pm

Moderator, Peter Gibbins, called the first business session to order.

The conference bar was established as being the entire room. Delegates who are entitled to vote will have a star on their nametags. Peter read the prayer found on page one in the Assembly Book.

#### Agenda:

**Motion EMCC13001:** “to accept the agenda as printed.” Carried.

#### Procedures:

The secretary read the General Assembly Procedural Rules.

The secretary read the list of appointees to the Sessional Committees.

**Motion EMCC13002:** “to appoint these nominees.” Carried.

#### Minutes:

**Motion EMCC13003:** “to approve the minutes of the May 2-4 2011 General Assembly.” Carried.

**Motion EMCC13004:** “to approve the minutes of the Ordinary Annual Meeting on Nov 1, 2012.” Carried.

#### Reports:

**Motion EMCC13005:** “to receive all of the reports to the General Assembly as previously circulated.”

Carried. It was noted that some missionaries are not listed in the published report because they are working in sensitive fields.

#### Nominations:

Kerry Belt presented the report of the Nominating Committee for nominees to the EMCC Board. There are 9 positions on this Board. Three incumbents will continue to serve and the following 6 new people were nominated: Alan Shantz, Peter Gibbins, Arvin Nagules, Matt Hillier, Milly Siderius, Krista Bennett.

**Motion EMCC13006:** that the nominees presented by the Nominating Committee be the slate for election for the EMCC Board of Directors. Carried.

Ruth Esau presented a tribute to the leadership of Phil Delsaut as President of the EMCC.

**Motion EMCC13007:** "that the EMCC National Board presents Rev. Phil Delsaut for election as President of the Evangelical Missionary Church of Canada to serve a four year term to expire at General Assembly 2017."

Ballots for the election of the Board members and the President were circulated. They are to be deposited in the ballot box by 9:00 am on Tuesday.

Opportunity was given for questions from the floor for Phil Delsaut relating to his vision and direction for the EMCC in the next 4 years. Numerous questions were asked on a variety of matters.

#### Bylaw Amendments:

To comply with the new Not for Profit Act, changes to EMCC Bylaw #1 were presented.

**Motion EMCC13008:** “that the proposed bylaw amendments be adopted. Carried.

Graham Burkhart presented recommended changes to the Articles of Governance in the Bylaws of the EMCC. These changes are in response to the new Nonprofit Corporations Act.

**Motion EMCC13009:** to adopt the proposed changes to the Articles of Governance of the EMCC. Carried.

#### Articles of Faith:

Graham Burkhart presented the proposed new Statement of Faith as recommended by the Constitutional Commission. This draft is the result of several years of work by the Commission and discussions with stakeholders in various situations. The intent is not to change any of our doctrinal positions but to clarify them. Questions and discussion were deferred until the next business session.

**Motion EMCC13010:** that the first business session be adjourned. Carried.

#### **Second Plenary Session II -- 7:00 pm**

##### Recognitions:

Sandra Tjart introduced all of the World Partners missionaries who were present.

##### Newly Credentialed:

Phil Delsaut introduced all of those who had been credentialed since the 2011 Assembly and those whose credentials from another denomination had been recognized by the EMCC since 2011.

##### Updates:

Brief ministry updates were presented by Sheri Grosz for the Mennonite Foundation of Canada, John Thiessen for Chinook Village, and Lou Geense for Global Initiatives.

##### Missional Stories:

Sam Devine from Albright EMC in Winnipeg told how God is moving in this church.

##### Remembrance:

Former pastors and missionaries and members of their immediate families who have passed away since the last Assembly were noted and remembered in silence and in prayer.

##### Worship:

The Royal City Church worship band led a time of worship.

##### Spiritual Challenge:

Phil Delsaut brought a challenge from Phil. 3:7-14, reminding us that the value of knowing Jesus makes everything else in life worthless by comparison.

v. 10 "that I may know Him, and the power of His resurrection, and the fellowship of His suffering, being conformed to His death".

##### New Initiatives:

A powerpoint presentation highlighted new EMC church plants in Canada.

"Movin" in Toronto and "Dominion Chapel Ministries" in Yorkton, SK were introduced as the Pentecost Offering project recipients for this year. The offering will be received on Tuesday morning.

Dessert Fellowship:

The evening concluded with a dessert fellowship.

**Tuesday, May 7**

**Plenary Session III -- 8:45 am**

Camp Reports

Brief camp updates were presented by George Grierson (Stayner), Rob Benkhe (Mishewah), Joseph Steeves (Echo Lake), and Christine Waring (Charis).

Nigeria Report

Attempts had been made to bring representatives from the United Missionary Church of Africa in Nigeria to this Assembly but visas could not be obtained in time. Phil Delsaut read the following greeting from Sam Usman and Rev Ishaya Noma:

"It's a pity we are missing this year's Assembly but all is to the glory of God. Once the visa is issued we can re-plan. We pray for the success of your conference and send greetings to all!"

Missional Stories:

Ralph Van Oostveen shared a story from the church in Mitchell, ON.

Challenge:

Len Sweet described the images of creation from Genesis 2. The picture is of God using dirt, water and wind to form man.

Plenary session III adjourned.

**Business Session II -- 2:15 pm**

The Chair called the meeting to order. Ernie Wiens led in prayer.

Bylaws:

It was noted that the bylaw change that was approved in the previous session required a 2/3 majority to be approved and that the vote was not counted. However the Chair noted that the vote by raised hand was well in excess of the required margin.

Election of Board:

The results from the election of board members were announced. All of those nominated were elected by a margin well in excess of the 66% required. Those elected are Krista Bennett, Peter Gibbins, Matt Hillier, Arvin Nagules, Alan Shantz and Milly Siderius.

Election of President:

It was announced that Phil Delsaut has been re-elected for another term as President by a margin in excess of the required 2/3 of ballots cast.

Financial Report:

Matt Hillier presented the audited financial statements, highlighting the sources and uses of funds. John Cressman, Development Officer, challenged churches to meet the target of contributing 5% of their revenue to the national EMCC office.

**Motion EMCC13011:** “that the audited financial statements for 2011 and 2012 be approved.” Carried.

**Motion EMCC13012:** “that the firm Clarke Starke & Diegel be appointed as auditors for 2013 and 2014.” Carried.

Articles of Faith:

The discussion of the proposed Articles of Faith continued. Graham Burkhart highlighted revisions that have been made to the proposal since it was published in the Assembly Book.

**Motion EMCC13013:** “that the proposed Articles of Faith be adopted as revised.”

Questions, comments and suggestions were received from the floor related to the statement on the church. Discussion will continue in the next business session.

**Motion EMCC13014:** “to adjourn Business Session II.” Carried.

**Plenary Session IV -- 3:40 pm:**

The Royal City worship band led in worship.

Missional Stories:

Mike Morgan (Didsbury Zion) and Lucas van Boeschoten and John Pritchard (Calgary Centre Street) shared stories of how God is working in their ministries.

College Reports:

Mark Boughan (Emmanuel Bible College) and Kerry Belt (Rocky Mountain College) brought verbal reports on recent developments at these colleges.

Challenge:

Len Sweet brought a challenge from the crossing of the Red Sea in Exodus 14: 22-29. In order to keep growing we need to take risks for God.

Plenary Session IV adjourned.

**Wednesday**

**Plenary Session V -- 8:45 am**

The Royal City Church worship band opened the meeting.

Missional stories:

Lucy Chaimiti shared a story of what God is doing through Adam House in downtown Toronto.

Capt. Steve Heemskerk shared about his ministry as chaplain at the Canadian Forces Base at Esquimalt, BC.

World Partners:

Sandra Tjart listed the 28 countries in which World Partners is working and shared a story from Liesel Reimer who is serving with the Dublin Christian Mission in Ireland.

Youth:

Gavin Wark reported on recent happenings among EMC youth across Canada through large events, Gener8 and YouthBuilders.

Challenge:

Tim and Kathy Elliott from House of Prayer in Kitchener introduced Nigel Paul, the Founder of “MoveIn”. Nigel spoke from John 1:14. "The Word became flesh and dwelt among us." “MoveIn” is a program that encourages Christians to move into a high-risk community with the intention of making an impact for Christ.

### **Business Session III -- 10:45 am**

The Moderator called the session to order.

#### Articles of Faith:

The motion to adopt the Articles of Faith was brought back to the floor.

Graham Burkhart explained that the draft Articles of Faith that is on the table is the version that currently exists on the EMCC website. Any further changes should be stated as amendments to the main motion.

**Motion EMCC13015:** “to amend "About Things to Come" in the 3rd paragraph: Those who have not accepted His life-giving grace will be raised to experience eternal punishment being separated from God and all that is good. Those who have trusted in Christ will be raised to live eternally in God’s presence and receive the promised reward.” Carried.

**Motion EMCC13016:** “to amend "About the Bible" by inserting We believe that the Bible, consisting of the 66 books of the Old and New Testaments, is divinely inspired, infallible, entirely trustworthy, and the only final authority in all matters of faith and conduct. The Bible, as originally written by human authors under the inspiration and supernatural guidance of the Holy Spirit, is the Word of God, the supreme source of truth for Christian belief.” Carried.

**Motion EMCC13017:** “to amend the amendment: move "by human authors" to a point later in the sentence.” Carried.

**Motion EMCC13018:** “to amend "About the Church": "to encourage all people to follow Jesus and to participate in the ever growing Kingdom of God.” Carried.

**Motion EMCC13019:** “to amend "About the Church" to "in His ever growing kingly rule.” Lost.

**Motion EMCC13020:** “to amend "About Things to Come" to add "At the time of God's choosing Jesus will take the church out of the world.” Lost.

**Motion EMCC13021:** “to amend "About Humanity" to remove "prevenient”.” Carried.

The **Motion EMCC13022:** “to adopt the Articles of Faith as amended” was carried out by secret ballot. Carried. 91% in favour.

#### Ballots:

**Motion EMCC13023:** “to destroy the ballots from all secret ballots votes at this Assembly.” Carried.

#### Reports:

**Motion EMCC13024:** “to adopt all reports.” Carried.

#### Resolutions Committee:

The Report of the Resolutions Committee was presented to Assembly. Thanks were expressed to those who made this event possible, to the Constitution Commission for their work, and to all who led and ministered to us in these days. It was resolved that we support Phil Delsaut, our newly re-elected President throughout this next term. In light of the fact that, “we the family of the EMCC are governed first and foremost by a powerful, gracious, loving, compassionate and eternal God,” the Committee exhorted Assembly to “throw off our inhibitions, the lies and traps of the enemy and take hold of all that God is calling us forward to, for the church of God does not retreat, but is forcefully advancing. Amen.”

**Motion EMCC13025:** “to adopt the report of the Resolutions Committee.” Carried.

Minutes Committee:

The Minutes Committee reviewed the Minutes taken at Assembly up to the conclusion of Business Session II and reported that the Minutes accurately reflect the proceedings and business of Assembly to that point.

**Motion EMCC13026:** “to approve the minutes of Assembly 2013 up to the conclusion of Business Session II and that the balance of the minutes be referred to the Board for its review at a later date.” Carried.

Bylaw Committee:

The Bylaw Committee reported that in its view the business of the Assembly has been carried out in the appropriate manner.

**Motion EMCC13027:** “to approve the report of the Bylaw Committee.” Carried.

Unfinished Business:

**Motion EMCC13028:** “that any unfinished business be assigned and referred to the EMCC Board of Directors.” Carried.

Adjourn:

**Motion EMCC13029:** “that the 2013 Assembly be adjourned.” Carried.

Assembly 2013 concluded with communion.

The Assembly approved these Minutes on the \_\_\_\_ day of \_\_\_\_\_, 2015.

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Rev. John Stokoe  
Secretary

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Rev. Peter Gibbins  
Moderator

# Minutes of EMCC Ordinary Annual Meeting

## Highland Centre, EMCC Kitchener Office

**For:** EMCC Ordinary Annual Meeting  
**Meeting at:** Highland Centre, EMCC Kitchener Office

**Last Meeting:** General Assembly May 6-8, 2013  
**This Meeting:** OAM, June 16, 2014  
**Next Meeting:** General Assembly May 4-6, 2015

**EMCC Board Members Present** Peter Gibbins (Mod), Kerry Belt, Ron Epp, Matt Hillier (Treas), Krista Bennett, Alan Shantz, Milly Siderius, John Stokoe (Sec)

**Advisory** Phil Delsaut

**Regrets** Arvin Nagules

**Individual & Corporate Members in attendance in person or by proxy**  
Eligible individual members: 383 with 383 possible votes  
Eligible corporate members: 122 full member congregations with 154 possible votes.  
Total possible combined votes: 537.

Actual Votes returned:  
Individuals in attendance in person: 8, equaling 8 votes.  
Returned individual proxy forms: 20, equaling 20 votes.  
Returned corporate proxy forms: 13, equaling 26 actual corporate votes.

**Quorum** Actual number of combined votes received: 54. This number exceeds the 5% of total number of possible votes that constitutes a quorum. A quorum was present in person and by proxy.

**Call to Order** The meeting was called to order by Peter Gibbins at 1:05 pm EDT. Phil Delsaut gave a brief update on the Way of Jesus training last week.

**Welcome and Prayer** Ron Epp led in prayer.

**Approval of Agenda** **Motion OAM2014.01:** “That the Agenda for the June 16, 2014 Ordinary Annual Meeting be approved as written.” Carried.

**Business:**

**1. Appointment of Auditor** **Motion OAM2014.02:** “Be it resolved that the Firm of Clarke, Starke and Diegel be appointed as auditors for the year 2014.” Carried.

**2. Deferral of Audited Financial Statements** **Motion OAM2014.03:** “Be it resolved that the audited financial statements for the year 2013 be received and that discussion be deferred until General Assembly 2015.” Carried.

**Motion to Adjourn** **Motion OAM2014.04:** “That the 2014 Ordinary Annual Meeting of the EMCC be adjourned.” Carried.

Minutes approved this \_\_\_\_\_ day of \_\_\_\_\_, 2014

\_\_\_\_\_  
Rev. John Stokoe  
Secretary

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Rev. Peter Gibbins  
Moderator

# Report of the EMCC Board Moderator

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Reporting: Rev. Peter Gibbins

Position: Moderator, EMCC Board of Directors

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As I prepare this, my third Moderator's Report for General Assembly, I ask myself how I can make this one different from those previous. If your memory is anything like mine, you will not remember what my last report contained even if you had taken the time to read it.

As delegates and pastors reading this report, I ask foremost that you and your church family regularly remember our upcoming Assembly in your public and private prayers. Our keynote speaker, Dr. Vishal Mangalwadi, a native to Delhi, is an international lecturer, social reformer, political columnist and prominent author. Please do not let his credentials scare you! He is an evangelical thinker and communicator who has been used of God to impact thousands worldwide.

As a denomination we operate on a 'governance model'. This simply means that having policies and procedures in place, we entrust the day-to-day decisions and operation to our President and his staff. As a National Board we do not get involved in the routine 'running' of our denomination. There are times when President Phil will come to us for our input on a particular situation. The governance model is not without checks and balances. As mentioned previously, earlier boards put into place policies and procedures that govern or direct the decisions of the President and his staff. These policies and procedures are not written in stone. Periodically the board will revise old ones and create new ones. We do this to assist in wise decision-making.

The National Board meets twice a year, each time for a three-day period. We are the group to whom the president is accountable. We represent you! Twice a year the President supplies us in advance with a very detailed report of 'all' aspects of ministry in the EMCC world. Often the reports staff has made to him are available to us. A major part of these bi-yearly meetings is a comprehensive financial report. There is openness and transparency between President Phil and our board.

Perhaps that is enough said about how the National Board functions. Having had the privilege to be part of this board for eight years I continue to be amazed at the giftedness and diversity of the men and women who serve. It seems that we always have the right complement of persons whose giftings, passion and expertise cover our needs. Your prayerful consideration as to who you vote for as new board members is so very important.

On behalf of you, the EMCC Constituency whom the EMCC board represents, and the rest of the National Board, I want to express our heartfelt thanks and appreciation to President Phil and each of the staff in the Calgary and Kitchener offices. Each is a highly committed servant who joyfully and ably serves. We are so blessed by this great team!

Please peruse this Assembly Book. Come to Assembly informed, ready to be blessed, and to bless others.

Respectfully submitted,

Peter Gibbins

[prgibbins@gmail.com](mailto:prgibbins@gmail.com)

## President's Report to EMCC Assembly 2015

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Reporting: Rev. Phil Delsaut  
Position: President, EMCC

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### Preamble

I begin with the account of something very recent. These are the words of a young professional caught in the dangerous world of present day war torn Iraq. This young man is newly married. His father-in-law, terrified at the dangers for his daughter, has offered \$200,000 to the organization not to hire his son-in-law. Here is the reply that this young professional gave to his father-in-law.

“People have come from all over to join ISIS and are now here destroying and killing and bringing fear. Now Christians are coming from all over the world and they are bringing help, love and hope – which religion would you choose? I am going to be a Christian and help them.”

(My thanks to David Hearn, President of C&MA for permission.)

What this young professional was experiencing was the love of God through the people of God. This has always been the ‘secret weapon’ of the followers of Christ.

‘By this shall all men know that you are my disciples, that you love one another.’ I am thankful to be part of a tribe that is continually learning what this call to love means. Thank you to the many across our land and around the world who fly the banner of EMCC and do so in service to the King. Indeed His banner over us is Love.

The Lausanne Cape Town Commitment has some important articulations of our calling to live a life of love. I quote a few of them here:

‘Framing our convictions and our commitments in terms of love, we are taking up the most basic and demanding biblical challenge of all:

1. to love the Lord our God with all our heart and soul and mind and strength;
2. to love our neighbour (including the foreigner and the enemy) as ourselves;
3. to love one another as God in Christ has loved us, and
4. to love the world with the love of the One who gave his only Son that the world through him might be saved.

‘Such love is the gift of God poured out in our hearts, but it is also the command of God requiring the obedience of our wills. Such love means to be like Christ himself: robust in endurance, yet gentle in humility; tough in resisting evil, yet tender in compassion for the suffering; courageous in suffering and faithful even unto death. Such love was modelled by Christ on earth and is measured by the risen Christ in glory.

‘We affirm that such comprehensive biblical love should be the defining identity and hallmark of disciples of Jesus. In response to the prayer and command of Jesus, we long that it should be so for us. Sadly we confess that too often it is not. So we re-commit ourselves afresh to make every effort to live, think, speak and behave in ways that express what it means to walk in love – love for God, love for one another and love for the world.’ -- Cape Town Commitment

The Cape Town Commitment (CTC) is rich and worthy of careful consideration. There is one theme that I want to highlight – Integral Mission. Integral Mission is an essential expression of the Love of God. It is implicit in the young professional’s story and in the above quotation. I am doing a summary remix of the CTC because Integral Mission is not something that we have always been able to conceptualize or articulate well.

Here is the CTC’s definition of Integral Mission:

‘Integral mission is the proclamation and demonstration of the gospel. It is not simply that evangelism and social

involvement are to be done alongside each other. Rather, in integral mission our proclamation has social consequences as we call people to love and repentance in all areas of life. And our social involvement has evangelistic consequences as we bear witness to the transforming grace of Jesus Christ. If we ignore the world, we betray the Word of God which sends us out to serve the world. If we ignore the Word of God, we have nothing to bring to the world.

‘We commit ourselves to the integral and dynamic exercise of all dimensions of mission to which God calls his Church.

- God commands us to make known to all nations the truth of God’s revelation and the gospel of God’s saving grace through Jesus Christ, calling all people to repentance, faith, baptism and obedient discipleship.
- God commands us to reflect his own character through compassionate care for the needy, and to demonstrate the values and the power of the kingdom of God in striving for justice and peace and in caring for God’s creation.

‘In response to God’s boundless love for us in Christ, and out of our overflowing love for him, we rededicate ourselves, with the help of the Holy Spirit, fully to obey all that God commands, with self-denying humility, joy and courage. We renew this covenant with the Lord - the Lord we love because he first loved us.’

We are doing well at implementing this in a number of domains and we are particularly adept at doing overseas, but if we are to see a change in our land this practical truth must be brought to bear here in Canada. Thank God that we are learning to do this. May what follows contribute to the guiding conversations.

So here I want to anchor very particularly on the words ‘out there,’ that is, we need to be outward focused. Too often we have limited our application of Integral Mission to what we do in the domain of the Church. Bob Roberts, who was our keynote speaker at Assembly six years ago, tried to articulate this in his presentation on ‘domains.’ I don’t think that we understood that articulation. At Assembly 2015 Vishal Mangalwadi will approach the same theme from another angle. In this introduction to my report, I want to try another approach that I hope will get some traction.

The LOVE of God means that we love Him because He first loved us, and loving Him means that we are to love others, and we do this in word and in deed. However, we have often found it difficult to articulate what this means in our everyday lives, and particularly in the workplace. Once more, I dip into the CTC, quoting the section entitled, Truth and the Workplace:

‘The Bible shows us God’s truth about human work as part of God’s good purpose in creation. The Bible brings the whole of our working lives within the sphere of ministry, as we serve God in different callings. By contrast, the falsehood of a ‘sacred-secular divide’ has permeated the Church’s thinking and action. This divide tells us that religious activity belongs to God, whereas other activity does not. Most Christians spend most of their time in work, which they may think has little spiritual value (so-called secular work). But God is Lord of all of life. ‘Whatever you do, work at it with all your heart, as working for the Lord, not for men,’ said Paul, to slaves in the pagan workplace.

‘In spite of the enormous evangelistic and transformational opportunity of the workplace, where adult Christians have most relationships with non-Christians, few churches have the vision to equip their people to seize this. We have failed to regard work in itself as biblically and intrinsically significant, as we have failed to bring the whole of life under the Lordship of Christ.

A) We name this secular-sacred divide as a major obstacle to the mobilization of all God’s people in the mission of God, and we call upon Christians worldwide to reject its unbiblical assumptions and resist its damaging effects. We challenge the tendency to see ministry and mission (local and cross-cultural) as being mainly the work of church-paid ministers and missionaries, who are a tiny percentage of the whole body of Christ.

B) We encourage all believers to accept and affirm their own daily ministry and mission as being wherever God has called them to work. We challenge pastors and church leaders to support people in such ministry – in the

community and in the workplace – ‘to equip the saints for works of service [ministry]’ – in every part of their lives.

C) We need intensive efforts to train all God’s people in whole-life discipleship, which means to live, think, work, and speak from a biblical worldview and with missional effectiveness in every place or circumstance of daily life and work. Christians in many skills, trades, businesses and professions, can often go to places where traditional church planters and evangelists may not. What these ‘tentmakers’ and business people do in the workplace must be valued as an aspect of the ministry of local churches.

D) We urge church leaders to understand the strategic impact of ministry in the workplace and to mobilize, equip and send out their church members as missionaries into the workplace, both in their own local communities and in countries that are closed to traditional forms of gospel witness.

E) We urge mission leaders to integrate ‘tentmakers’ fully into the global missional strategy.’

If we are to transform the societies in which we live, we must learn to be salt and light. We must understand that our ‘ministry’ is not a ‘church job’ but it is ‘out there.’ It is in the workaday world. Equipping God’s people for the work of the ministry has to do with preparing them for service in the world at large.

And the key to equipping has to do with inculcating an ownership for one’s own walk with Jesus.

Recently I was in a gathering of the leading denominational leaders in our land, and, yes, denominations are alive and well! One of the presentations dealt with church planting. The two presenters highlighted somewhat different realities. The first focused on a broadened definition of what a ‘church plant’ is. We can agree with this. In fact we published our Church Planting Manifesto under the title ‘New Groups for New People’ in 2010 making much the same point. There is no question that new groups for new people is still a vital part of mission. See the updated version in the appendix of my report. In our recent reworking of the manifesto we have used the term ‘disciplemaking communities’ as the key tag for these new groups. If these new groups are not about making disciples who make disciples they are not what Jesus intended!

The second presenter elaborated on their significant and expensive efforts at church planting. They are trying to do the ‘old’ church planting paradigm better. And there is no question that they are having some success. But... they are having a very difficult time recruiting enough church planters who fit the Church Planter Profile. And the verdict is still out on whether they have made disciples who make disciples.

And so the conversation of these key denominational leaders began to drift dangerously close to suggesting that maybe our real task is to make disciples who make disciples.

Here is the simple truth, God’s mission depends on disciples who make disciples. And the leadership task has to do with equipping the people of God to serve out there, that is, in the world.

Several years ago, rather than pursuing a church planting paradigm, we decided to seek to master a disciplemaking paradigm. Ironically we have had a lot more ‘successful’ church plants, and more church plant attempts since we stopped full scale funding. We are thankful for them, but we wanted to dig deeper, to take the time to learn what it is to become a disciplemaking movement.

To bring this chain of reasoning home, if we are to respond to the love of God, by loving Him and loving others, then we must learn to do this in the workplace. Most of us spend most of our waking hours in our workplace. If we cannot own our journey with Jesus there, we probably don’t own it at all. One of the initiatives of the movement in India with which Vishal Mangalwadi is associated is an intentional plan to train civil servants. In a country where civil servants have such influence it is important to have Christian civil servants in place. I have learned that the sense of ‘nation building’ is still fresh in India and that followers of Jesus have a role to play in making India a ‘great nation.’ I believe that it is time to reawaken our Canadian sensibility of nation building. If it is possible for the Supreme Court to have an atheist, an agnostic or a mainstream Christian, or whoever sits on the bench, why not an evangelical? Are we not a pluralistic nation? Our Supreme Court recently ruled that a secular state “does not – and cannot – interfere with the beliefs and practices of a religious group unless they conflict with, or harm overriding

public interests,” and that “a secular state respects religious differences, it does not seek to extinguish them” and “affirms and recognizes the religious freedom of individuals and their communities.”

And so here is the complete chain – God loves us and the world – We are to love God and others including the World – We are to love through Integral Mission – Integral Mission means that we carry the love of God into every part of His domain and of our lives, including the workplace – It is in the various domains of life that we are called to make disciples who make disciples – for the Love of God!

Our theme for Assembly 2015 is ‘Dispel the Darkness’. We must let our light shine in the thousands of places where God has placed us. We will change culture as we live the life of love, like Jesus in His love: robust in endurance, yet gentle in humility; tough in resisting evil, yet tender in compassion for the suffering; courageous in suffering and faithful even unto death.

There has never been a life more beautifully lived than the life of Jesus. There has never been a life of more consequence in its example and in its redemptive effects. In His life, in His death and in His resurrection, we experience the reality of the Light of the World, reflect the Light of His glory: And we, who with unveiled faces all reflect the Lord’s glory, are being transformed into his likeness with ever-increasing glory (2 Cor 3:18).

This is how we are dispelling the darkness. This is how we are changing the world. We must – we are and we will – carry His Light into the world. Let’s learn to live like Jesus, for Jesus and in the power of the Spirit of Jesus. This is the Way of Jesus. And so we are becoming the Light of the World!

## **Welcome**

We welcome every participant, every delegate, every presenter as you BRING the LIGHT of Jesus to our gathering. May His joy and grace and power flow through each one and be a blessing to All. Our prayer is that this gathering would be a significant marker in the Way with Jesus.

Our Great God, Who has revealed Himself as Father, Son and Holy Spirit,  
Blessed are you, O LORD, who said, ‘Let there be light, and there was light!’  
Thank you that you renewed your covenant of light and guided Your people through the wilderness with ‘a pillar of cloud by day and a pillar of fire to give them light, so that they could travel by day or night.’ The psalmist prayed, ‘You O LORD, keep my lamp burning; my God turns my darkness into light, and in your light we see light.’ Indeed, we rejoice, that ‘it was not by their sword that they won the land, nor did their arm bring them victory; it was your right hand, your arm, and the light of your face, for you loved them.’

As Your people of old lived by the light of Your face, we thank you that you chose to make yourself known in Jesus, so that, ‘The people walking in darkness have seen a great light; on those living in the land of the shadow of death a light has dawned,’ and as Jesus promised, ‘I am the light of the world. Whoever follows me will never walk in darkness, but will have the light of life.’

Some day, there will be the great redemption of all things, a redemption full of your everlasting light: ‘And so the day is coming when ‘The sun will no more be your light by day, nor will the brightness of the moon shine on you, for the LORD will be your everlasting light, and your God will be your glory. Your sun will never set again, and your moon will wane no more; the LORD will be your everlasting light, and your days of sorrow will end.’”

In the mean time, you have made us to be the bearers of that Light: ‘You are the light of the world. A city on a hill cannot be hidden. Neither do people light a lamp and put it under a bowl. Instead they put it on its stand, and it gives light to everyone in the house. In the same way, let your light shine before men, that they may see your good deeds and praise your Father in heaven.’

You have taught us how to live, ‘For you were once darkness, but now you are light in the Lord. Live as children of light (for the fruit of the light consists in all goodness, righteousness and truth)’  
That all may see ‘the light of the gospel of the glory of Christ, who is the image of God.’

You have made us ‘a chosen people, a royal priesthood, a holy nation, a people belonging to God, that you may declare the praises of him who called you out of darkness into his wonderful light.’

O Great God of Light, make us agents of that Light:

Now to Him who alone is immortal and who lives in unapproachable light, whom no one has seen or can see. To him be honor and might forever. Amen.

### **Our Keynote Speaker: Professor Vishal Mangalwadi**

‘Expect great things from God. Attempt great things for God.’ These words of William Carey have been oft quoted. It was my privilege to stand in William Carey’s pulpit in February of this year. More significantly I have read the book, *The Legacy of William Carey*, by Vishal Mangalwadi. I met Vishal in Allahabad at Sam Higgenbottom Institute of Agriculture and Technology & Sciences (SHIATS), where he is presently a visiting professor. Vishal gives powerful insights into the importance of the work of Carey and his colleagues. In many important ways they are founders of the modern India. The Bible translation into Bengali, Urdu and Hindi amongst others created the standardization of language that is needed to form a modern nation. They encouraged the flourishing of an entirely new literature. They created indigenous languages that were rich enough and strong enough to accept the science and learning of the West. They created a vehicle for new levels of literary expression unknown in India’s previous history. They created languages for the people, rather than the elite. This contribution alone is significant, but the contributions are vastly more extensive.

It was Carey and his fellow evangelicals, both in India and in Britain, who helped to eradicate such practices as sati, the burning of widows alive, and who did much to advance education of the ordinary people. They also helped shape the British civil service. From Carey and others like him, civil servants learned a fundamentally biblical worldview that they brought to bear on their administrative duties. The British Raj was essential to the birth of modern India and the missionaries carried and transmitted the moral DNA that allowed for a relatively corruption free government. This is my take on some of the findings in Mangalwadi’s book. They had a strong sense of Integral Mission fueled by the love of God.

We look forward to what we can learn from Professor Mangalwadi, as he addresses us, as we interact with him and as we read his books. God bless him as he blesses us!

### **Introduction**

It is worth repeating our guiding statements:

#### Mission

His Mission - Our Mission

The EMCC is passionately committed to following Jesus on mission together.

#### Vision

Seeking God passionately for dramatically increasing numbers of Jesus followers, led by Christ-inspired leaders.

#### National Team Purpose

The EMCC National Team coaches, catalyzes, resources, and networks Great Commission EMCC congregations, leaders and followers of Jesus.

The year was 2004. As a national church, we had agreed in principle to restructure, and the Assembly elected me as president. That first year was a very complicated one in which I was accountable to three boards and working with a fourth. There was the intense work of writing and rewriting bylaws between September 2004 and April 2005, the many hours of consultation and twenty some regional forums. Then came Special Assembly 2005 video linking St. Catharines and Calgary. The virtually unanimous actions of three constituent bodies made the approval in principle a reality by enacting the bylaw provisions. Vision drove our corporate sense of direction. We believed that God was leading us to reshape the organization to better achieve His kingdom purposes. For a year, I worked with four boards! The following year it dropped to only three!

There was still a lot to do. There was the hard work of taming the administrative animal, ‘shoeing the galloping horse, and getting on with kingdom work! Administratively we tried the patience of some and depended on the grace of all. From an administrative standpoint 2008 was the first year that felt as though we had almost moved out of the transitional phase.

From 2005 to 2011, I worked with three boards. I wrote a proposal in 2010 that promoted Amalgamation. This was done in anticipation of the new Not for Profit Corporations Act. Assembly approved with a 94% vote. And we have seen the benefits of operating a single entity. Our dream of one national office with two campuses and some outliers has served us well for 10 years.

Eleven years later, in 2015, it seems good to review where we started on this journey. In looking at my 2004 report to District, I see that most of what was in the report has played out much as was anticipated. And for that I am immensely thankful for the wisdom the Lord gave the leadership at the time. I concluded my 2004 DS report with these words:

When Aaron, our eldest, was in Grade 4, God provided a “miracle” piano. At suppertime, he prayed that God would provide a piano that we could afford. By ten o’clock that evening there was a piano sitting in our front room! Purchase price? \$25 including delivery! The next morning, we awakened Aaron and called him into the living room! What a surprise! I said, “Aaron, God answered your prayer. He has given you the piano. Now it is up to you to make the most of it.” I believe that God has put a new thing in our hands. It is now up to us – ALL OF US – to make the most of this new opportunity. God has called the EMCC into being. God has called us to be a kingdom force to make Him known. By Your Grace, O Lord. By Your Grace! “The Main Thing is to Keep the Main Thing, The Main Thing!”

Eleven years in and this thought still rings true. God has put something strong, yet fragile, in our hands. And this ‘thing’, the living, breathing entity we call the Evangelical Missionary Church of Canada must be nurtured and valued for what God has called it to be. I am thankful that there have been many who have embraced this vision and have invested in making EMCC better and stronger. I am sobered that there are some who have not yet caught the vision of making EMCC better and stronger.

The reason for this retrospective is that I am in my last term of service as your Presiding elder. I have been given a trust -- a trust from you, a trust from the Lord Whom we serve – and I express my thanks for that trust. Calgary will be the venue for the election of the next leader of EMCC in 2017. I have two more years to serve and I pray that I will serve well and to good effect. Many of the hopes and dreams that were present in seed form eleven and twelve years ago have taken shape and materialized, in some cases in forms very different than we first conceived. Some await a future day when, as God wills, the people of God known as the EMCC, will be more unified in making common cause.

The structure of national ministry built around Regional Ministers has also served us well. We quickly began to see the value of the regional minister model, with a coaching approach, and driven by His Mission. Good people stepped up to take on the role of regional minister. The RMs need a strong default disposition to coaching rather than telling, and a commitment to lifelong learning, as well as strong relational skills.

One of the unintended consequences of shaking up established structures and relationships has been an unraveling to some extent of identity and we have sought to forge a new EMCC identity. Those who look longingly to the golden days of a prior age, in my opinion, fail to recognize that change was inevitable with all its attendant risks. What we have done is to choose our preferred future knowing that it would take some time to establish the new identity.

As an organization, it is now EMCC that has an Acts 1:8 profile that is not limited to World Partners staffing or organization. It is the entire National Team that knows, meets, prays for, invests in, encourages and tracks with our international and cross-cultural team. It is my cabinet that deals with international as well as national issues and priorities. It has allowed me to take my place as the leader of the National Church in our international partnership, World Partners International. It has enfranchised the international dimension of my role as EMCC President.

In November 2010 we dedicated Highland Centre to the glory of God. This is the first real property purchased in the name of EMCC and it is serving us well.

The Coaching Skills training that we initiated in 1999 continues to run strongly. In some contexts it has had profound impact on the shape and effectiveness of ministry.

The recent launch of Way of Jesus training is just finding its legs and I believe that it will serve us well in creating a disciplemaking culture. It was insight-giving to hear pastor Darren Duncalfe state that Way of Jesus was a ‘distinctive of EMCC.’ We are on our way to embedding the disciplemaking DNA so that it will not be easy to derail the direction. Looking back we may see the year 2014 as a watershed year. This is the first time that I have felt that the Way of Jesus has actually taken root in all our senior staff. I am relatively satisfied that this direction will survive my retirement. The next two years will be important to sinking the roots deep. To repeat what I said earlier, it is my conviction that ‘it is disciplemaking, understood, embraced, pursued, and practiced that will win the day’ both in Canada and the world.

God has put something in our hands that has not yet reached its full potential, even when we consider that full potential with the limited horizons that we have.

And so we celebrate the ‘wins’ and we recover from the ‘losses’ undaunted, believing that the One Who has called us will complete the work that He has begun.

In what follows below, I will be reporting on the ‘state of EMCC’. Separate sections will contain fuller reports of the work of the National Team on your behalf. We are your servants. We have been accountable to the Board of Directors who serve as our governors on your behalf. It has been a great privilege to serve you. It is a great privilege to serve with the men and women who make up the National Team. It is a great privilege to have many who are deployed in every corner of the world, some through World Partners, many more with other agencies, and more than this, to be partnered significantly with God’s finest servants working within their nations, and who have blessed us as much as we have blessed them.

### **Operations and Staff**

The National Team has offices at Highland Centre in Kitchener and in the Rocky Mountain College building in Calgary. And six of the National Team work out of their homes, or more exactly, spend most of their time traveling in service to you and our shared endeavours.

We do not spend much time talking about Operations and most of our General Operating budget is actually invested in personnel who are involved very directly in ministry of leading and speaking. But having said this, it is important to note that every one of the National Team are engaged followers of Jesus, who are learning to live out the Way of Jesus, as disciples who make disciples.

I am profoundly thankful for the staff, who work hard and joyfully, who have a strong sense of our larger purpose and vision. There have been particular health, family and personal challenges that staff have faced in these past months and we have tried to respond responsibly with understanding and compassion. The job is getting done but we have been able to grant additional time off or alternative working arrangements that have been well appreciated. Jean Winker and Debi Snider experienced bereavement of their mothers, Sandra Tjart’s father passed away. There have been health challenges for several staff. Brian Archer, during his sabbatical, had to modify some of his plans because Diana was struck with an MS-like illness. The Way of Jesus has been embraced. Wendell Schlumberger has been a fine addition. His careful approach is greatly appreciated. Wendell has done considerable work on our Investment Policy.

### **Finances**

#### The Audit

We are thankful for the efficiency with which we advance through the audit process. Because our Board of Directors meet in later March and the year ends December 31<sup>st</sup> it does require some good work to get it all done. Our thanks to

our financial staff, the Board Audit Committee and to our Auditors for the high level of cooperation and competence in getting the audited statements ready with such promptness.

The Assembly receives high-level reports on the finances that try to give an accurate snapshot of our finances. You will find those reports elsewhere in the Assembly Book.

### Funding EMCC

In 2005 we adopted a simple formula to fund our shared ministry as an EMCC: Congregations are to target 5% of total income minus capital as a contribution to EMCC. Posted on the EMCC website are a couple of thought papers that I wrote several years ago on the topic of 'Funding EMCC.'

There are several key principles that underlie this approach.

1. It is a good faith target of 5%. It is not a tax. When an individual joins a congregation, we do not tax, but we teach good stewardship.
2. A percentage number allows the 'fortunes' of EMCC to rise and fall with the fortunes of congregations. It does not favour a particular size of congregation.
3. God has called EMCC into being and wants to see it thrive. Giving is ministry, and raising funds is ministry that God blesses.
4. We will keep our national church infrastructure small. Unlike other national churches that take a larger share of the tithes and offerings, we will leave the vast majority of the resources in the hands of congregations.
5. Surpluses will not be accumulated but rather disbursed for ministry. Beyond a three month reserve we do not hold surplus funds. As such we have established a number of funds that go directly back into ministry.
6. As a National Team we will provide support and service to congregations, irrespective of their willingness or ability to achieve the 5% target.

Because of the progress we have made in streamlining our financial affairs, we have also been able to generate the best numbers to date on how we are doing. We will be able to report to Assembly the actual number. As I complete this report, we are presently working with about a 1.63% rather than a 5% support level. Let me express my thanks for those who support the work we are doing on your behalf. Let me continue to encourage those who have not examined the support level in some time to have another look at it.

There are several factors that make it harder to appreciate the value of funding EMCC. Let me list them.

1. The 'out of sight, out of mind' phenomenon. Unlike individuals in local ministry we do not have much profile on a week to week basis in the life of a congregation. What we do is analogous to the work undertaken by staff in a local church or on a mission field.
2. 'Administration isn't worth funding' phenomenon. Yet there is a biblical gift of administration. Pastors, on average, spend 70% of their time doing 'administration.' Missionaries, likewise, spend a good deal of their time doing administration. Administration, properly understood is 'the strategic deployment of people and resources for maximum kingdom impact.' Quite simply, if a job needs to be done, let's see that we provide the resources to do it. Second, aside from support staff, a good part of what we do is very similar to what pastors do. We minister the Word; we cast vision; we bring counsel, etc.
3. The 'if I'm not receiving a direct benefit it's not worth funding' phenomenon. When a pastor spends his time ministering to others rather than to us, most of us appreciate the value of this. We may not need time or attention of the pastor but we are glad that others get it. We send missionaries out to serve other people in other places. The same principle is operative in what we do as a National Team. For example, when an RM is working with a congregation in transition, he is doing so on behalf of us all. The benefit of helping a congregation to health and growth is not a direct benefit, but it is worth doing.
4. The 'if we don't contribute as much to EMCC we can give it to real ministry.' Friends, what we as a National Team undertake on your behalf is worth doing. It is ministry as worthy as any that you presently fund. The good people on the National Team are highly committed and produce at a very high level, but there is only so much that can be done or funded. We are certainly not overpaying anyone. The things that we do are worth doing, and on the whole we are doing them well.

Doing ministry is not about saving money; it is about investing money and other resources wisely and well. What you fund us as the national church to do is worth funding.

I would welcome a thorough review of what we are doing. I would welcome an independent review. I would welcome a conference wide consultation on ‘Funding the work of EMCC.’  
Are there alternative ways to fund? Is there a better way to fund?

Again, let me express my thanks for your financial support, and your willingness to understand the issues. The National Team is committed to serving joyfully and we are thankful for the privilege of doing so.

We are deeply thankful for the Lord’s provision in every way. Some have wondered how we can need the regular support of the churches, our primary source of income for operations and then grant monies through various funds. The answer is ‘different pockets.’ There are funds that we hold in trust for those whom we serve. There are policies that govern how those funds are distributed. Those funds cannot be used for operations. It is part of the discipline that reflects our priorities. We are here to serve and to bless others. We are your representatives in blessing others, whether it is emergency disaster relief, development, grants to pastors and missionaries in their ongoing professional development, building grants and so on.

Much of what is in granting funds has come in the form of bequests. We know that these days it is becoming more common for people to make bequests in their wills to their home congregations and not to name EMCC. This is a concern for the future. There is something to be said for having funds that reach beyond the usual horizons of congregational interests. Pray that there will be more bequests that will continue our ability to give.

What happens if we someday discover that we too many funds? We will be able to reduce our target percentage! Or it may be that you will discover the first rate funding in some first rate results. We are on the edge and it is not amiss to be reminded of our covenant relationship.

#### The Covenant

I have believed, perhaps naively, that a covenant commitment is a higher commitment than a commitment bound by financial or real property controls. I have been given reason to doubt this in the last while. Sadly, in recent days I have heard the most convoluted and self-serving statements made in order to justify what can best be described as willful covenant breaking. It grieves me, but more importantly, I believe that it grieves the Lord. I believe that pastors will understand this when this kind of thing happens when a marriage is violated or a congregant justifies bad behaviour. These have analogies for we who have been entrusted with the leadership of the national church. I believe that it is a matter of obedience to the Lord, irrespective of what the covenant or contract is. If I am a party to a contract or a covenant then I am to keep it, full stop. I will not be a covenant breaker. The Lord Jesus said, Simply let your ‘Yes’ be ‘Yes,’ and your ‘No,’ ‘No’; anything beyond this comes from the evil one. (Mat 5:37)

The psalmist asks, LORD, who may dwell in your sanctuary? Who may live on your holy hill? 2 He whose walk is blameless and who does what is righteous... who keeps his oath even when it hurts ... He who does these things will never be shaken. (Psalm 15)

So I ask congregations to review their covenant commitment as laid out in our foundational documents. Pastors, I ask you to consider what it means for you to support EMCC as you sign off on your yearly ministerial covenant renewal. Am I too naïve in believing that this will be enough to bring a fresh and prayerful support in prayer, participation and finances? I hope not. It has been my perennial expectation that grace and truth will triumph. As I come to the last two years of my leadership, I would like to see this nagging issue addressed. I believe that it is a matter of personal and corporate integrity that we ALL take this to the Lord and ask Him what His will is. God bless you and thank you for receiving this challenge.

#### **The Way of Jesus Platform**

##### **Building Capacity**

We launched our first training in the Way of Jesus in June 2014. It has catalyzed something.

The Way of Jesus is increasingly part of the warp and woof of everything we do. It is having an impact that is substantial. We are learning as we go – We are continuing to grow in the Way of Jesus ourselves. A number who did the intensive training in June 2014 described how they were ‘wrecked’ by their fresh understanding of what it is

to follow Jesus. We, too, are continuing to be challenged. We are learning how to deliver in different modes. We are learning how to articulate it more effectively. We are learning how to transfer it in a way that embodies ‘discipling to the fourth generation’, or, in other words, ‘making disciplers’ not just disciples.

The Way of Jesus Platform has caught the attention of an interesting aggregation of people. The 9 million Ethiopian Kale Heywet Church is sending two of its most senior leaders to be trained in June. The indigenous Indian movement Yeshu Darbar has asked for training. The Way of Jesus is taking root in our Romania WP Team. Dan Wiens in South Africa has asked for more resources. EMCC Youth directors are implementing it in their redevelopment of youth ministry. Pastors and leaders who participated in last year’s training are learning how to transfer it to others.

We are seeing that the Way of Jesus is shaping the national team significantly. John is providing some very intentional leadership so that WJ becomes even more deeply a way of life. We believe that access to a discipling leader is critical to passing along the DNA. It cannot be passed on by a ‘book learning’ approach.

The theme of the Alberta retreat was built around 4 discipling storytellers. We saw a deeper penetration of what we are getting at than at any time previously. Ken Lehman, newly returned to CrossRoads in Red Deer, AB was one of the four tellers. Ken Lehman’s presentation was essentially the story of the impact that the 5day WJ training had on his life and ministry. Other places where we are seeing the impact of the Way of Jesus: EBC Spiritual Emphasis Week, retreat with Abundant Life Church (Mandarin), Echo Lake Family Camp, Trail of the Pines Children’s Camp at Stayner, Mishewah Family Camp. We have reports from the impact it is having on various ministries. Krista and Marty Bennett are discipling in the Way of Jesus in their youth work. Alison Lefebvre is doing personal discipling and also developing an implementation with the Didsbury youth. The icons developed for the Way of Jesus are being used in several churches including Hillside, Kelowna and Powers Creek.

John Cressman reports that he is introducing it to the new board chair cohort that he launched on October 27th. He, like the other National Team members who were group leaders at the June training, continues to lead his follow-up phone huddle. He is intentionally integrating it into the fabric of staff interaction. Gavin is working on preparing the Way of Jesus with youth ministry in mind. Joel took it to Montreal in November. These are a few of the developments that we are seeing with a view to launching a sustainable, scalable and transferable disciple making movement. I conclude this section by quoting Lynn Dietz: “The Way of Jesus training time was very rewarding! I was able to see four of our leaders ‘get it’ and to start thinking about ways to bring transition to the way they follow Jesus. One of my cohort guys sent back a report that ‘in meeting and buying lunch for some Mormon Missionaries he didn’t have to argue with them but just got to bless them and ask them questions about following Jesus and what that meant to them. He then had the open privilege of sharing what following Jesus meant to him.’ He said this was “Freeing!” The use of the words ‘freeing’ and ‘light’ are a few ways that our cohort expressed the joy of seeing a new way to follow Jesus by blessings others and inviting them to follow him.”

Now we are getting set to deliver it again as a 5 day intensive. We have invited participants from across the country and will have about 30 participants plus facilitators and presenters. We have to realize that we need to build capacity in having more training level discipling leaders. This will not happen overnight, and it will certainly not happen unless we take the time to root it deeply in those who are most ready to embrace it.

### The Way of Jesus as a Platform

The Way of Jesus is a platform for discipling followers of Jesus. A ‘platform’ provides the basis and framework for lifelong growth in one’s journey with Jesus.

The platform is not a curriculum and is not a course. The platform does not fill in all the details or elaborate all the doctrines. Like the operating system (OS) of a computer, it allows for many different applications to be added. The strength of an OS is whether it provides an efficient, flexible and high capacity basis for the different applications that will be added over time and as need arises.

Let me say that there are no new truths. But the Way of Jesus platform is proving effective in setting people free to have ownership and effectiveness in transferring the elements of being a disciple.

The Way of Jesus platform consists of 7 guiding statements that are simple enough for a seven year old to learn and comprehensive enough to provide the framework for a lifetime of growing, serving and discipling others. The Way of Jesus platform focuses on relationship with Jesus rather than learning the right information. The right information is important but only as it undergirds and gives substance to the living relationship with Jesus.

1. I have begun following Jesus and am depending on the Spirit of Jesus in my journey.
2. I am being sent by Jesus to bless others and invite them to follow Him.
3. I am learning to be like Jesus in my attitudes, behaviours, character.
4. I am learning to love God and to love others.
5. I am learning the teachings of Jesus.
6. I am helping someone and someone is helping me to be a growing follower of Jesus.
7. I am participating in a community of followers of Jesus on mission to the world.

The Way of Jesus statements memorized and taken to heart have a way of re-centering one's walk with Jesus, and of encouraging personal ownership for one's journey.

The Way of Jesus provides a matrix for the many good bits that have been learned over the years and fits them into a life sustaining whole -- sustainable, scalable and transferable.

#### The Essence of the Way of Jesus -- Overview

The Way of Jesus is essentially about you and Jesus – your relationship. It is about you and Jesus and what it means to be His follower. It is all about relationship.

There are 7 'centering' sayings. All 7 are elaborations of all the others and contain all the others.

Here is a brief elaboration on the Way of Jesus:

1. It is about you losing your life in HIS LIFE and paradoxically finding life and finding yourself! It is about recognizing the Lordship of Jesus and growing in understanding His Person and Work and what it means to follow Him. It is about learning to pray like Jesus and discovering the joy of depending on His Spirit, Who gives power and direction for living a life of Listen, Trust and Obey – Centre in on the Lord (Listen), Trust (Decide to believe Him), Obey (Act on what you have heard and believed). It is about discovering that Life in Jesus is Life in the Spirit is Life in the Father! It is about listening prayer rather than talking prayer.
2. It is about your PURPOSE in carrying out HIS MISSION, embracing the divine mandate to BLESS and to INVITE everyone to enter into the all embracing love of God, Father, Son and Holy Spirit.
3. Following Jesus means becoming LIKE Jesus -- growing into HIS CHARACTER, learning to be like Jesus in your ATTITUDES, BEHAVIOURS and CHARACTER. As we imitate Him, His Spirit empowers us to become like Him.
4. It is about discovering that GOD IS LOVE, and that the essence of relationship is Love. God has revealed Himself with these words, 'God is love.' For love to be part of the very essential nature of God means that God has relationship within Himself – He reveals Himself as the Triune God -- Father, Son and Holy Spirit. And we are created in His image to give and receive love. We love God by obeying Him and love Others by serving them.
5. Our relationship with Jesus is grounded in the eternal WORD OF GOD. God has spoken! He can be known because He has revealed Himself. He has revealed Himself most perfectly in Jesus, the Living Word and in the Scriptures. The Scriptures are the very mind of God. And the Bible teaches us that everything was made for Jesus and through Jesus. So we read the Bible as the Teachings of Jesus, the Author. And we read the Bible in the same way that Jesus Incarnate showed us by His example and for the same purpose, to listen, trust and obey the Father.  
The banner of life depends on two things, the flagpole and the wind. A flag without a breeze is limp and lifeless, a rag on a stick. A flag without a flagpole is a scrap of cloth rolling aimlessly in the dirt. Our lives must be animated by the wind of the Spirit and firmly anchored to the Word of God.
6. It is about the joy of HELPING someone and being HELPED to be a growing follower of Jesus. We are not alone. We are called to be DISCIPLES – disciples who make disciples to the FOURTH GENERATION. We are 'First Followers' who follow Jesus, pointing others to Jesus and then getting out of the way so that the next generation can also focus on Jesus, not on us. Jesus said that He has 'other sheep' and we join Him

in bringing them in. We spread the Good Virus of love and blessing and truth in a life lived like Jesus, for Jesus and in the power of His Spirit and we invite others to start and continue on the same journey.

7. It is about Participating in a COMMUNITY of followers of Jesus on Mission to the World. Community comes in different sizes and levels of complexity but the power and beauty of community is experienced when 'I' choose to live out the Way of Jesus and bring it into the gathering of His people! The essence of community is our relationship to Jesus and His followers – We experience this by fixing our eye on Jesus, depending on His Spirit, following Jesus on Mission, becoming Like Jesus, showing His Love to God and others, obeying His Teachings, and helping others in the journey.

### The Way of Jesus DAILY Rhythms: 7WPPBIH2

The Way of Jesus as a platform depends on the development of certain lifelong habits that become part of one's daily rhythm

1. Memorize or Review 7 Way of Jesus: Pray through them each day. Listen-Trust –Obey (LTO)
2. Read His Word: 'What are you teaching me Jesus?' LTO
3. Practice His Presence: – Become more aware of depending on the Spirit of Jesus leading you. LTO
4. Pray through the Lord's Prayer. Jesus, what you saying to me? LTO

The Lord's Prayer is the Way of Jesus

- Our Father – reaffirm your life of sonship in Jesus: I am 'His Beloved'!: Gratitude
  - Your name is holy – reaffirm His worthiness and your respect for Him: Humility
  - Your kingdom come – reaffirm His rule in your life: Direction
  - Your will be done – reaffirm your servant posture and make a difference: Service
  - Give us this day – express your thanks and receive everything as His provision for you today. Where I am worrying?: Assurance
  - Forgive us – Whom or what do I resent? Is there bitterness, anger. Fear? Confess anything that isn't like Jesus in attitude, behaviour or character. – Pray a blessing on others: Freedom
  - Deliver us – What is really testing me? Am I tempted to not be like Jesus?: Power
5. Bless someone today: Bless someone who isn't yet following Jesus. BLESSING is an ACTION Word. Practice connecting your life of blessing to your journey with Jesus. Focus on those 'outside'. LTO
  6. Invite: Ask the Spirit for the chance to share with someone, 'I am learning to be like Jesus and there is nothing that gives me more joy.' LTO
  - 7a. Help your disciple: Pray for (meet with, phone) the person that you are helping on their journey with Jesus. Who are you helping? LTO
  - 7b. Be helped and accountable. Pray for (meet with or phone) the person who is helping you. Who is helping you? Always Listen, trust and obey (LTO).

A note about LTO – Listen, Trust, Obey

Listening has the posture of humility – What is your will, O Lord?

- Receive by Listening -- Hear what Jesus is saying: Listen – Receive
- Decide by Trusting – It is a decision to believe Him (to have faith, to be faithful)
- Respond by Obeying – Act on what you have heard, in accordance with faith and faithfulness

It will be my hope and intent to anchor the Way of Jesus in the next two years. It is my hope that we will build enough capacity that we can see a discipling movement take root in every part of the country.

### **Canadian Ministry**

The work of the Regional Ministers needs little introduction to most of you. For many they are the face of EMCC. In the National Team Ministry in Canada report you will get a sense of the immensity of their task. The scope of what we undertake as a small staff is quite astonishing. Because we believe that the EMCC National Team exists to support the initiatives that happen on a local and regional level, we rejoice at the number of areas where we are seeing real advances. Some churches are still 'stuck' but we are also aware of the number of churches that are 'getting on with His Mission' and a good number have been helped by a Regional Minister or another member of the National Team. Over the last two years the Regional Ministers alone have logged some 1000 visits to pastors and churches as well as many, many email and phone conversations. The work of GC2 coaching skills continues to bear

fruit, not only in our tribe, but also in other groups who recognize the value of coaching skills to enhance their service to the King. The work of credentialing is a time-consuming, but important part of the involvement for Regional Ministers. They are involved in prescreening and in the interviews. This provides a solid contact for new pastors moving into EMCC.

Here is how the Regional Ministers understand their task:

The RM Team exists to help leaders follow Jesus on mission by modeling, coaching, catalyzing, resourcing, and networking. We will see disciples making disciplers, leaders reproducing leaders, and congregations multiplying new groups for new people.

Joel writes:

In June 2014, we added the word “modeling” to the RM task. The RM influence is highly relational, and so I’m grateful for the way that the Way of Jesus is changing me in order to have Disciple-making ethos flow from my life. I’m thankful to be on a team where my personal call to follow Jesus matters and is integral to the task of coaching others.

Brian writes:

It continues to be a privilege to serve in the role of Regional Minister for the EMCC. I am excited to see what God is doing, especially in seeing a shift towards a disciple making culture among our leaders and churches. What an amazing journey to be a part of what God is doing in Canada and worldwide. I want to express my thanks for being allowed to participate with the EMCC National Team in strategizing for the future of our movement as well as catalyzing and implementing the vision we have to make disciples who make disciples.

Lynn writes:

It is a privilege to report as one of the EMCC Regional Ministers. It is a joy to coach and resource our churches and their leaders, to help catalyze what God is up to in their midst, and to network with our leaders towards making disciple makers and modeling the same.

Claran writes:

I consider it a great honour to be serving Jesus as an EMCC Regional Minister. I find it a joy to walk alongside pastors and church leaders as they seek to build up the Body of Christ. We are blessed to have so many pastors working hard in an increasingly difficult cultural setting. The Way of Jesus statements continue to personally challenge my journey with Jesus. There are also a growing number of pastors who are seeking to use them to centre their lives and give focus to their ministries. Unfortunately, for some churches the statements are simply truths to be “taught” and are slow to be actually “caught”. But there are more followers of Jesus beginning to be more intentional about disciples making disciples. It is great to see an increased number of pastors and church leaders initiating contact with me for resourcing and coaching conversations. I find that I am well received by those I serve and look forward to an increased influence in the year to come.

When we launched the Regional Minister model in 2004, we set a new direction for ‘ministers-at-large’. There was an intentional shift away from ‘supervisory’ to ‘advisory’. The RMs were to come ‘alongside’ rather than be ‘above’. The nature of the interaction was to be resourcing and catalyzing. On the whole this paradigm has been embraced and proved useful. Regional Ministers have had to resist the impulse to ‘tell’ people what to do and instead to ‘ask’ coaching questions that help pastors and other leaders, and congregations come to good decisions. In this way any accountability relationships have been ‘owned’ rather than ‘imposed.’ The fact that the RMs have been ‘on the road’ rather than office bound has given a very ‘high touch’ dimension to their work. On the whole there has been real help and support for the majority of pastors and congregations.

Rather than giving you the laundry list of their activities, I will give you a summary of the kind of things they are involved in. The RMs are key to many of the events and processes that are intrinsic to our operation. They organize retreats for pastors, work with the CIT, counsel pastors, are important to the design teams of the Regional Gatherings and Assemblies. They provided the living thread that connected the Vishal tour. It was a pleasure to feel like we were being handed from one RM to another as we crossed the country. They have significant input to development of such things as our website, the Way of Jesus and so on. They provide coaching to other team members including

our WP missionaries. They are first response in forming such things as Steering Committees of churches in transition, of working with churches in closure, of coaching and catalyzing new initiatives.

In the attached report from the Regional Ministers you will see a number of statistics. The RMs continue to provide a 'high touch' service to our pastors and churches. More than 2000 face to face meetings is significant.

The Regional Ministers are increasingly sensitive to the leading of the Spirit as they serve in their task. They have been an integral part of the Way of Jesus. John Cressman, who serves as our Director of Operations at present, has also taken on a small assignment as an RM. We are thankful for John's work in leading a number of clusters via conference call in board leadership development.

Altogether we identify 151 'disciplemaking communities' as part of the EMCC family, 121 are full member churches, and the others are part of the growing edge. Since last we reported there are 6 new groups for new people. There are 6 others who have become Associate Members, and 2 who have become full member congregations since last Assembly. In that time we have also delisted two, and closed four. More information is found in the Regional Minister Team Report.

You will see elsewhere that there are 56 new workers who have been credentialed.

One of the initiatives that I asked the Regional Ministers to help with was the launching of what we are calling 'A Day with...' This has been the vehicle for some value added training and inspiration for our Area Network Groups. Of particular note was 'A Day with Vishal Mangalwadi' tour of five cities.

While we have focus on the ministry that flows through the Regional Ministers it is also true that our Canadian Ministry is greatly enriched by every member of the team. A number of the team have roles that do not necessarily look like 'ministry' at first glance. However, as I mention those who are in support roles or administrative roles, I expect that a number will recognize that they have been served by one of these gracious people. I list them in random order: Wendell Schlumberger, Debi Snider, Bruna George, Pam Hicks, Pauline Zondervan, Jean Winker, Randall Rehkopf. I will list the others on the team: Lou Geense, Sandra Tjart, Lynn Dietz, John Cressman, Joel Zantingh, Mark Anderson, Gavin Wark, Alison Lefebvre, Brian Archer, Claran Martin, Marilyn McIlroy.

### **Credentials**

The issuing of ministry credentials is one of the important things entrusted to the national church. The word credential is drawn from the same root as 'credibility.' Credentials are a statement of confidence in the individuals who bear these credentials. As such it is important that we not devalue the credential by altering the standard or by keeping on our roster folk beyond a certain grace period. When God has moved someone on to another ministry context it is best in most cases to see the credential move to the body that renders accountability for the integrity of the credential. Having said this, we are thankful for the people that God is raising up to serve in our ranks.

My thanks to the Regional Ministers who have provided good leadership in working with the CITs and in refining the process. The list of people credentialed appears in the adjunct reports. We have from time to time been pressured to change the standard. Rather than altering the standard for the licensing, that requires equivalency to a Bachelor's preparation in Bible and Theology, we have had good service out of the Certified Minister category that allows good people who have not the ministry preparation to be recognized with a credential.

In 2005 we multiplied the number of credentialing teams and the number of locations so that we now have teams within a reasonable driving distance of someone in the credentialing process. Over the years we have continued to refine and improve the process. Fitness for ministry is important to the ongoing wellbeing of the people and congregations of EMCC. We have been able to streamline protocols with the Christian and Missionary Alliance, but so far no other 'tribe' has been willing to implement meaningful reciprocity.

Ministers are to sign a yearly covenant. It is embedded in our Articles of Governance. The revised Articles of Faith have helped as well in that we have revised some of the Articles where we were willing to have variance based on the principle of Unity in Essentials, Liberty in Nonessentials and Love in All Things.

One other area that has required more intentionality is providing the CITs with more guidance in what is an acceptable answer. This is to address the possibility that in having more teams interviewing there will be greater diversity in adjudicating.

Because of the changing nature of our larger culture, and the erosion of once commonly understood standards of conduct and truthfulness, we have had to become more watchful in areas that previously were not in doubt. We are trying to do this without creating a climate of suspicion. I am thankful for those who have served us in this way in each of the last 10 years.

The online application process is helping most people to be processed more efficiently. Because we have not closed the door completely to congregations extending a call prior to completion of the credentialing process, this has occasionally resulted in some discomfort or even embarrassment. We have continued to work with congregations so that they will do a better job of including us earlier and of doing their own due diligence. This is ongoing but it is working for the most part.

Over the past number of years we have required people in the credentialing process to participate in an orientation day, EMCC History & Mission. Most participants have found it inspiring and helpful in understanding the congregational AND connectional nature of EMCC. We explore the widely disseminated North American view that the ‘church visible’ is only the ‘local’ church. This is neither true to Scripture nor in experience. We introduce the participants to the concept of network to explain the real organizational pattern of the church. This is important for us because EMCC polity is both connectional and congregational.

### **International and Cross-Cultural Ministries**

As a National Team we have embraced our ‘Acts 1:8 Profile’ intentionally. This arises from a fundamental understanding of the Church. In New Testament terms there was no difference between doing church and doing mission. ‘Missions’ was not an ‘arm’ of the church. It was the lifeblood of the church – missions understood in its full Acts 1:8 sense. While the logistics involved in doing ‘mission at a distance’ may be different, and the infrastructure may be more developed, it is the same mission. It has been symptomatic of the North American Church to think about ‘mission’ as over there and for ‘maintenance’ to be the status quo in the homeland. This distinction between ‘church’ and ‘missions’ has not served us well. It is no secret that in 1900 one in four Canadians (25%) were evangelical believers, and Canada was virtually 100% Christendom Christian! By Christendom Christian, I am referring to the impact that the Christian faith has had on the culture and values of our nation. A hundred years later, evangelicals constitute 12% of the Canadian population and Christendom in Canada is in steep decline. Thankfully 12% represents a turnaround in the last 20 years but it is sobering to see the impact that supplanting ‘doing mission’ with ‘going to church’ has had on our great country.

By adopting an integrated view of church and mission we have assured that what we do both nationally and internationally gets significant attention at the Cabinet level. The Cabinet is composed of ‘department heads’ who meet with me to deal strategically with every area of our work. The Cabinet is composed of the Director of Operations (John Cressman), the Director of World Partners (Sandra Tjart), Associate Director of WP: Relief and Development (Lou Geense), and the RM Team Leader (Joel Zantingh) and myself. We came to the realization that increasingly the cabinet was giving significant time to discussing our global and cross-cultural work.

Our international and cross-cultural work arises from the same ethos as our work in Canada, but it needs a deeper infrastructure to make it happen. There are two obvious reasons: 1) the logistics involved in doing the ministry over distance requires it; 2) the self-supporting base for this work does not exist. The intent is to see the day come when sending and supporting a Canadian is no longer the best option. This has happened in a number of fields. As a sending agency we are intentionally working toward the goal of deploying a Canadian, only where this approach is the best option. Where there is no indigenous church planting movement, then pioneer missionaries are needed. Where there is an indigenous church planting movement, our role must be strategic and not create a long-term dependence. It is too easy for us, in our relative wealth, to impede the work of the Gospel in other countries by infusing funds or ‘money hungry’ solutions. The examples are legion. There are more extensive reports on our work internationally and cross culturally in the adjunct reports of Sandra and Lou.

Increasingly there is the need to engage national church to national church. This has meant a growing role for the President to also be part of the international dimension of EMCC. This is still largely something done from within Canada but has also meant that typically 2 or 3 international missions are undertaken. This also includes other staff, as it may be appropriate. In one instance, our financial administrator was deputized to help our Haitian Church in some important, sensitive and technical work with their finances. In another, two RMs went to assist with the training of church planters in Haiti. These are opportunities that are small, but vital parts of our Acts 1:8 profile. International exposure stimulates new opportunities and new learnings.

For example, our recent contact with Yeshu Darbar and SHIATS University in India has brought us a double blessing. First, we have had the opportunity to launch a new partnership with a movement that is touching hundreds of thousands directly and is in a major initiative to build 500 rural schools that will be led by a pastor/teacher in each case. What a wonderful opportunity for an integrated approach to blessing the children of India. In the report of the WP Director you will see that this contact is becoming a major open door for us in India. Then there is the blessing of discovering Professor Vishal Mangalwadi who participated in a 5 city tour of Canada and will be our Assembly keynote speaker.

#### Preamble to World Partners: Change of Nomenclature for the Director of Global Initiatives

Lou Geense has served as Director of Global Initiatives. We have decided that there are internal reasons to pull our international work more closely together. As such, Lou's new title will be Associate Director of World Partners – Relief and Development and Volunteer Teams. The function and relationships are the same, but the optics will be a little different. Several years ago, there were reasons to draw a fairly strong line between what we are calling Global Initiatives and World Partners. Global Initiatives had in its portfolio CFGB, Relief and Development, Volunteer Teams and development of new relationships beyond our existing World Partners fields. World Partners oversaw our 'in house' missionary sending agency and our World Partners fields. Historically, World Partners was a binational entity of the Missionary Church USA and EMCC and it was an in house missionary sending agency. Because EMCC also developed a strong R&D aspect, the overall rubric was EMCC Missions, the term World Partners strictly used for the in house missionary sending agency. After World Partners separated along national church lines, this nomenclature continued. However, in 2004, World Partners became the name for what had been called EMCC Missions. Until 2005, the national EMCC had a budget of 60,000. The big national entity was EMCC Missions (World Partners). In order to create space for the development of a new integrated view and operation of EMCC, it was useful to keep what was listed as Global Initiatives separate from World Partners. There has continued to be a strong level of cooperation and some overlap. And in the mind of some constituents, the line between work of Global Initiatives and World Partners has never been clear. It will also serve to align with the intention to engage in Integral Mission.

Sandra adds a personal note on her colleague, Lou Geense:

It is my personal joy to work alongside Lou Geense in his role as Director of Global Initiatives with the EMCC. To best serve the EMCC in our global reach as one entity, as of January 2015, Lou's position was renamed to Associate Director of EMCC World Partners. Lou's portfolio will remain the same as he continues to give oversight to global initiatives such as Relief & Development, Volunteer Teams and International Partnerships. Lou is privileged to represent EMCC in compassionate responses to crisis in our world and to come alongside of national Christian leaders to assist them as they serve on mission. Lou continually seeks to see the strategic deployment of people and resources for kingdom purposes.

#### **World Partners**

Our missionary sending record is a long and storied history in both the Evangelical and Missionary Church

- 1850-1860's – China, Turkey, India
- 1850's – Germany, Switzerland, France, Russia
- 1876 – Japan
- 1890's – Africa
- 1905 – Nigeria – 1930 – “What will it take to arouse the church at home? Perhaps some of us may have to lay down our lives before people will awaken to Nigeria's need.” Eldon Brubaker

- 1950's and onward – Brazil, Peru, Boliva, Indonesia, Thailand

Presently EMCC is represented in Sierra Leone, Jamaica, Haiti, Dominican Republic, Brazil, Ecuador, Hungary, Romania, Ireland, Middle East (Creative Access Countries), Asia, Ukraine, Russia, Italy, Niger, Singapore, Caribbean, Paraguay, Guatemala, Spain, Burkina Faso, Ghana, Mexico, Papua New Guinea, South Africa, Cuba, China, Turkey, Japan, Canada (First Nations and Quebec), USA.

World Partners is the latest iteration of the cooperative missionary sending that began well over a century ago. More than a century in Nigeria has resulted in a thriving sister national church that is planting two churches a week. Decades of ministry in Brazil has resulted in a sister denomination that has a strong disciple-making ethos. This is only part of the story. Presently there are 28 full-time workers in six countries. Moreover, our EMCC churches have a strong tradition of partnering with other agencies, and 104 have registered as 'Recognized Missionaries' serving in another twenty-two countries. We also acknowledge the many more who are supported by particular congregations. For WP, besides Nigeria (via international projects), and Brazil, our workers are deployed in Ireland, Mexico, South Africa and Romania, as well as in Francophone Canada and First Nations.

### **World Partners Funding**

You will see in the reports from WP Director and Associate WP Director the amazing scope of what God is enabling us to do. We acknowledge as well that there are many, many recognized missionaries serving with other agencies who are extending the Good News of God. They continue to advance the work that God has entrusted to them.

God has entrusted to us a very significant work despite our size. We are respected in the places we serve. Operating our own 'full-service' agency gives us a dimension that would otherwise be unknown to us organizationally and experientially. We are enriched by it and we are being faithful to our heavenly mandate. There is one particular thing that concerns me – how we are funding our leaders for this ministry.

In 2011 we altered our way of raising support for our WP missionaries. It has created a new level of flexibility in setting different levels of support that is missionary unit specific. It has worked well. As part of the plan we have been on a track to see the WP Director supported entirely by funds raised for World Partners by World Partners missionaries. We have not achieved our goal. Of course the reasons are obvious. This means that every missionary unit needs to raise enough to contribute toward the support of the WP Director. What are the alternatives? We are moving away from WP Director raising support directly. The primary reason is the misperception that this is an 'administrative' position, and therefore unworthy of 'missionary' dollars. Taking a step back we can see that there are several reasons to rethink this view. First, every missionary does 'administrative' work. Every pastor does 'administrative' work. In fact, pastors, on average spend about 70% in 'administration.' Second, the reality is that the work done by the WP Director is highly valued by the teams on the field. Third, the work done by the WP Director is largely 'ministry' oriented, not only to the teams on the field but also to the congregations. Fourth, most people understand that if something is worth doing, it is worth funding the person to do it.

With respect to the position of the Director of Global Initiatives, now renamed Associate Director of World Partners, we have tried funding his position 100% by having him raise his support. Then we thought we might be able to increase the percentage of 'admin' attached to R&D and to Volunteer Teams, and then we went back to 100% support raised by the Assoc Dir WP. And we are struggling to make this happen. Again, one of the issues is the misperception that this position is 'administrative' in nature and 'administration' is an uncool word. So the reasons that we gave above for rethinking, apply here too. Let me say that the work ethic is incredible. The ministry component is exceedingly high. When your Assoc Director of WP is dealing with leaders on the field there is no question about the spiritual dimension of the ministry. In speaking to the leaders of the Kucha area of Ethiopia where we have done outstanding work, far out of proportion to our size and our staffing, I had to say to the good leaders of the Kucha EKCH Church, that their new ideas for partnership were wonderful but they also needed to realize -- as I pointed at Lou -- that my entire 'Relief and Development department' was sitting right there: 'He's big but he's not that big!' And so again I say, if the work is worth doing it is worth funding. We have adopted the support way of funding because we believed that enough would understand how important their work is.

There is another alternative. If all our churches embraced the 5% or even those who were below moved the next percent up, we could look at bringing one or both into our General Operating Fund payroll. One of the questions that has come back to me through the ‘grapevine’, person asking unidentified, ‘If all the churches funded General Fund at 5% what would you do with all the money?’ Thanks for considering this prayerfully.

### World Partners Guiding Statement

We have asked every department to bring its vision in line with the EMCC mission and vision. Here is the WP guiding statement: Following Jesus on mission together, EMCC World Partners strategically recruits, deploys and sustains workers globally. [Note: This statement will need to be reviewed and revised in the light of the realignment of Relief and Development.]

The WP Director has well articulated EMCC’s fundamental stance when it comes to deploying Canadians: We deploy a Canadian in cross-cultural and international contexts only where a Canadian is the best answer to the strategic need or opportunity. Where there is a member of World Partners International, EMCC WP will seek to work with the WPI partner. Where there is an existing indigenous church planting movement and no WPI partner, EMCC WP will work strategically with a like-minded partner. Where there is no existing indigenous church planting movement, EMCC WP will consider initiating a pioneer work with the end of establishing an indigenous church planting/disciple-making movement. The situation will be assessed with a holistic ministry perspective in mind.

### Our Desired Outcomes

- All missionaries coached in developing missional outcomes
- Every field with a strategic disciple-making focus
- Every worker fully supported (financial, missionary care, etc)
- Every EMCC congregation challenged, informed, engaged and enabled in their Acts 1:8 profile

Sandra’s report will bring more of the granular insights into the ministry of World Partners.

### WP Relief & Development

The scale of what we undertake is truly amazing. The Associate Director of WP: R&D has been responsible for a very ambitious series of projects. You will see that this work in some cases supports the work of present WP missionaries and in other cases becomes the catalyst for new partnerships.

### Emergency Response to Disaster

- East Africa Food Aid – EMCC / CFGB / EKHC (Jan. 1, 2013). Crisis in Kucha Region. Food for Work project for six months. We are reaching 7,626 beneficiaries or 1,526 households. EMCC commitment was \$51,608.31 with a CIDA 4 to 1 match, resulting in \$258,041.56 in project funding to meet the need.

### Ethiopia

- CFGB related projects for food security include training farmers, organizing cooperatives for women and men, irrigation. The impact of these projects means in real terms moving from a precarious hand to mouth existence to the ability to save for the next year, and to send one’s children to school. The community transformation is astonishing. Our partner is the Ethiopian Kale Heywet Church (EKHC), about 9 million strong, planted by SIM in 1927. They have asked for a broader partnership with us. Two of their key leaders will join us for Way of Jesus training in June 2015.

### South Africa

- EMCC’s connection with S Africa is through Dan and Kerry Wiens, WP Missionaries working with Seed of Hope. The Conservation Agricultural project (Farming God’s Way) in partnership with CFGB has been launched. Initial community responses are positive. See video at [www.seedofhope.com](http://www.seedofhope.com). Nicole Jones, WP Missionary, is raising support and will become Dan’s assistant in the project.

#### Tanzania

- Food assistance through agricultural projects and training leaders of churches through discipling training as well the sending of a medical Volunteer Team, in which over 200 people a day were seen are part of the work we've undertaken in Tanzania.

#### Nepal

- This is another partnership born out of church to church connection. We have undertaken some small projects that are reaping a great result. Here is an email report from President Tej Rokka:

Greetings in Jesus' Name. We just want to thank God for what he has done. This year so far we baptized 175 people, trained and equipped 19 leaders from our New Missionary Bible School, trained 80 Disciple Makers. Excitingly, last July we brought 29 key disciple makers from 6 countries of South Asia and did Disciple Makers Network training in Kathmandu. We have made plans to make over 700 disciples by the end of this year. God blessed us with 39 orphans and abandoned children who are now under our care. Not only that, God has blessed me to preach the word through Radio where I am broadcasting a half hour program every day from 6 Radio stations in Nepal. We are getting exciting responses from our listeners. God be the glory....I am having follow up with several pastors who received a bicycle in last two years. I am so encouraged and overwhelmed by hearing their testimonies of how much that little tool has become a great channel to reach the lost and win them to Christ. In the last two years we distributed 51 bicycles to our Nepalese pastors and evangelists. ... One of our pastors, named Rupesh, received a bicycle with gladness. Using that tool, God used him mightily and he was able to baptize 35 people so far, and started 2 new fellowships in two new villages and people groups. One witchdoctor came to Christ and his life is transformed greatly. Because of that many other people from his community have begun to attend fellowship. ...Dear pastor thank you very much for your partnership. ...Pastor Tej Rokka, Missionary Church, Kathmandu,Nepal

#### India

- We have partnered with the Sam Higginbottom Institute of Agriculture, Technology & Sciences (SHIATS) in Allahabad, Uttar Pradesh. Uttar Pradesh is the most densely populated province in India with almost 200 million residents. SHIATS has a movement connected to it called Yesu Darbar ([www.shiats.edu.in/yDarbar/yDarbar.asp](http://www.shiats.edu.in/yDarbar/yDarbar.asp)), a vibrant church planting movement in the rural area surrounding Allahabad. This church planting movement also has an educational component by providing education centres at some of the churches.
- The vision of SHIATS is to plant five hundred schools in five hundred rural villages. (As stated in my last report, EMCC sent \$5,000 in 2012 believing it would help to build a two-room school and get children inside before the monsoon rains came.) Each school will be led by a teacher/pastor and will become the base for a new community of followers of Jesus.
- We are excited and very blessed to be part of this ministry movement in Allahabad. The Lord has clearly gone before us and made the way possible. We believe there will be many ministry opportunities in the future with SHIATS and Yesu Darbar. We will look to the Lord for wisdom and clarity where we might further be involved.

#### El Salvador

- We have entered into an agency agreement with Auditorio Cristiano (AC). Our March meeting was positive and there seems to be genuine interest in partnering in development and ministry. They are very interested in discipling training.
- The house building, now under the new NGO SHELTERS, is ongoing.

#### Haiti

- We have now signed an agency agreement with L'association des Eglises Missionnaires (AEM), which will come to the EMCC board for their action. Our work is extensive and multi faceted – medical ministry, community development, construction, training. There is much in Lou's report.

## Ecuador

- Another church-to-church development is a recent work team to Ecuador. The President of Ecuador church sent an unsolicited letter of thanks and praise for the quality of the team. They distinguished themselves by their Christlike character and service.

## Canadian Foodgrains Bank

- EMCC has been privileged to be part of the Canadian Foodgrains Bank family for some time now. In the 2013 R&D Presentation we tried to raise the awareness of CFGB and the projects we have partnered in. The five-year average of EMCC donations to CFGB has been about \$80,000 annually. We hope that there will be those who are in agriculture particularly who will take hold of this wonderful opportunity. Our partnership multiplies our reach for Integral Mission several times over. It is the policy of CFGB to work with a partner in the recipient country. One of the direct blessings of this is of an extended partnership with the Ethiopian Kale Heywet Church.

We are very thankful for our international workers, for international partners, for all the congregations and individuals who have responded to the call of God to do one's part. As it was with Nehemiah let it be so with us: The work is extensive and spread out, and we are widely separated from each other along the wall. Wherever you hear the sound of the trumpet, join us there. Our God will fight for us! (Neh 4:19, 20)

## Communications

A couple of years ago we began a journey towards staffing more fully for our communications portfolio. Our best choice at the time was to ask Gavin Wark, to drop to 50% youth and to work 50% in communications. We made some adjustments and hired some part time help and Gavin took up the challenge. And we have not been disappointed. Now Gavin is at 75% but there is more than can be done, but Gavin has systematically been climbing the mountain.

There are lots of promotional projects for our endeavours nationally and cross-culturally, everything from R&D projects to Assembly 2015, doing interviews with our missionaries, overseeing AV equipment purchases, redevelopment of the EMCC website, publishing stories, editing eNewslink, supervising our communications intern.

There has been an improvement in our website and social media presence and acceptance.

Individual subscribers to our e-news:

December, 2013 – 1198  
October, 2014 – 1430  
February, 2015 – 1597

Average number of visits to emcc.ca/month:

Jan-Sept. 2014:	7,374	Same Period Last year:	5,377
Oct 2014-Jan. 2015:	8,406	Same Period Last year:	5,662

Pages most frequently visited since October 1st

Our Stories – 10,874  
Directory – 8,697  
Projects – 4,384  
Donate – 3,474

Most Frequent Downloads Since October 1st

Articles of Faith & Practice – 797  
CRA Information – 744  
Discover Your Mission Now - 674

#### Average Reach on Facebook

April – June 2014 – 27

July – Oct. 2014 – 91

Nov. 14 - Jan. 2015 – 297

#### Followers on Twitter:

October 2014 – 159

February 2015 – 193

Once again we are doing a lot with limited personnel. Thanks to Gavin et al.

#### **EMCC Youth**

We are presently staffing our youth department with Gavin Wark (25%), Mark Anderson (75%) and Alison Lefebvre (25%).

There is an ongoing process of reshaping youth ministry in the direction of discipling. This is having an impact in different ways on each area of ministry. The well established events continue, the support, training and networking of youth workers continue but there is new awareness that students as much as anyone else find their identity, their direction and inspiration in the Way of Jesus, and that ministry is really about the life-on-life investment.

A new crop of YouthBuilders has been selected and will give a year of their lives in service. Mark Anderson has charge of Pitch n Praise and JR Pitch. Gavin Wark and Alison Lefebvre are building a network with youth workers in Central Alberta. The National Youth Committee continues to give input and advice and to consider new initiatives. For more detail please turn to the EMCC Youth report.

#### **Rocky Mountain College and Emmanuel Bible College**

These are challenging days for Bible Colleges across the country and across North America. Both schools are reinventing themselves and are seeking ways to cooperate in more useful ways. We will look forward to the reports from both schools at Assembly.

#### **Chinook Village**

Our relationship to Chinook Village is on the cusp of a major change. We have sought over the last couple of years to disentangle the relationship and to allow Chinook Village to move into the next stage of its growth. Along the way there has been a good deal of clarification on past promises and understandings in order to complete this process. We hope that it will be completed in the year 2015.

#### **Theology of Gender: Constitutional Commission**

The EMCC Board has asked the Constitutional Commission to develop a ‘theology of gender.’ The chair of the Commission has reported that there has been relatively little produced on this subject. Other denominations are very much in the same place we are. Most books and papers jump directly to a discussion of homosexuality. The progress has been slow. In the meantime CSC has done some work that will contribute to the discussion and the development of a statement. We have asked the Constitutional Commission to interact with the initiative out of Centre Street Church.

There are a couple of related issues. First, There is the ‘theology’, that is, how do we respond to this issue in a way that is consistent with the truth and grace of God? Second, there is a ‘public relations’ aspect that has to do with more effectively articulating a view that, in my opinion, would center on our right to hold our views in a pluralist society. To this point, no one in the larger evangelical or Christian community has done very well on the latter. Let’s pray for wisdom and for the right people to be raised by God.

#### **Bylaw Amendment**

There is a bylaw amendment for Assembly to consider. As we learn and our legal counsel learns what the implications are of the new federal Not for Profit Corporations Act, there will continue to be some adjustments to

bring our bylaw into alignment with the Act. The fact is that the Act trumps anything that is out of alignment. There are some minor adjustments in the language around proxy voting for the Ordinary Annual Meeting.

There is also a request from the Canadian Council of Christian Charities that we make explicit that our Articles of Faith and Practice are part of the bylaw. This is in fact the case. The proposed amendment makes it explicit.

### **Closing**

Like others in ministry, my life has been caught up in the work that I believe God has called me to. I am sitting in my new office in Highland Centre, a gift that God has provided EMCC. I count it a great privilege to serve you in these days.

These are days of great challenge and of even greater opportunity. May God grant us His blessing.

I am your servant  
For Christ and His Kingdom  
In His Service

Phil Delsaut  
pdelsaut@emcc.ca

### **Appendix to the President's Report**

#### **A Manifesto on Planting Disciplemaking Communities:**

##### **NEW GROUPS FOR NEW PEOPLE**

###### **Executive Summary**

EMCC embraces the planting of disciplemaking communities (church planting) that recruits, equips, deploys and networks self-sufficient teams to pioneer creative and relevant expressions of the community of Jesus: **NEW GROUPS FOR NEW PEOPLE**.

Church Planting for the EMCC will follow a “God-modeled, Jesus-Led, Spirit-Empowered, Gospel-centered” Community on Mission approach. Our Church Planting will flow out from the Mission. In order to reclaim the mission entrusted to us as followers of Jesus we will let “sentness” drive us, we will not let a particular level of resources bind or restrain us from taking on the task, and we will value the practice of ‘simply living on mission.’ In our Church Planting efforts we will be values-driven rather than methodology-driven as well as being led by a clear declaration of what it means to follow Jesus. Our vision is to the establishment of multiple ‘disciplemaking communities,’ that is, communities defined by the life of following described in the Way of Jesus (7fold statement).

Note: The same values and principles are applicable to every congregation that is committed to **NEW GROUPS FOR NEW PEOPLE**, whether or not they understand this as ‘church planting’ and irrespective of the deployment of ‘self-sufficient teams.’

#### **A Manifesto on Church Planting: NEW GROUPS FOR NEW PEOPLE**

EMCC embraces church planting that recruits, equips, deploys and networks self-sufficient teams to pioneer creative and relevant expressions of the community of Jesus.

#### **The “God-modeled, Jesus-Led, Spirit-Empowered, Gospel-centered” Community on Mission**

Because we serve a God who is on mission, we who serve are also on mission. The mission of God to redemptively bless the world is the thread that ties all of Scripture together. It is Luke who unfolds the story of Jesus’ Gospel, who tells us that we must read the (OT) Scriptures both messianically and missionally, and who opens his second volume

(the book of Acts) about the birth of the Church by informing us of ‘all that Jesus continued to do!’ From the beginning of Scripture to the end, it is God Who is on Mission! In the book of Acts, we are witness to the first ‘missional communities’ – communities that were born of the life imparted by the followers of Jesus, who are living ‘life on mission.’ His followers continue the task that has been on the heart of God from the beginning. His followers carry the message of God reconciling the world through Christ. His followers embody the life of Jesus. The Holy Spirit, promised by Jesus, has come to mediate the presence of Jesus and the Father in the life of His Church – that is, His community. And His community has a mission. And community is intrinsic to His mission. The work of reconciliation is about reversing the Fall, and its killing effects. God was in Christ reconciling the world and we have been enlisted in this same mission. (See 2 Corinthians 5.) We, too, have become His agents of reconciliation to those still resisting His blessed rule. The prayer of every follower of Jesus is, ‘Thy kingdom come, Thy will be done on earth as it is in heaven.’ That kingdom is present where the King is present. The King is present where His people embody Jesus, His passion, His priorities, His purpose, His posture. The touch of King Jesus is life-giving, and so are His followers who form His community – when they live on mission! The Book of Acts establishes what happens as Jesus ‘continues to do His work.’ The Good News of Jesus is proclaimed. The people of God carried along by His Spirit overcome their fears and their self-centeredness. The power of His rule, His kingdom, changes people and changes society. The mission of His people is to bring His blessing to others.

Each follower carries the seed of a new community. The DNA of the Life of Jesus is what God has supernaturally imparted to each follower of Jesus. The Life of Jesus is ‘viral.’ Like reproduces like. Where there is one, then there is two, then there is a community. The Book of Acts describes this ‘social epidemic.’ The history of the Church is the tale of irresistible power of the Life of Christ in the lives of His followers. The life of Jesus is manifest in the followers of Jesus who band together as discipling communities.

### **Planting of Discipling Communities that Flows from Mission**

With the God of Mission leading us, we see the multiplication of healthy discipling communities flowing from this framework:

1. We believe that each individual is called to follow Jesus. As such it is important to express the ‘bottom line’ in simple terms – It is all about following Jesus.
2. We believe that it is important to empower each follower of Jesus by articulating the life of a disciple in simple, memorable terms. (See the Seven-Fold Way of Jesus statement below.)
3. We believe that our primary purpose is to establish new communities of faith that will proclaim and demonstrate the gospel in their ‘neighborhood’ – ‘new groups for new people.’
4. We recruit and work through teams who are responsible for their own work’s support. We acknowledge that there may also be birthing through mother-daughter or by a catalytic leader. In each case the planting church or individual is responsible for the support.
5. Teams are expected to think in fresh ways, to dare and dream, to explore new ways of being church.
6. We are not interested in imposing models of church. There is no one model of church that we advocate. Teams are expected to listen very carefully to the local community and to discover ways of being church that are rooted in this culture. (See below for the characteristics of a vital Jesus Community.)
7. We provide support and training using an ‘in-service’ model.
8. We believe that it is vital that each believer OWNS the importance of following Jesus – It is not up to the pastor or the church. Jesus said, ‘YOU, follow ME.’

### **North American Church Realities**

God’s mission is good news, but the story of the Church in North America is not all good. While the growth of the Church in its authenticity as the body of Christ is evident throughout history, it has not been uniform. At the moment, the Church in North America is in decline.

Efforts at ‘church planting’ have depended heavily on an attraction-based system. Attraction is crucial in the Kingdom: our lives must shine Jesus, who draws all people to Himself through us. But what happens if attraction to events and meetings replaces the attractiveness of Jesus in the life of His followers? The effort can create (and in some cases has embraced) a ‘consumer’ mentality. The Great Commission has become a ‘systems project’ rather than the fruit of each follower living on mission. This has permitted many North American Christians to live in a

bubble. In North America the ‘franchise’ approach has been popularized. The church growth/planting approaches have often been focused on methodology rather than following Jesus. The target has often been on those who have had some church connection. And we are running out of those people, who represent about 15% of the population. The Church has little relevance to the rising generation.

In the words of David Fitch (author of *The Great Giveaway*, a pastor of Life on the Vine and the B R Lindner Chair of Evangelical Theology at Northern Seminary. [www.reclaimingthemiission.com](http://www.reclaimingthemiission.com)), “We cannot depend on an already interested “market.” And God’s people, very often devout have been intimidated, afraid or uncertain how to interact with society and the larger culture. This estrangement has created a situation in which ‘outreach’ happens through very skilled individuals and the creation of attractational programs and events. Engagement with the domains of society has been the exception rather than the rule.

The mega church phenomenon has helped us think about “seekers outside the church”, but has not changed the general trend. Whatever the relative merits of this kind of concentration of resources the reality is that the trend to mega churches has not increased our penetration into the larger society. Large or small, in developing new congregations, large or small, we must work hard to keep mission as the essential to the nature of the church. How will we reclaim the mission entrusted to us as followers of Jesus?

First, “sentness” must drive us.

Let us understand what we have been called to. We have been ‘sent’: ‘Throughout the scriptures, we see God calling his followers to live a life of “sentness”. Stability, social comfort, relational control, safety, success, respect, or clarity were not expected. People had to go purely out of obedience, a personal sense of calling, in faith, and simply because they loved God. Outcome didn’t matter; faithfulness did.” (Halter, *The Tangible Kingdom Primer*). Rooted in the intention of God, in the promise to Abram, we are called to be a people who will be the means of ‘blessing’ the entire world (Gen 12:1-4). We are at our best when we simply have the sense that we are sent to bless others in the name of Jesus.

Second, the particular level of resources must not drive us.

Let us stop looking to big money, systems approaches that are much more successful at attracting the already churched, than they are at advancing the kingdom. As Eugene Peterson puts it, “we have become shopkeepers in which we compete with each other for ‘customer loyalty.’”

Third, the value of simply ‘living on mission’ must be affirmed.

Because of the inertia of too many of God’s people, there is merit in considering an approach that embraces the deployment of ‘missional orders,’ that is, teams of followers of Jesus committed to radical living on mission. There are 2 examples in the appendices that illustrate the concept of ‘missional orders’ or new communities being “seeded”. Appendix 1 is the MoveIn Initiative, and Appendix 2 quotes David Fitch on ‘Seeding a New Community.’ In both the MoveIn and David Fitch articulations, the emphasis is on teams or ‘missional orders’ that commit themselves to live on mission, to move intentionally into communities that need the presence of Christ. The connection is ‘incarnational’, inspired by Jesus who ‘became one of us and moved into our neighborhood.’ (See John 1:14). MoveIn is more open in that it does not decide what shape the new community of Jesus might take. Fitch is clearer. In some ways Fitch has conceptualized the pattern for what might be called Phase 2 in the MoveIn approach. Having reviewed the importance of mission to guide our church planting efforts, let us now move to fleshing out the framework for church planting, beginning with the right values.

EMCC embraces church planting that recruits, equips, deploys and networks self-sufficient teams to pioneer creative and relevant expressions of the community of Jesus.

We are values-driven rather than methodology-driven.

Here are some core values to underpin church planting.

- We value our relationship
  - with God, the Father revealed in Jesus, and Father and Son present by the Holy Spirit
  - with the larger family of God

- with the EMCC family
  - with our team and growing community of Jesus.
  - with others who are on the same journey of life
  - with those that Jesus misses the most
  - with those who most need the mercy and compassion of Jesus
  - with the ‘neighborhood,’ the community where we have been called to share our lives with others and learn from others who share their lives with us.
  - With our network of mutual support and accountability, recognizing that we as individuals and churches need each other.
- We value courage, the need to take risks and meet the demands of mission
  - We value creativity and diversity as we try to discover relevant ways of being church in different contexts, believing that it is acceptable to fail.
  - We value the freedom to try new things, to reflect more deeply on biblical truth as we live on mission.
  - We aim to be catalysts, encouraging and releasing creativity in both church and community as we seek and share God in the inner city.
  - We value empowering leadership, raising new leaders from the harvest for the harvest.
  - We value the freedom to learn and grow in our expressions of worship and service to God, and our love for God.
  - We value the leading of His Spirit on our journey, knowing that as He led into this work for this time, He will continue to lead.
  - We acknowledge our dependence on God and affirm our continual need of prayer and God’s empowering Spirit.
  - We value all people, believing that all people are loved by God, regardless of age, gender, education, class, ethnicity, sexuality or physical/mental health and that God works through all believers – and others besides.
  - We value others, respecting others working alongside us with gratitude for the foundations laid by the many who have gone before.
  - We value the experience of others, seeking to shape what we do in light of the experiences, discoveries, successes and mistakes of fellow-workers.
  - We value God’s provision, recognizing that it is God who provides or withholds and that we are not to covet the resources of others, but to be an encouragement and support to them.
  - We value living uncluttered lives, holding possessions lightly, and recognizing that all we have is to be at God’s disposal.
  - We value humility -- we are not indispensable and we are just a part of a much bigger picture.

We are led by a clear declaration of what it means to follow Jesus

### **The Seven Fold Way of Following Jesus**

1. I have begun following Jesus, and am depending on the Spirit of Jesus in my journey.
2. I am being sent by Jesus to bless others and invite them to follow Him.
3. I am learning to be like Jesus in my attitudes, behaviours, character.
4. I am learning to love God and to love others.
5. I am learning the teachings of Jesus.
6. I am helping someone and someone is helping me to be a growing follower of Jesus.
7. I am participating in a community of followers of Jesus on mission to the world.

This statement is all about following Jesus. It is a unified whole, in that every point contains all the others. Nevertheless, there is value in pulling it out into the seven statements. They serve as the matrix for a lifetime of following Jesus.

- The statements are simple – understandable to an eight year old; abstract terms are almost zero.
- The statements are memorable – short enough to remember
- The statements have lifetime value – a follower of Jesus will never outgrow their direction
- The statements express humility – no one has ‘arrived’ as a follower of Jesus
- The statements are incarnational – it is all about being ‘like Jesus’
- The statements are missional – we have been ‘sent’ by Jesus to invite and help others follow him, too.
- The statements are personal and individual – the onus is the ‘I’ to follow Jesus.
- The statements are corporate – The life of following Jesus is with others and for others.

- The statements are Christ-centred – It is about following Jesus!
- The statements are Trinitarian – there are explicit references to the Father, the Son and the Holy Spirit
- The statements are empowering – I don't need someone else to tell me what is involved in following Jesus. I am not a copy of a copy of a copy.

Whatever we do in community must not disempower me as a follower of Jesus, so that I am given the impression that I cannot follow Jesus unless I enroll in this program, or am taught by this preacher. The greatest gift I can give is the signal strongly, clearly, continually and repeatedly that I already know enough to take another step forward and that God the Holy Spirit, empowers me to live in obedience.

Each new community must have clarity not only in what it is to be a follower of Jesus, but also the leaders need to be committed to the 'like reproducing like principle,' that is, the fruit of a leader is another leader. As such there are some guiding statements on leadership development:

1. I am modelling growth as a (7Fold Way) Follower of Jesus.
2. I am responding to the Spirit's leading for my Disciple-Making context (Where? Who?).
3. I am exercising spiritual discernment in identifying potential leaders.
4. We are developing others using the 7Fold pattern.
5. We are mentoring to the Fourth Generation.
6. We are training, refining and releasing leaders according to their gifts.
7. We are participating in community on mission together.

While we cannot recommend a particular model of church, we can state that there are certain characteristics of Jesus' community on mission.

'Body life' seldom experienced in standard 'large gathering'

Clean slate approach to creating community: If you were sent as a missionary to Tibet, what would you do?

### **What is a community of Jesus?**

1. Jesus' Community follows Him (follows the example of Jesus) and depends upon His Spirit (practices the presence of Jesus) on the journey.
2. Jesus' Community goes with Him to bless others, and invites them to follow Him too (advances the Mission of Jesus – extending His rule)
3. Jesus' Community learns to be like Jesus in ABCs (His attitude, behaviors and character, living out the 'Way of Jesus')
4. Jesus' Community learns to love God (embraces worship as a whole-of-life exaltation of Jesus) and love others (moves outward inviting others into its embrace as it serves)
5. Jesus' Community learns the teachings of Jesus (and honours the leadership and teaching gifts of the apostles, prophets, evangelists, pastors and teachers in the larger Church),
6. Jesus' Community helps people grow as followers of Jesus (nurtures each follower in the Way of Jesus)
7. Jesus' Community follows Jesus on mission together, and participates in the eternal story of God (embodies the unity and harmony of the Trinity, God (Who is Father), the Son (Our Saviour), and the Spirit (Who is Our Comforter), and together we are a family of workers who are sent to extend His rule and bring His blessing — we are part of His plan of restoring all things).

### **How do I get started?**

1. You do not need to wait for anybody to start living on mission. God speaks best to those who are learning to live a life of obedience. Learn to live on mission now; learn to live in dependence on Jesus now.
2. Start asking God to identify the community that He is directing you to – where are you going to 'LAND.' (Ask RM to work through 'Where is God working?' tool with you.)
3. Start asking God to identify those who are to be part of the team. (See Appendix 2.)
4. Start recruiting: speak with the other potential team members, dreaming and praying together.
5. Keep living on mission: encourage and partner with potential team members in living on mission. Learn what it is to live 'the missional rhythms of life'. (See Appendix 2.)
6. Figure out how you are going to support yourselves. (See Appendix 2.)

7. Seek out spiritual directors – those who are alive to Jesus AND His Mission. Include your RM.
8. Continue building your team and refining your plan and seeking input.
9. Identify your longer term ‘support team’ including your ‘coach.’
10. Identify your key strategy to ‘land’ – to ‘move in to the community.’ – to connect.
11. Set a tentative launch date for the ‘move in.’

### **Is there other support?**

- Ongoing, inservice coaching – RMs will facilitate coaching relationships and networks to be reviewed at 3 months and six months. In order for this to be a multiplication model, the support will depend on ‘peer coaching’ for the longer term.
- Way of Jesus training -- a comprehensive training that addresses the fundamentals of ‘new groups for new people’, not the mechanics.
- Seed funding: The team is responsible to fund itself. Team members will figure out the best way to ‘land’ in the community, including finding employment in the community. However, there is some ‘seed funding,’ that is, funds that can provide a little extra boost at any point in the course of the new plant. We have two kinds of funding which are available for new initiatives:
  - EMCC Ministry Seed Fund (MSF)
    - All works, great or small, may qualify (based on Great Commission focus and positive affirmation through the adjudication process) for Seed Funding through the MSF. Depends on the availability of funds in MSF.
  - EMCC Church Planting Initiatives Fund (CPIF)
    - This fund is a zero interest loan fund and best fits situations where a community has a reasonable prospect of developing a self-sustaining work. The applicants cosign as guarantors of the loan. Depends on the availability of funds in CPIF

## **Appendix to the President’s Report**

### **The MoveIn Initiative**

MoveIn is about copying Jesus’ example (Phil. 2:5-7) by literally moving in to the neighbourhood. We have discovered that something amazing happens when a group of Christians intentionally moves into a neighbourhood to pray (Acts 1:14) and be. In doing so, they have chosen to become part of the neighbourhood. Rather than visiting or serving and then going away, they will share in their neighbourhood’s joys (Rom. 12:15), and in its troubles (Rom. 8:17); and they will have an opportunity to be right in there as salt (Matt. 5:13) and light (Matt 5:14) - as the hands and feet of Christ (1 Cor. 12:27; Matt. 25:35-40) - with a cup of cold water in one hand (Mark 9:41) and the good news (Isa. 52:7) in the other....

The stated purpose of MoveIn is ‘to see praying teams of Christians moving into some of the most broken neighbourhood patches in Toronto and beyond. With a cup of cold water in one hand and the good news in the other, we are praying that these communities will discover Christ’s love and pass him on. In some cases, churches will be planted. In others, missionaries will be raised up. In every case, we are praying for Christ’s “Kingdom come” to lives and communities from “Jerusalem ... to the ends of the earth.”

The ‘methodology’ is simple and minimal. A team moves in: (1) Christians moving RIGHT into a predetermined neighbourhood patch. (2) A commitment to pray together for a full evening per week, and to have a high level of commitment to the neighbourhood. (3) Part of the light but critical MoveIn accountability structure.

There is a conviction that the best witness is one that just happens. The Christian is called to ‘incarnate’ Jesus, that is, to ‘be Jesus’ in the everyday fabric of life: ‘We’ve discovered that most God-moments are unexpected and happen along the way to someplace else. They will seem like interruptions, but if you begin to look for God’s fingerprints in

your day and in every relationship, in every coffee shop, in every conversation you have with your neighbor, there's a good chance you will see God's incarnational presence.' (Hugh Halter, *The Tangible Kingdom Primer* (TTKP) It will mean adopting a different posture: 'Our posture is what wins a person's respect and heart and helps them be open to God's ways. While poor posture communicates judgment, Christ-like posture displays love.' (Halter, TTKP)

## Appendix to the President's Report

### Seeding a New Community – David Fitch

David Fitch advances a somewhat different model but the impulse is the same: 'We cannot enter a place expecting them to "come to us" on our terms. We cannot even expect the way we talk about God, sin and Jesus to make sense apart from a way of life (and a displayed Story) from which such words take on flesh.'

Fitch believes that a new church is best planted by 'seeding a new community'. Certain factors are important in this seeding. Here are his 5 factors:

- 1.) **DISCERN THE 3 (4 or 5) LEADERS.** We (our church body) must discern the team of leaders who will be responsible for leading the theological integrity of this new community. This will be a team of leaders (as opposed to a single superstar entrepreneur) who are on the same page philosophically, who will be bi-vocational, who will complement one another in their giftings (APEPT), who have proven themselves in character and theological integrity so as to lead a community. Such a multiple bi-vocational leadership pushes the church outward instead of inward. Once assembled they will model THE 3 (4-5), THE 12, THE 120 seeking to build a strong shepherd/elder leadership who then each shepherd 3-5 people. Together we learn the ways of "revolutionary subordination" – where God inhabits every conflict for the growth and furtherance of this community into the center of what He is doing in the community.
- 2.) They must then **LAND** (as opposed to a "Launch"). They will have to get jobs, places to live close enough together, start a small rhythm of life, a worship gathering, a communal meal, teach the children. Luke 10:17 tells us to "go eat there" – have a regular meeting with Jesus to be sent by Him (verse 1) from and return to (verse 17) to be grounded in Incarnate Christ. We enter not from power, but from humility ...the goal is to become imbedded in sustainable and engaging ways of life with our surroundings.
- 3.) **EXEGETE THE COMMUNITY** (as opposed to doing a market survey) Again following Luke 10, we look for places to bless which usually means looking for the poor. We look for persons of peace (you will need relationships). We seek out the poor where God is working among the "poor in spirit" disenfranchised from the structures of power. Here we can find God at work and the harvest. Here we can learn about the Kingdom. We enter a community not to market, not from power, but meekly to discern where the hurting are.
4. **TEACH MISSIONAL RHYTHMS.** (As opposed to attractional events) We learn to inhabit and live among the places God has put us. We learn how to listen, pay attention, and take notice of those in our path as places where God is already working. We set places where we regularly visit same time same place every week. We seek out a time every month/week to be present among the poor (of all kinds). **ALL WITHIN THE DAILY RHYTHMS OF LIFE** (Luke 10.3 says "on your way," 10.7 "remain eating and drinking"). We work not to build an evangelistic organization to individuals, but a missional way of life where God is at work. Luke 10:2 – the harvest is plenty; all we need is laborers out there.
5. **PREPARE FOR A SUSTAINABLE WAY OF LIFE OVER A LONG PERIOD OF TIME.** (as opposed to projected growth and financial sustainability after three years). **EXPECT GROWTH TO BE SLOW, BUT OF MIRACULOUS VARIETY. YOU MAY START WITH 10-20 PEOPLE, EXPECT NO SIGNIFICANT NUMBERS FOR THE FIRST FIVE YEARS. IT TAKES FIVE YEARS TO BUILD A MISSIONAL PRESENCE. BY THE FIFTH TO EIGHT YEAR, GROWTH WILL HAPPEN.**

Adjunct Reports

## Regional Minister Team Report

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Reporting: Joel Zantingh. Compiled RM Report

Position: Regional Minister Team Leader

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*The RM Team exists to help leaders follow Jesus on mission by modeling, coaching, catalyzing, resourcing, and networking. We will see disciples making disciplers, leaders reproducing leaders, and congregations multiplying new groups for new people.*

### Spirit-led Service

2013-2014 has been a season of development for our National Team, and our “first response” has been a part of that. In our report, you will skim over some stats related to our just-in-time help in our churches. If you, your congregation, or perhaps one of your pastors has experienced such alongside response or support, you know that it is our God who shows Himself strong along the way, taking charge of our encounters, providing hope and guidance and clarity by the Holy Spirit. All praise to God for the thousands of conversations where God has shown up, and we have been helped.

I’m grateful for each one on the Regional Minister team, making our events better, contributing to the resource pool, covering off “first response” churches for routine holiday time, as well as for the first extended coverage for Brian Archer’s Sabbatical in 2014.

And paramount in our team is modeling a life of following Jesus. We too are called to make disciplers, and continue to think of ways to keep our denomination in line with this Great Commission call. Below you will read about some of the advancements being made in cultivating a “disciplemaking” ethos.

### The ethos of “Disciples making Disciplers” is steadily growing.

- Promising growth in new followers of Jesus discipling others
- 2 pilot projects of “The Way of Jesus” in learning communities (River’s Edge Camp AB, Aylmer EMC in ON), with over 50 participants.
- Life-on-life leadership development with young leaders, including Bible College students
- 2 **gener8** young leaders ‘forums’ in Ontario (2013) and BC (2014)
- Impetus of themes for 4 recent Pastors’ retreats
- Integration of “Way of Jesus” with GC2 Coaching skills training

### What are you working on in the next 30 days?

Our “coaching culture” is enabling pastors and congregational leaders to process what God is saying to them with a neutral, outside voice. It is extending to Church Board chairpersons with John Cressman’s huddle groups, and to Boards and congregations, as we are able to facilitate conversations with them as well.

Here are some key figures:

- 2103 recorded face-to-face RM Coaching conversations with pastors in 2013-2014
- Three **GC2 Coaching Skills 1-Day** Training Events held for local churches to over 55 Leaders
- Two **GC2 Coaching Skills 2-Track Training** provided to over 45 Leaders
- We have assisted with over **21** Senior Pastoral Transitions in 2013 and 2014, plus additional staff changes.

### **How many congregations are a part of EMCC currently?**

At present, our Roll lists 121 full member churches. We also list 18 associate churches. Associate churches are works that have not reached the organizational requirements for full membership or who are just part way through the process of application. We have delisted or closed 6 churches since last report.

At present including all the New Groups for New People starts we count 152 works. We track these new initiatives whether they are satellites of existing congregations, or are new works started through relationship with an individual or small team of disciplers. It is our intent to track ‘God at work’ among and through us. This is the living edge of who we are.

### **We have helped catalyze new groups for new people**

Our role is different in each case. We are not the prime movers but play the role of catalyst appropriate to the particular case:

- The Gathering Place (First Nations), Saugeen Shores, ON
- Livingstones (developed from a MoveIn Patch), Oshawa, ON
- Rhema Church Satellite, Montreal, QC
- Centre Street Church – South Campus, Calgary, AB
- Reverent Church, Halifax, NS
- Station Coffee Company, Medicine Hat, AB

### **We have assisted our Associate Churches as they work towards becoming Full Member EMCC Congregations. 6 of these are new since last Assembly:**

- Café Church, Kingston, ON
- Dominion Chapel, Yorkton, SK
- Hope City Church, Barrie, ON
- Multicultural Christian Church, Edmonton, AB
- Yeshu Mandali, Calgary, AB
- Happy Family Christian Ministries of Calgary (Liberian)

### **We celebrate with 2 new Full Member Congregations since our last Assembly:**

- St. Clair Community Church in Sombra, ON
- New Life CC, Stony Plain, AB

### **Churches Closed and Delisted:**

- Delisted since 2013: River’s Edge, Montreal [full member] (Jul 4, 2014); Calgary Mosaic [Assoc Ch] (Jan 23, 2015);
- Closed since 2013: River Crossings, Ridgeway, ON [full member] (May 31, 2013); Mill Woods EMC, Edmonton, ON [full member] (Jul 31, 2014); Little Brown Church, Osoyoos, BC [full member] (Oct 13, 2013); Legacy Family Church, Airdrie, AB [Assoc Mem] (Jun 30, 2014).

### **We have screened and recommended Ministerial Credentials to 56 New Workers.**

### **We have added value to networks through “A Day With...” events**

Our 28 Area Network Groups serve a need for personal care, group learning and mutual coaching among our pastors and leaders, but over the past 2 years, through **Forward Initiatives Funding**, we have begun to host regional events to inspire and educate our pastors and workers, causing us to think and to grow together. These are known simply as “A Day With...” events. We are thankful for various events, and in 2014, the RM Team gave considerable energy to prepare for a 5 City Canadian tour with Vishal Mangalwadi in Feb 2015.

**We are looking ahead**

In 2015, we are adding John Cressman to our RM Team in a part-time capacity. He will add a new dynamic to our RM Team, and we welcome him as “first responder” to congregations in the Toronto and Kitchener areas of Ontario. For an updated listing of each RM’s First Response region, please see the listing at <http://www.emcc.ca/canada/rms>

You can read more about each RM at <http://www.emcc.ca/support/national-team>.

A word of thanks to the rest of our National Team for assisting us in nearly everything reported on here, and more specifically, to our Credentialing Interview Teams, the GC2 Training Team, members of EMCC appointed Steering Committees, the Fall Pastors’ Retreats’ Coordinators, and our Area Network Group Leaders.

With gratitude,

The RM Team:

- Brian Archer - [barcher@emcc.ca](mailto:barcher@emcc.ca)
- Lynn Dietz - [ldietz@emcc.ca](mailto:ldietz@emcc.ca)
- Claran Martin - [cmartin@emcc.ca](mailto:cmartin@emcc.ca)
- Joel Zantingh - [jzantingh@emcc.ca](mailto:jzantingh@emcc.ca)

**CREDENTIALS GRANTED SINCE ASSEMBLY 2013**

Name	Credential Type	Date Approved	Organization / Church /City / Prov
Robin Antoine	CM	01/21/2015	Country Hills MC, Kitchener, ON
Kevin Coghill	CM	10/16/2013	Royal City EMC, Guelph, ON
Jedediah Gorham	CM	04/10/2014	Eau Claire EMC, Mattawa, ON
Rob Holland	CM	10/15/2013	Bergen MC Fellowship, Bergen, AB
Kristen Morris	CM	10/29/2013	Hillcrest EMC, Medicine Hat, AB
James Park	CM	06/25/2013	Trinity EMC, Waterloo, ON
Pamela Almeida	LM	08/20/2013	No Organization Assigned, ON
Don Boyd	LM	06/25/2013	Wilmot Centre MC, Petersburg, ON
Diane Brown	LM	10/15/2013	Centre Street Church, Calgary, AB
Randy Burtis	LM	10/31/2013	Centre Street Church, Calgary, AB
Biddy Chang	LM	10/31/2013	No Organization Assigned - ON
David Coghill	LM	01/29/2015	Gormley MC, Richmond Hill, ON
Gerald DeWit	LM	04/10/2014	Bethel MC, Lion's Head, ON
Anthony Does	LM	04/24/2013	Bethel MC, Lindsay, ON
Dallas Frank	LM	10/15/2013	Centre Street Church, Calgary, AB
Stephen Fritz-Millett	LM	02/18/2014	Cafe Church Kingston, Kingston, ON
Peter Her	LM	03/24/2015	South Shore EMC, Callendar Bay, ON
Alex Kariuki	LM	01/21/2015	Lakeshore MC, North Bay, ON
Russ Klassen	LM	07/16/2013	Albright EMC, Winnipeg, MB
William Knelsen	LM	07/03/2014	Bergen MC Fellowship, Sundre, AB
Raymond Liu	LM	02/18/2014	EastRidge EMC, Stouffville, ON
Tim Loveday	LM	06/26/2013	Bethany EMC, Kitchener, ON
Kevin Mast	LM	05/09/2014	Hope City Church, Barrie, ON

Name	Credential Type	Date Approved	Organization / Church /City / Prov
Ryan McNamara	LM	10/16/2013	Faith EMC, Kitchener, ON
Sunday Olukoju	LM	02/18/2014	Immanuel Fellowship EMC, Winnipeg, MB
Kent Priebe	LM	07/03/2014	Centre Street Church, Calgary, AB
Jamie Reimer	LM	10/14/2014	Bethany CC, St. Catharines, ON
Amos Shelley	LM	10/31/2013	Hanover MC, Hanover, ON
Spencer Smith	LM	10/15/2013	McDougal Chapel, Sundre, AB
Les Surkan	LM	11/26/2013	Centre Street Ch - Airdrie Region, Airdrie, AB
Daniel Wallace	LM	12/01/2013	Harmony CC, Winchester, ON
Christine Waring	LM	08/20/2013	Chilliwack EMC, Chilliwack, BC
Clinton Cairns	OM	06-09-2013	Hillcrest EMC, Medicine Hat, AB
Yiu Wing Cheung	OM	04-06-2014	Markham MC - Chinese Languages Min, Markham, ON
Tim Clayton	OM	01-11-2015	Trinity EMC, Waterloo, ON
Cindy DaRosa	OM	06-09-2013	Hillcrest EMC, Medicine Hat, AB
Lori Glass	OM	10-05-2014	Bonavista EMC, Calgary, AB
Bill Hall	OM	06-22-2014	Wellspring Worship Centre, Toronto, ON
Kent Janz	OM	01-11-2015	McDougal Chapel, Sundre, AB
Barry Klassen	OM	11-17-2013	Hoadley EMC, Bluffton, AB
Dianne Kuglin	OM	04-06-2014	Hillcrest EMC, Medicine Hat, AB
Jason Metcalfe	OM	05-04-2014	Bowden EMC, Bowden, AB
Paul Wang	OM	10-28-2014	Triumph Chinese EMC, Toronto, ON
Jon Warner	OM	11-24-2013	Royal City EMC, Guelph, ON
Sam Wu	OM	11-17-2013	Breslau EMC, Breslau, ON
<b>Recognition of Previous Ordination</b>			
David Barbour	OM	02/18/2014	Powers Creek CC, Westbank, BC
Scott Bissell	OM	10/28/2013	EastRidge EMC, Stouffville, ON
Peter Courlas	OM	05/02/2013	Emmanuel EMC, Elmira, ON
Jake Hron	OM	01/21/2015	Vineland MC, Vineland, ON
Mike Leist	OM	10/16/2014	Little Plume EMC, Redcliff, AB
Gary McKellar	OM	10/30/2013	New Life CC, Stony Plain, AB
Allan Spragg	OM	04/01/2014	No Organization Assigned - Port Elgin, ON
Mircea Toma	OM	10/31/2013	Romanian Baptist Church of Toronto, Toronto, ON
Travis Wilkins	OM	03/12/2014	Centre Street Church - Airdrie Region, Calgary, AB
		<b>MOU Effective Date</b>	
Paul Benke	OM	10/29/2013	CrossRoads EMC, Red Deer, AB
Shawn Hubert	OM	07/26/2014	CrossRoads EMC, Red Deer, AB

## Communications Report

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Reporting: Rev. Gavin Wark

Position: Communications Director

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I am two and a half years into the communications role with the National Team, still learning lots, and still having fun! It has been a privilege to hear and retell so many stories of God at work across the nation and around the world. As a movement, we are truly learning to follow Jesus on mission together.

Since the previous General Assembly, we have waded further into the world of social media, particularly Facebook and Twitter. We are also making every effort to get better at telling stories of our people living on mission with words, images and video. Traffic to stories on our web site has tripled within the past two years.

It has been a privilege to work with Matt Brnjas, our communications intern since the end of March 2014. Matt has been particularly helpful in developing our presence and conversation on Twitter. He will be offering a workshop called, “Social Media and Disciplemaking” at General Assembly.

A major project over the past several months has been the development of a new web site for EMCC. If all goes according to plan, we will be able to introduce the new site at General Assembly. The site will be more mobile friendly and will reflect the updates we are making to our branding and messaging. We are also working to make it as easy as possible for users to find the information they need, register for events, etc.

Projects we will be working on in the coming months include:

- Development of guide resources for disciples and disciplers
- Bringing more voices from the National Team into our communication through social media
- Updating position papers and other written resources distributed through our web site
- Communicating more frequently about our international projects
- Tying into nation-wide campaigns such as Giving Tuesday to raise awareness and resources toward the good work that God is doing in the world through us

Of course we want to continue to tell your stories of following Jesus on mission so that others will know what Jesus is doing and what we are about, and will be inspired to join us. So, tell me a story – I would love to hear about your life on mission.

Respectfully submitted,

Gavin Wark

[gwark@emcc.ca](mailto:gwark@emcc.ca)

## Evangelical Missionary Youth Report

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Reporting: Rev. Gavin Wark

Position: Director, Evangelical Missionary Youth

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In my previous report to General Assembly, I mentioned that our most important ministry to youth is the work that is done to surround young people with the intentional influence of caring adults who are learning to follow Jesus. This

is still the case. To be more specific, we need more adult disciples who take a long-term interest in the lives of one or two young people. This will have a far more reaching effect than any of our youth programs. I would be happy to unpack this further with any leader who is interested.

I notice that a number of our churches are shifting the role of Youth Pastor to Youth and Family Ministries Pastor or something similar. I've encouraged some churches to move in this direction. Of course we're no further ahead if we expect that individual to single handedly address the needs of every family or even a few families. If the only thing a Youth and Family Ministries Pastor did were to help build solid connections between families and connect adults to young people that do not have a strong family or any family, this would be a big win for the Kingdom.

In the past year, our National Team has worked to bring more alignment between the guiding statements of our respective departments and the vision of our denomination. With respect to youth ministry, we articulate our purpose this way: "Following Jesus on mission together, Evangelical Missionary Youth coaches, resources and networks adult and student leaders for the purpose of encouraging adolescents to follow Jesus on mission."

Our prayer is to see:

- Adult disciple-makers in every congregation who are passionate about investing in adolescents
- Every adult youth worker networked and resourced as needed to make disciples within the adolescent culture
- Adolescents in every congregation personally connected to at least 3 adults who are passionately following Jesus on mission.
- Adolescents in every congregation participating in a community of Jesus followers on mission to the world.

Our National Youth Committee, which meets approximately 4 times/year, focuses their conversation around these objectives. Current members include Christine Waring, Alison Lefebvre, Mark Anderson and me. We expect to add two additional members this year. Thanks to Martin Nieuwets, who gave great input to this committee to the end of 2014.

With respect to resourcing in Central Alberta, we are pleased to have Alison Lefebvre serving with us on a ¼ time basis since October 2014. Alison is also on staff at Zion EMC in Didsbury, AB.

Our ongoing investment in YouthBuilders continues to be a significant form of resourcing local churches as well as developing young leaders. The 2013-2104 YouthBuilders team visited 18 churches, traveling from Kawartha, ON to Whitewood, SK. We expect to introduce a new team of YouthBuilders during General Assembly. They will begin training in August and will tour our churches from September to May, with the goal of inspiring young people to follow Jesus.

Pitch & Praise and JR Pitch remain strong points in our ministry in Ontario, serving EMC congregations as well as groups from a dozen other denominations. This year we welcome Shane Claiborne and Jo Saxton to Pitch & Praise. Our Pitch events are unique among large denominational youth events in that they function more like a camp than a super-conference. The strength of these events rides on the time and space allotted for relationship building between students and leaders. Mark Anderson, our Youth Ministry Associate in Ontario is giving excellent leadership to our Pitch events as well as YouthBuilders and the Xceler8 Retreat for student leaders.

Over the next couple of years we hope to see an expansion of area network groups as another means of resourcing youth workers.

By the time of General Assembly, I will have been privileged to participate in the 5 **gener8** retreats that EMCC has sponsored since 2009, the most recent one in Otterburne, Manitoba. This is another significant way that EMCC is investing in young people. The purpose of **gener8** is to encourage young adults between the ages of 20-30 to live on mission in their context. Originally we were running these as national events on a biannual basis. Since 2014, we have been running them regionally on an annual basis. The next one will be held in Ontario in January 2016.

Finally, my investment in youth ministry over the coming summer will be in the form of working with the seasonal staff at our Camp Mishewah in Killaloe, ON. Pray that the Spirit of Jesus will guide me in this critical disciple-making opportunity.

Respectfully submitted,

Gavin Wark

[gwark@emcc.ca](mailto:gwark@emcc.ca)

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## World Partners Report

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Reporting: Sandra Tjart

Position: Director of World Partners

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**“The Lord has done great things ... and we are amazed”**

Psalm 118:23

Our International and Cross-Cultural ministry continues to remain a priority of the Evangelical Missionary Church of Canada. Our continued vision to make disciples who make disciple-makers spurs us on in our vision and obedience that accomplishes His tasks and hastens His return.

I praise the Lord for what a great God we serve and I continue to stand in awe at what the Lord is doing through EMCC Missions globally. The stories our missionaries have shared include personal faith journeys, transformed lives, victory over evil, God miraculously opening doors for life on mission, national pastors and leaders continuing to grow in the Word of God and ministry. It is my pleasure to minister in the EMCC through EMCC World Partners.

Over the past two years we have seen the ebb and flow, coming and going, of missionary personnel. While EMCC World Partners has not seen a great deal of numerical growth, we have strived to improve the organizational aspect of World Partners and to bring a more strategic focus to our missionary placement and deployment, as well as better defining our vision, goals and desired outcomes. I am grateful to the Lord for the privilege of ministering to our 27 full-time workers in 8 countries on 9 fields. We as EMCC Missions have much to be thankful for.

Included in our EMCC missions family are 104 godly men and women who make up our EMCC Recognized Missionary profile serving with partner mission organizations in 22 countries. I deeply appreciate each one as they serve the Lord in their place in the world and as they follow Jesus in their faith journey.

A total of 131 catalytic leaders have been placed in strategic, front-line roles in opportunities for kingdom ministry.

I stand amazed at the history of our merged Evangelical Church and Missionary Church mission’s endeavors.

1850-1860s – China, Turkey, India

1850s – Germany, Switzerland, France, Russia

1876 – Japan

1890s – Africa

1905 – Nigeria – 1930 – “What will it take to arouse the church at home? Perhaps some of us may have to lay down our lives before people will awaken to Nigeria’s need.” Eldon Brubacker

1950s and onward – Brazil, Peru, Bolivia, Indonesia, Thailand

I am thrilled that my life, and the life of the EMCC are represented in ... Sierra Leone, Jamaica, Haiti, Angola, Dominican Republic, Brazil, Ecuador, Hungary, Romania, Ireland, Middle East (Creative Access Countries), Asia, Ukraine, Russia, Indonesia, Italy, Niger, Singapore, Caribbean, Paraguay, Guatemala, Thailand, Spain, Burkina Faso,

Ghana, Mexico, Papua New Guinea, Nigeria, South Africa, Cuba, China, Turkey, Japan, Canada (First Nations and Quebec), USA.

### **Our Ministry Vision**

Following Jesus on mission together, EMCC World Partners strategically recruits, deploys and sustains workers globally.

### **Our Ministry Priorities**

We deploy Canadians in cross-cultural and international contexts only where a Canadian is the best answer to the strategic need or opportunity. Where there is a member of the World Partners International, EMCC WP will seek to work with the WPI partner. Where there is an existing indigenous church planting movement and no WPI partner, EMCC WP will work strategically with a like-minded partner. Where there is no existing indigenous church planting movement, EMCC WP will consider initiating a pioneer work with the end of establishing an indigenous church planting/disciple-making movement. The situation will be assessed with a holistic ministry perspective in mind.

### **Our Desired Outcomes**

- All Missionaries coached in developing missional outcomes
- Every field with a strategic disciple-making focus
- Every worker fully supported (financial, missionary care etc.)
- Every EMCC congregation challenged, informed, engaged and enabled in their Acts 1:8 profile

I have been considering 3 visioning questions in the past number of months (actually for about a year now) for EMCC Missions and more specifically EMCC World Partners, and I have invited 5 missional friends to help me reflect on them. The first consideration gives the basis for our on-going visioning.

**What DNA elements** do we want to embed in EMCC World Partners that will serve us well in the future?

- a) Making disciple-makers. The strong focus on this over the last few years with the EMCC National Team and World Partners has been great. We mustn't let up.
- b) Servant leadership. We want leaders – strong leaders, with servant hearts and profound personal humility. We need both, not one without the other.
- c) A very strong understanding of what the Kingdom is about. We extend God's kingdom primarily through disciple makers. But a strong understanding of the Kingdom informs and flavours everything.
- d) A very strong understanding of the Gospel. This is crucial. The more we think about this, the more we are convinced that Christian sub-culture is confused about what the gospel and the Christian life are about. This becomes clearer as one works cross-culturally – both because you see different sub-culture elements in other cultures, and because you view your own sub-culture through different eyes. The "Way of Jesus" focus in the EMCC, led by Pastor Phil Delsaut, has been great in this regard.

These friends are helping me to ponder through thoughts such as 1) what we do, 2) why we do it, 3) how we do it. It broadens to who we are and how we can best minister in international and cross-cultural contexts. So, we will continue to consider these questions over the next couple of years.

### **Pre-field Preparation**

Armed with a variety of course materials, and with thirteen years of World Partners Missionary experience in Portugal, Ken and Carolyn Benson have partnered via EMCC World Partners with MissionPrep and CrossTraining Global to recruit and prepare new missionaries for cross-cultural ministry. This is a ground floor opportunity, and Ken and Carolyn have been catalysts in mentoring, teaching and encouraging tomorrow's missionaries. Fitting with our mandate and vision for global ministry, each of our approved World Partners missionaries now receives strategic pre-field training prior to their deployment to their field of service.

### **New Opportunities for Deployment of Global Workers**

#### **India**

Over the past two years, the Lord has led EMCC into a relationship with a very significant movement in the region of Allahabad, India known as Yeshu Darbar (Jesus High Court). This is a movement that has seen thousands of people

begin to follow Jesus in recent days and we are grateful for a strategic opportunity to shape an entire movement of God. We believe God is opening an avenue with specific engagement of how the Canadian church may come alongside the church in the Indian sub continent in multiplying disciples and bearing fruit that would remain. Many of us are burdened to pray for workers for this field. We request that you continue to pray for this partnership in Allahabad to which we have committed, so that many new churches will be equipped and established in this hotbed of fundamental Hinduism and Islamic traditions.

- Ministry Opportunities for the EMCC at the Sam Higginbottom School of Technology and Sciences on a non-residential / short term basis could include the following:
  - Education: ESL in village schools; seminars on teaching skills to village teachers; Bible School teachers.
  - Media/Mass Communication: teaching short courses on photography, videography, film-making, film editing, stage lighting; teaching short courses on journalism, drama and the arts.
  - Medical: village clinics; mental health professionals to give short courses on suicide prevention and other mental health issues.
- Ministry Opportunities for the EMCC at Yesu Darbar on a non-residential / short term basis could include the following:
  - Bible School: Bible Teachers who can give in-depth discipleship for pastors-in-training; Multi-Media Production – Training and assisting personnel who are already involved in TV/Media productions of Yesu Darbar.
  - Women’s Ministry: Short courses in arts/crafts in villages; Sewing courses in villages (with a translator); Women’s Bible study.
  - Youth Teams – 15-20 students come to present musical evenings of praise/worship to youth. Included would be travel to different villages in the region.

### **Asia (Sensitive – Creative Access Country)**

A country of just under 3 million inhabitants, 15 languages, a significantly Buddhist nation with 86% of the 22 people groups unreached and under 2% Christian.

Economic difficulties have led to widespread social upheaval, exploitation and the breakdown of traditional values. Crime, alcoholism and prostitution are tragically common. Homelessness can still be a problem in the cities. Most agencies are involved in some kind of health, relief, education or literature program; these are opportunities to demonstrate Christ’s compassionate love. Pray for maximum long-term benefit to the people and the emerging Church.

- Ministry Opportunities
  - Begin with a two-year period of time for language study and during that time begin to build relationships in order to determine a strategic placement.
  - Vision trips and/or short-term (up to 2 years) opportunities for exposure to this country. This can be helpful in introducing a person and their particular area of involvement with a view to what could develop in the future.

### **Change in Nomenclature**

It is my personal joy to work alongside Lou Geense in his role as Director of Global Initiatives with the EMCC. To best serve the EMCC in our global reach as one entity, as of January 2015, Lou’s position was renamed to Associate Director of EMCC World Partners. Lou’s portfolio will remain the same as he continues to cover Global Initiatives in Relief & Development, Volunteer Teams and International Partnerships. Lou is privileged to represent EMCC in compassionate responses to crises in our world and to come alongside national Christian leaders to assist them as they serve on mission. Lou continually seeks to see the strategic deployment of teams and resources for kingdom purposes.

**World Partners International** is the network of national churches to which the EMCC belongs. Many of these International Partners are the product of earlier mission efforts, while others are indigenous groups that have found a spiritual home in this international network. WPI is the context in which international joint endeavours and new ministry opportunities are formed, through the networking relationship of our EMCC President with other National Leaders and delegates.

World Partners International partners include Brazil, Canada, Colombia, Cuba, Dominican Republic, Ecuador, Guatemala, Haiti, India, Jamaica, Mozambique, Nepal, Nigeria, Sierra Leone, USA and Venezuela.

A World Partners International Day of Prayer was held on March 29<sup>th</sup>, 2015. On that Sunday, the communion of our sister denominations and missionary fields around the world, known as World Partners International, set aside a time of praying for a new awakening of the vision to “make disciples of all nations,” as well as for the needs of the persecuted church and our brothers and sisters who suffer for the love of Christ.

In February 2016, the World Partners International meeting will take place in Thailand.

With my passport in hand, over the past 2 years I have had the joy of visiting missionary personnel in Ecuador, Italy, Mexico, Romania and South Africa. I have also had the joy of connecting with leadership of World Partners International in Cuba and the Dominican Republic. Two vision trips were made to investigate the possibilities of deploying workers to India and a Sensitive (Creative Access Country) in Asia.

Within Canada, I have had the privilege of sharing an EMCC Missions update with many of our EMCC fellowships. For the last 2 years, a missions focus was given at River’s Edge Family Camp and Stayner Family Camp. This year a missions focus will be given at Mishewah Family Camp. I also have enjoyed the opportunity to share briefly at the EMCC Pastors’ Retreats.

#### **Hellos ...**

Nicole Jones – (WP) - South Africa – 2014  
Sarah Fuller – (LACW) - 2014  
Keith and Ruth Ann Elliott (CG) – Latin America – 2015  
Alex and Rachel Kariuki (CENC) - 2015

#### **... and Goodbyes**

Jolayne Enslen-Domian (WP) – Hungary - 2014  
David Benjamin – (WP) India/Nepal – 2014  
Keith & Ruth Ann Elliott (WP) – 2015  
Ken & Sharon Misener (WP) – 2014  
Lanny and Lori Durksen (YFC) – 2013  
Florence Epp (OMS) – July 2014  
John and Joy Hamilton (ISM) – 2011  
Peter and Haley Mrazik (CAIRD) – 2014

#### **Thank you for your partnership**

It is with profound gratefulness that I say “**thank you**” to our EMCC constituency. Through the missionaries you support, you have heard the successes in their work. You look at the map of the country where they serve and attempt to properly pronounce the names of the cities and towns. You know the names of the nationals that make up such a large part of their lives. I know that through them you have seen a glimpse of their world. You have laughed with them, cried with them, rejoiced when with them and spurred them on. They have been enriched in their lives because of you. Through your intercession and giving, they have experienced “God” events in their lives and work. We, as the EMCC Missions Team are very grateful to you for your generosity. Truly, you are a valued gift.

Thank you for your faithful prayer support. Please continue to pray for strength, guidance and wisdom. Pray also in imploring God to divinely intervene in order to accomplish powerful things through the EMCC global missionary team.

Respectfully submitted,

Sandra Tjart  
[stjart@emcc.ca](mailto:stjart@emcc.ca)

<b>EMCC – WORLD PARTNERS MISSIONARIES</b>			
<b>MISSIONARY</b>	<b>COUNTRY</b>	<b>MISSION AGENCY</b>	<b>SERVING SINCE</b>
BENSON, Ken and Carolyn	Canada	EMCC WP	1998
BRAGG, Stan and Sally	Canada	EMCC WP	2006
CHAPPLE, Dan and Anne Marie	Mexico	EMCC WP	2004
DILTS, Robert and Sharlene	Canada	EMCC WP	2012
ENGLISH, Phil and Carolyn	Mexico	EMCC WP	2014
FAW, Ron and Jeannette	Brazil	EMCC WP	1972
GEENSE, Lou (Naomi)	Canada	EMCC WP	2009
GINGRAS, Donald and Lorraine	Canada	EMCC WP	2002
JONES, Nicole	South Africa	EMCC WP	2014
McILROY, Marilyn	Canada	EMCC WP	2003
REID, Dorothy	Romania	EMCC WP	2003
REIMER, Liesel	Ireland	EMCC WP	2005
RUIZ, Moises and Carolyn	Mexico	EMCC WP	2012
SIKSTROM, Kory and Erin	Romania	EMCC WP	2010
TJART, Sandra	Canada	EMCC WP	1984
WIENS, Dan and Kerry	South Africa	EMCC WP	2009
ZUMBRUNN, John and Cheryl	Romania	EMCC WP	2005
<b>EMCC – RECOGNIZED MISSIONARIES</b>			
<b>MISSIONARY</b>	<b>COUNTRY</b>	<b>MISSION AGENCY</b>	<b>SERVING SINCE</b>
BIBLE, Abe and Dianne	Russia/Ukraine	CBLT	1983
BROWN, Lorene (Raney)	Italy	CW	2000
BURGESS, Ann	Canada/Thailand	OMF	1980
CHAIMITI, Lucy (Tafadzwa)	Canada	AH	2002
CHAMBERLAIN, Ed and Linda	Niger	SIM	2001
DETTWEILER, Steve and Sonia	Nigeria	WBT	1989
DOS SANTOS, Susan	Canada	PTC	1992
EDWARDS, Christy	Canada	ISM	2014
ELLIOTT, Keith and Ruth Anne	Ecuador	CG	1979
ERION, Robert and Ruth	Canada	OMF	1975/78
FJELDSTROM, Larry and Sharon	Canada	WBT	2000
FRIESEN, Derryl and Karen	Thailand	WBT	1992
FULLER, Sarah	USA	LACW	2014
GAMBLE, Eldon and Ruth	Canada	CHRISTAR	2004
GIBBINS, Matthew and Rachel	Canada	EFC-GMR	2010
GRAHAM, Robert and Janice	Canada	GNOM	2012

HILSON, Daniel and Christy	Canada	MGF	1996
HUFF, Beverly	USA/Caribbean	CEF	1982
HUMPHRIES, Shaun and Melanie	Paraguay	NTM	2009
HUNTER, Dale and Ruth	USA	OMS	1995
LOSCH, Dale and Jerusha	USA	CW	1999
MARKELI, Helmut and Christina	Canada	OMS	1976
MAYER, Oliver and Deborah	Thailand	OMF	2012
MCLEAN, Morris and Mary	Guatemala	GOM	1979
MEIER, Marilyn	Canada	PTC	1985
MIERAU, Peter	Canada	CEF	2008
MOHR, Walter and Melita	Canada/Indonesia	WEC	1959
MORRIS, Karen	Spain	WEC	2006
MORRIS, Pamela	Burkina Faso	WBT	2011
NEUFELD, Greg and Shelli	Mexico	EFCM	1999
PEACOCK, Wes and Katie	Ghana	WBT	1991
PRIDHAM, Cheryl	Nigeria	SIM	1989
PRIDHAM, Donna	Nigeria	SIM	1990
REAUME, John and Wendy	Nigeria	PTC	1992
RITCHIE, Peter and Areni	Angola	SIM	2001
ROBERT, François and HÉNAULT, Joanne	Canada	WBT	2004
RODGES, David and Debra	Papua New Guinea	NTM	1992
ROYER, Kent and Brenda	Canada	WBT	2006
SAWATZKY, Rodd and Leslie	Canada	PTC	1993
SCHMITT, Marilyn	Canada/Burkina Faso	WBT	1995
SERHAL, Nadim and Bernice	Canada	PC	1994
SHERMAN, Jerry and Carol	Canada	ECC	1996
SLOSS, David (Marian)	Canada	BIM	2001
SNYDER, Mr. and Mrs. Dan	Hungary	GEM	2006
SOMERS, Ruth	Canada	WEC	1993
TALBOT, Chuck and Shannon	Philippines	NTM	2005
TAYLOR, Colleen	Haiti	OMS	2007
TIEDE, Art and Betty	Canada	GOM	1975
VAN DER WAL, Bill and Dianne	Canada	WBT	1995
VOLKMAN, Gordon and Lee Anne	USA	PTC	2006
WEPLER, Kevin and Michelle	Romania	GEM	2012
WOLFRAM, Carolyn	Ecuador	RB	1991
<b>*** Please note – we also have 12 missionary units serving in sensitive countries. This list is available upon request by calling the EMCC WP office.</b>			

<b>MISSION AGENCIES</b>			
AH	Adam House		
BIM	Baraka International Ministries		
CAIRD	Children's Aid International Relief and Development		
CBLT	Church Based Leadership Training		
CEF	Child Evangelism Fellowship		
CG	Camino Global		
CHRISTAR	Christar		
CW	CrossWorld		
ECC	Embassy Connections Canada		
EFC-GMR	Global Mission Roundtable		
EFCM	Evangelical Free Church Missions		
EMCC WP	Evangelical Missionary Church of Canada World Partners		
GEM	Greater Europe Mission		
GNOM	Georgian Native and Outreach Ministries		
GOM	Global Outreach Mission		
GRN	Global Recordings Network		
HCJB	HCJB World Radio		
ISC	Inter Serve Canada		
ISM	International Student Ministries		
IVCG	InterVarsity Christian Fellowship		
LACW	Los Angeles Catholic Worker		
MGF	Missionary Gospel Fellowship		
NTM	New Tribes Mission		
OMF	Overseas Mission Fellowship		
OMS	One Mission Society		
PC	Pioneers Canada		
PTC	Power to Change		
RB	Reach Beyond		
SIM	SIM Canada		
UGM	Union Gospel Mission		
WBT	Wycliffe Bible Translators		
WEC	WEC International		
YFC	Youth for Christ		

# COUNTRY STRATEGY PROFILE

## BRAZIL

### INFORMATION

#### EMCC WP Involvement since:

In 1998 World Partners Canada took over the administration of the Brazil field from World Partners USA due to, at that time, having four missionary families out of six.

#### EMCC WP Missionary Staff:

Ron and Jeannette Faw - Ji-Paraná (43 years of service) - Pastoral Training

### SUMMARY OF STRATEGIC PLAN

We have a three-fold strategy in Brazil in support of the vision and mission of the Igreja Missionária Unida do Brasil (IMUB).

- To further strengthen the global outreach of the IMUB;
- To assist in the training of pastors and church leaders for the IMUB;
- To help mobilize the local church outreach to disadvantaged communities.

Upon request of the United Missionary Church of Brazil (IMUB), EMCC World Partners is not deploying new missionaries to Brazil. Our last missionaries, Ron and Jeannette Faw, are serving under the direction of the IMUB.

### DEMOGRAPHICS OF COUNTRY



**Population:** 202,656,788 (July 2014 est.)

**Population growth rate:** 0.8% (2014 est.)

**Religions:** Roman Catholic (nominal) 64.6%, Protestant 11.5%, Spiritualist 2.2%, Bantu/voodoo 0.3%, other 1.4%, unspecified 0.4%, none 8% (2010 est.)

**Languages:** Portuguese 97%, Amerindian Languages 1%, other 2%.

**Literacy:** Total population: 89% (Definition: age 15 and over can read and write.)

**Population below poverty line:** 21.4% (2009)

**Inflation rate (consumer prices):** 6.4% (2015 est.)

### HISTORICAL INFORMATION

The United Missionary Society entered Brazil in 1954, evangelizing and planting churches in central Brazil. In 2001, they celebrated the realization of the mission to Brazil in the maturity of the UMCB.

# COUNTRY STRATEGY PROFILE

## CUBA

### INFORMATION

**EMCC WP Involvement since:** 2005

**EMCC WP Missionary Staff:**

Bob & Joyce Bartell are the liaisons between EMCC/EMCC WP and IEMC.

### SUMMARY OF STRATEGIC PLAN

1. To develop and maintain a strong relationship with the Leadership of the EMC in Cuba;
2. To make one to two visits per year to Cuba for face-to-face encouragement and pastoral care;
3. To review, recommend, monitor and evaluate EMC of Cuba projects to EMCC World Partners;
4. To communicate needs and opportunities in Cuba amongst the EMCC family.

### DEMOGRAPHICS OF COUNTRY



**Population:** 11,047,251 (July 2014 est.)  
**Population growth rate:** -0.14% (2014 est.)  
**Religions:** nominally Roman Catholic 85%, Protestant, Jehovah's Witnesses, Jewish, Santeria  
**note:** prior to CASTRO assuming power  
**Languages:** Spanish (official)  
**Literacy:** Total population: 99.8% (Definition: age 15 and over can read and write.)  
**Population below poverty line:** N/A

### HISTORICAL INFORMATION

The EMC of Cuba began in 1996 through contacts made in Cuba by Ralph Brandenburg, a World Partners US missionary to Dominican Republic. The first church was started in the city of Guantanamo with Luis Andrades serving as the first pastor in the denomination. The EMC of Cuba is not registered with the government, though repeated attempts have been made, providing the government with lists of their pastors and locations of worship. Since they are not registered they have certain restrictions, however they are thriving. Their congregations are all house churches.

Between 2000 and 2005 Keith Elliott, former director of World Partners, made a few visits to Cuba and connected with the leadership of the denomination. In 2005 an exploratory trip was made with Keith Elliott and three members of Hillcrest Church in Medicine Hat, AB. They visited many of the EMC congregations in Cuba and discussed a partner relationship with Hillcrest Church. Hillcrest Church was delighted to take up this partnership to provide a connection and support for the EMC of Cuba. Bob Bartell made numerous trips to Cuba in the following years to continue the relationship and to encourage the church in Cuba, taking a number of other members of Hillcrest with him to broaden the connection.

A number of projects were supported by Hillcrest through the leadership of the EMC of Cuba. Projects included: support for the seminary program in Cuba, support for church planters, a pig project enabling a local church to be self supporting and to support up to 10 local missionaries, bicycles for pastors, a horse cart for a pastor, funds for hurricane relief, supplies to rebuild and refurbish a government run therapy clinic, etc.

In 2012 the relationship with the EMC of Cuba transferred from Hillcrest Church to World Partners and Bob & Joyce Bartell were appointed as liaisons between the two groups.

# MINISTRY STRATEGY PROFILE FIRST NATIONS

## INFORMATION

### EMCC WP Involvement since:

In 2006 EMCC World Partners launched the First Nations ministry in Canada in response to the need in reaching this important people group in our own country. It was felt that we needed to use a similar approach as we do globally and so this cross-cultural field was developed.

### EMCC WP Missionary Staff:

Stan and Sally Bragg – Saugeen Reserve, ON (9 years of service) – Leadership Development  
Rob & Sharlene Dilts – Golden Lake, ON (3 years of service) – Leadership Development

## SUMMARY OF STRATEGIC PLAN

Our strategy in ministry to the First Nations people is to develop relationships to share the love and hope of Jesus and to make disciples and facilitate the multiplication of healthy churches.

- To have holistic ministry that meets the needs of the people in the communities where we are working;
- To develop First Nations leaders to disciple and plant churches;
- To facilitate the development of an EMCC First Nations church network.

## DEMOGRAPHICS OF PEOPLE



Communities with Status Indian populations of 250 or more (2006)

**Population:** 698,025 individuals and comprise 60% of over one million people who identify themselves as an Aboriginal person (2006 Census) representing 2.2 % of the total population.

**Population growth rate:** 1.73% (1999est.)

**Ethnic groups:** mestizo (Amerindian-Spanish) 60%, Amerindian or predominantly Amerindian 30%, white 9%, other 1%

**Religions:** nominally Roman Catholic 89%, Protestant 6%

**Literacy:** *Definition:* age 15 and over can read and write; *Total population:* 89.6 % , *Male:* 91.8%, *Female:* 87.4%

**Unemployment Rate:** 60.5% (2006 est.)

**Population below poverty line:** 27% (2013 est.)

## HISTORICAL INFORMATION

We have had a number of EMCC people minister to the First Nation people over the years but EMCC began to have a focus in 2006 when Ken and Sharon Misener were approved as our first missionaries to the First Nations people.

# MINISTRY STRATEGY PROFILE INDIA

## INFORMATION

### EMCC WP Missionary Staff:

Short-term teams and non-residential opportunities.

## SUMMARY OF STRATEGIC PLAN

We believe God is opening an avenue via short-term teams and non-residential opportunities with specific engagement of how the Canadian church may come alongside the church in the Indian sub continent in multiplying disciples and bearing fruit that would remain.

## DEMOGRAPHICS OF PEOPLE



**Population:** 1,205,074,000 (July 2012 est.)

**Population growth rate:** 1.31% (2012 est.)

**Ethnic groups:** Indo-Aryan 72%, Dravidian 25%, Mongoloid and other 3% (2000)

**Religions:** Hindu 80.5%, Muslim 13.4%, Christian 2.3%, Sikh 1.9%, other 1.8%, unspecified 0.1% (2001 census)

**Languages:** Hindi 41%, Bengali 8.1%, Telugu 7.2%, Marathi 7%, Tamil 5.9%, Urdu 5%, Gujarati 4.5%, Kannada 3.7%, Malayalam 3.2%, Oriya 3.2%, Punjabi 2.8%, Assamese 1.3%, Maithili 1.2%, other 5.9%. English is the most important language for national, political, and commercial communication.

**Literacy:** *Definition:* age 15 and over can read and write; *Total population:* 62.8%

**Inflation Rate:** 9.13 % (2012)

**Population below poverty line:** 29.8% (2010 est.)

## HISTORICAL INFORMATION

UMC was organized as a sending agency in 1921 sending its first missionaries to India. In 1926, the first station was opened with a boarding school. John and Helen Blosser arrived in 1945 and were involved in village evangelism. John Gamble later headed up the Every Creature Crusade in Purulia district and later there was a Bible school working in the Bengali and Santali languages.

In 1956, Alf Rees moved into Calcutta and became the pastor of Emmanuel Chapel (an English church) and also directed the Light of Life Bible correspondence courses, known as Calcutta Bible Institute. This work, continuing today, has had about 300,000 students enrolled and over 50,000 graduates from several courses.

In 1973, the Blossers (the last missionaries) left India and Rev. Pronoy Sarkar, with whom we worked for many years has been the president. The work has grown wonderfully with 2 schools in Purulia district and many more churches, pastors and evangelists.

# MINISTRY STRATEGY PROFILE IRELAND

## INFORMATION

**EMCC WP Involvement since:** 2005

**EMCC WP Missionary Staff:**

Liesel Reimer – Dublin (9 years of service) – Inner-City Youth & Community Worker

## SUMMARY OF STRATEGIC PLAN

Liesel has been welcomed as a resident to the inner-city of Dublin. Her dream is to see communities within the inner-city become vibrant places where God is at home; where residents, businesses and service providers work for change marked by hope, joy, contentment and a deep sense of being loved. To accomplish this, she collaborates with Innovista Ireland and local churches, to connect residents, business and service providers with one another. She uses her experience and skill to contribute to youth work and the training of leaders within the community. She inspires others to join her in worship and prayer. It is her desire to help bring restoration to people’s lives so that they might know the glory of God.

## DEMOGRAPHICS OF PEOPLE



**Population:** 4,832,765 (July 2014 est.)  
**Population growth rate:** 1.2% (2014 est.)  
**Ethnic groups:** Irish 84.5%, other white 9.8%, Asian 1.9%, black 1.4%, mixed 0.9%, unspecified 1.6% (2011 census)  
**Religions:** Roman Catholic 84.7%, Church of Ireland 2.7%, other Christian 2.7%, Muslim 1.1%, other 1.7%, unspecified 1.5%, none 5.7% (2011 census)  
**Literacy:** *Definition:* age 15 and over can read and write; *Total population:* 99%  
**Inflation Rate:** 0.6% (2013 est.)  
**Population below poverty line:** 5.5% (2009)

## HISTORICAL INFORMATION

In 2005, Liesel Reimer was approved as a Special Assignment missionary to be seconded to Dublin Christian Mission.

## COUNTRY STRATEGY PROFILE MEXICO

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### INFORMATION

#### EMCC WP Involvement since:

In 1998 EMCC World Partners developed the Mexico field in support of two missionary units and the Missionary Church of Mexico.

#### EMCC WP Missionary Staff:

Dan and Anne Marie Chapple – Puebla City (11 years of service) – Pastoral Training

Moises & Carolyn Ruiz – Puebla City (3 years of service) – Pastoral Training

Phil and Carolyn English - approved (2013) EMCC World Partners candidates currently fund raising for deployment to Mexico in 2015 – Pastoral Training

### SUMMARY OF STRATEGIC PLAN

The EMCC World Partners team in Mexico offers training to pastors and lay leaders of the IMM (Iglesia Misionera de Mexico) and IBERJ (Iglesia Bíblica Embajada del Reino de Jesucristo) as a means of equipping and discipling for effective ministry. The World Partners team also offers mentoring and coaching for pastors in the areas of teaching and preaching as needed and desired.

### DEMOGRAPHICS OF COUNTRY



**Population:** 120,286,655 (July 2014 est.)

**Population growth rate:** 1.21% (2014 est.)

**Ethnic groups:** mestizo (Amerindian-Spanish) 60%, Amerindian or predominantly Amerindian 30%, white 9%, other 1%

**Religions:** nominally Roman Catholic 82.7%, Pentecostal 1.6%, Jehovah's Witness 1.4%, other Evangelical Churches 5%, other 1.9%, none 4.7%, unspecified 2.7% (2010 est.)

**Literacy:** *Definition:* age 15 and over can read and write. *Total population:* 93.5% (2011 est.)

**Capital:** Mexico City (population: 30 million)

**Independence:** September 16, 1810 (from Spain)

**Population below poverty line:** 52.3% (August 2014)

**Inflation rate:** 4% (2013 est.)

### HISTORICAL INFORMATION

Pastor Victor Peregrino established the Missionary Church of Mexico with support from some churches in California and New Mexico.

# COUNTRY STRATEGY PROFILE

## NIGERIA

### INFORMATION

#### EMCC WP Involvement since:

In 1998 World Partners Canada took over the Nigeria field from WP USA as all of the missionaries were from Canada at that time.

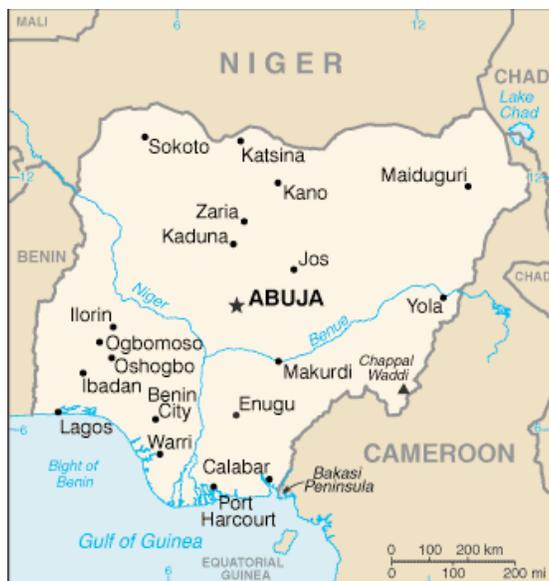
#### EMCC WP Missionary Staff:

EMCC partners with the United Missionary Church of Africa (UMCA) in Nigeria on an ongoing basis.

### SUMMARY OF STRATEGIC PLAN

In 2010, our last World Partners missionaries, Clare and Halima Fuller, completed their assignment and returned to Canada. From time to time EMCC will endorse projects that support the vision and mission of making disciples that make disciples of the United Missionary Church of Africa.

### DEMOGRAPHICS OF COUNTRY



**Population:** 177,155,754 (2014 est.)

**Population growth rate:** 2.47% (2014 est.)

**Life expectancy at birth:** 52.62 years

**Ethnic groups:** Nigeria, Africa's most populous country, is composed of more than 250 ethnic groups; the following are the most populous and politically influential: Hausa and Fulani 29%, Yoruba 21%, Igbo (Ibo) 18%, Ijaw 10%, Kanuri 4%, Ibibio 3.5%, Tiv 2.5%

**Religions:** Muslim 50%, Christian 40%, indigenous beliefs 10%

**Literacy:** *Definition:* age 15 and over can read and write. *Total population:* 61.3%, *Male:* 72.1% *Female:* 50.4% (2010 est.)

**Independence:** 1 October 1960 (from UK)

**Population below poverty line:** 70% (2010est)

**Inflation rate:** 8.7% (2013 est.)

### HISTORICAL INFORMATION

In 1998, EMCC World Partners took over the Nigeria field from WP USA as all of the missionaries were from Canada at that time. EMCC has a long history of sending and supporting missionaries in Nigeria with A.W. Banfield being the first missionary sent in 1905. In 2010, our last World Partners missionaries completed their assignments and returned to Canada. Nigeria stands as a great story of multiplication: a mission field that has grown into a vibrant, multiplying church whose desire is to live and proclaim the message of Jesus in Nigeria and beyond.

# COUNTRY STRATEGY PROFILE

## NAN

SECURITY NOTICE – Sensitive country

### INFORMATION

#### **EMCC WP Involvement since:**

While an EMCC family has been working in the North African Nation (NAN) that was chosen as a starting point for this new field since April 1999, it was not until 2006 that EMCC World Partners opened a field in North Africa. This was the first EMCC WP field in the 10-40 Window and the first field focusing on Arab Muslims.

#### **EMCC WP Staff:**

Currently we have no World Partners workers presence on the NAN field, but continue to have focus ministry in NAN through our involvement with Act/Dev to establish holistic ministry and Christian development.

#### **Focus of ministry:**

NAN - is our only ministry in a Muslim context. The work is unique because of that reality. Workers in the NAN context are professionals who work primarily in the sector of rehabilitation and other at risk groups. There is a focus on the disabled where NAN workers come alongside of already established NGOs in country and give support and direction.

### DEMOGRAPHICS OF COUNTRY



**Population:** 10,629,186 (July 2011 est.)

**Population growth rate:** 0.978% (2011 est.)

**Life Expectancy at Birth:** 75.01 years

**Ethnic groups:** Arab 98%, European 1%, other 1%

**Religions:** Muslim 98%, Christian 1% (predominately foreign residents), Jewish and other 1%

**Languages:** Arabic (official and one of the languages of commerce), French (commerce)

**Literacy:** 74.3% (*definition:* age 15 and over can read and write).

**Government:** a republic with a strong presidential system, dominated by a single political party.

**Independence:** 20 March 1956 (from France).

**Unemployment:** 14% (2010 est.).

### HISTORICAL INFORMATION

It is likely that there was a sizeable church by 180 AD, when we know that 12 Christians were martyred. By the end of the 2nd century the large and vigorous church was a major centre of western Christianity, producing such well known Latin theologians as Tertullian and Cyprian, despite relentless persecution by the state. However, there was also division and dispute as the church struggled to come to terms with its suffering and the different ways in which believers reacted to persecution. When the invading Arab armies arrived from the east in the 7th century, the church was in no fit state to resist the onslaught of Islam and was virtually extinguished from that point forward.

Until 1999, despite many years of missionary activity, the church was small, with no more than 20 believers meeting together regularly. Since 1999 there has been considerable church growth, mainly in the capital city. Today there are more than 10 church groups meeting regularly and it is thought that there are between 300-500 believers countrywide. Furthermore, there is a growing indigenous leadership and lessening fear among believers.

## SUMMARY OF STRATEGIC PLAN

Our vision for NAN is to launch a Spirit-empowered, disciple-making, church multiplication movement throughout the whole country. We will intentionally make disciples to the 4<sup>th</sup> generation of all who come to faith. Our ministry strategy is five-fold:

- Seek to demonstrate the compassion of Christ and establish the Kingdom of God in a holistic manner by our lifestyle, relationships, activities and words.
- Use every appropriate means to proclaim Christ by deed and word. This may include, but is not limited to: friendship evangelism, literature and multi-media ministries, children and youth activities, social relief and rural development, literacy and language learning programs, home Bible studies; or cooperation with other organizations in such activities.
- Establish and develop disciple-making churches and train local leaders for local evangelism, cross-cultural outreach, and the conduct of church affairs. (Acts 1:8).
- Provide suitably trained personnel to assist national churches in special tasks as requested, such as disciple-making and leadership training, Bible training, small business and micro-credit, and media ministries.
- To facilitate teams, resident outside of the capital city, that will work towards a disciple-making movement in every *governorate* (state) of the country.

# MINISTRY STRATEGY PROFILE QUEBEC

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## INFORMATION

### EMCC WP Involvement since:

In 2003 EMCC World Partners launched a new ministry in Canada to reach the Quebecois people.

### EMCC WP Missionary Staff:

Donald and Lorraine Gingras – East Montreal (12 years of service) – Disciple-making

## SUMMARY OF STRATEGIC PLAN

Our strategy in the Quebec ministry is to develop relationships to share the love and hope of Jesus and to make disciples and facilitate the multiplication of healthy churches.

- To have holistic ministry that meets the needs of the people in the communities where we work;
- To disciple francophone leaders to disciple and plant Francophone churches;
- To facilitate the development of a Francophone House church network in Quebec;
- In 2012 the Gingras expanded their ministry to include a focus on pastoral care for pastors and spouses in mainly francophone churches.

## DEMOGRAPHICS OF MINISTRY



**Population:** 7, 932,100 (Stats Canada, 2010 Census)

**Population growth rate:** 0.7% (2006)

**Ethnic groups:** 60% Canadian origin, 29% French origin, 3% British origin, 3% Indigenous peoples origin, Québécois 2%, Other origins 3%

**Religions:** nominally Roman Catholic 89%, Protestant 6%

**Literacy:** *Definition:* age 15 and over can read and write

*Total population:* 89.6%, *Male:* 91.8%

*Female:* 87.4%

## HISTORICAL INFORMATION

In March 2001 leaders from the EMCC met in Montreal, Quebec to help focus and understand better the needs in the province of Quebec. One of the highlights in this meeting was former EMCC President Mark Bolender standing up after a presentation from a Christian Quebecois asking for forgiveness on behalf of the EMCC to the people of Quebec. It was truly a God moment and confirmation to enter into focused ministry in Quebec.

# COUNTRY STRATEGY PROFILE

## ROMANIA

### INFORMATION

**EMCC WP Involvement since:** In 2001 EMCC WP entered Romania, responding to the compelling needs of the Romii (Gypsy) children, as well as, the lack of gospel outreach to the Romii population of the region.

#### EMCC WP Missionary Staff:

Dorothy Reid – Draganesti-Olt (12 years of service) – Children’s Worker & Training Leaders  
John and Cheryl Zumbrunn – Timiosara (9 years of Short-term/Full-term) – Disciple-making  
Kory and Erin Sikstrom – Craiova (5 years of service) – Leadership Development

#### SUMMARY OF STRATEGIC PLAN

Romania exists to come alongside what God is doing in making disciples that make disciples within Oltenia of Southern Romania all for His glory. In 10 years we picture a multiplication Discipleship movement being firmly underway. We will be coaching Nationals as the movement grows and God leads. We expect to see breakoff movements sprouting in other areas and continued disciple making by everyday disciples, in everyday places. We expect to see increased strength come as the realization and experience of “the priesthood of all believers” manifests. We will be a Romanian expression of the 3 fold paradigm shift: FROM internal focus TO external focus, FROM church focus TO kingdom focus, FROM program focus TO people focus.

(<http://www.emcc.ca/support/presidents-page?p=70>)

#### GOALS FOR ROMANIA

- Create a transformational educational plan that will open up into the development of leadership for Romanian communities, particularly churches and ministering teams.
- Develop kingdom relationships with strategic Evangelical and Orthodox communities and their leaders.
- Form and develop a Romania Missionary Team that will function as a healthy EMCC missional community in the Romanian setting.

### DEMOGRAPHICS OF COUNTRY



**Population:** 21,729,871 (2014 est.)

**Population growth rate:** -0.29% (2014 est.)

**Ethnic groups:** Romanian 83.4%, Hungarian 6.1%, Roma 3.1%, Ukrainian 0.3%, German 0.2%, other 0.7%, unspecified 6.1% (2011 est.)

**Religions:** Eastern Orthodox (including all sub-denominations) 81.9%, Protestant (various denominations including Reformed and Pentecostal) 6.4%, Roman Catholic 4.3%, other (includes Muslim) 0.9%, none or atheist 0.2%, unspecified 6.3% (2011 est.)

**Literacy:** *Definition:* age 15 and over can read and write

*Total population:* 97.7%, *Male:* 98.3%, *Female:* 97.1%

**Independence:** May 1877 30 December 1947 (republic proclaimed)

**Unemployment:** 7.3% (2013 est.)

**Inflation rate:** 3.2% (2013 est.)

### HISTORICAL INFORMATION

The decades-long rule of Dictator Nicolae CEAUSESCU, who took power in 1965, and his Securitate police state became increasingly oppressive and draconian through the 1980s. CEAUSESCU was overthrown and executed in late 1989. Former Communists dominated the government until 1996 when they were swept from power. The Romii have been marginalized by the Romanians for decades. They live on the outskirts of each town or city and do not receive the same educational and health treatment as Romanians.

## COUNTRY STRATEGY PROFILE SOUTH AFRICA

### INFORMATION

**EMCC WP Involvement since:** In 2002 the EMCC began ministry via Relief & Development Projects with Rehoboth Children's Villages.

**EMCC WP Missionary Staff:**

Dan & Kerry Wiens - Bhukulwandle, a Zulu township near Durban (5 years of service) – Community Development

Nicole Jones – approved (2014) EMCC World Partners candidate currently fund raising for deployment to South Africa in 2015 – Community Development

### SUMMARY OF STRATEGIC PLAN

Our strategy in South Africa is to work with **Seed of Hope Ministries**, a faith-based ministry in community development to minister to churches in the community to see this impoverished community transformed by God's grace, providing HIV / AIDS related support and education, leadership development, and skills training such as sewing, farming and employability.

**Farming God's Way**, at its core, is about helping the rural poor discover the gifts (resources) that He's already given. It's about discovering the abundant potential of the land to shatter the cycle of poverty, and to break the power of dependency of people. The rural areas contain highly fertile soil with climate conducive for farming. Conservation agriculture emphasizes digging planting stations rather than plowing fields, applying locally available manure, and covering soil with a mulch. This farming method increases crop productivity. An additional 500 individuals will be exposed to the conservation agriculture training sessions.

Along with Seed of Hope, we minister to **Rehoboth Children's Village**, located near Port Shepstone, in Kwazulu Natal Province in SA. The centre cares for children who are HIV/AIDS infected. The present village, with 11 homes, has been completed in the physical sense. Each home has a house mom who cares for 4 children.

### DEMOGRAPHICS OF COUNTRY



**Population:** 48,375,645 (August 2014 est.)

**Population growth rate:** -0.48% (2014 est.)

**Religions:** Zion Christian 11.1%, Pentecostal/ Charismatic 8.2%, Catholic 7.1%, Methodist 6.8%, Dutch Reformed 6.7%, Anglican 3.8%, Muslim 1.5%, other Christian 36%, other 2.3%, unspecified 1.4%, none 15.1% (2001 census)

**Languages:** IsiZulu (official) 22.7%, IsiXhosa (official) 16%, Afrikaans (official) 13.5%, English (official) 9.6%, Sepedi (official) 9.1%, Setswana (official) 8%, Sesotho (official) 7.6%, Xitsonga (official) 4.5%, siSwati (official) 2.5%, Tshivenda (official) 2.4%, isiNdebele (official) 2.1%, sign language 0.5%, other 1.6% (2011 est.)

**Literacy:** Total population: 93% (Definition: age 15 and over can read and write.)

**Population below poverty line:** 31.3% (2009 est.)

**Inflation rate (consumer prices):** 5.8% (2013 est)

### HISTORICAL INFORMATION

In late 2008, Dan & Kerry Wiens approached EMCC World Partners with a vision to minister in South Africa, and on December 31<sup>st</sup>, 2009 they were deployed as our first missionary unit in South Africa. Since 2002, Rehoboth Children's Village has been part of the Relief & Development projects.

# Global Initiatives Report

Reporting: Rev. Lou Geense  
Position: Director of Global Initiatives



The areas of responsibility for the DGI are as follows: Relief & Development, which includes being on the board of directors for Canadian FoodGrains Bank (CFGB), Global Initiatives and Volunteer Teams.

## **Emergency Response to Disaster**

East Africa Food Aid – EMCC / CFGB / EKHC (Jan. 1, 2013). Crisis in Kucha Region. Food for Work project for six months. We are reaching 7,626 beneficiaries or 1,526 households. EMCC commitment was \$51,608.31 with a CIDA 4 to 1 match, resulting in \$258,041.56 in project funding to meet the need.

## **Relief and Development / VTeams / Global Initiatives**

### **Ethiopia**

The food security program in Ethiopia was started in 2008 in the Kucha Region, 400 kms south west of Addis Ababa. This was a partnership between the Canadian Foodgrains Bank (CFGB), the Ethiopia Kale Heywet Church (EKHC) and the Evangelical Missionary Church of Canada (EMCC). The same program was extended from an initial three-year term due to damage done to the infrastructure of the irrigation system. In consultation with CFGB we extended the program and made financial adjustments to support the repair. As I reported in my last annual report the official handover to the community and the Ethiopian Government took place on February 2, 2013.

On February 6, 2014 I received an email from the development overseer of the EKHC Kucha Development branch that indicated there had been another breach in the irrigation system. Once again the cause was flash flooding from heavy rainfall. In further consultation with CFGB staff on the ground in Ethiopia, Sam Vander Ende, there is a suggestion that the root cause of the fast flowing river is over population and clear cutting of trees for farmland upstream. We have invested in a formal assessment from a resident expert in water systems. That report has been received and both Sam and I have asked for further clarification on the repair of the dam and the root causes of the damage. We have also asked EKHC to engage the government regarding this situation since the irrigation system is rightfully their responsibility. That discussion has taken place and there have been concessions made by EKHC and small contributions from the Ethiopian government toward the repair.

In further discussions with CFGB we decided that we would move forward with the repair as prescribed by the consultant. The really great news in this story is that a Christian family in Saskatchewan with a strong connection to the people in Kucha have given the tithe from their agricultural business to CFGB toward this repair. Their contribution and CFGB's matching funds has allowed this repair to proceed and is now under way. This means that the 260 families supported by this project will continue to have food security for years to come.

The other somewhat complicated part of our EKHC relationship surrounds the last proposal that was forwarded to us in June of 2014. The proposal was not what we expected, or had asked for, and was much larger than we were willing to agree to do. In my subsequent discussions with Theresa Mulaire (CFGB Program Officer) and Sam Vander Ende (CFGB East Africa Rep), I requested a resubmission of the proposal with a view to an exit strategy from the present area in which we have been involved. Sam has had several meetings with EKHC personnel and in the end we agreed to an extension of the Food For Work food aid program in Kucha that ended in September 2014 (Emergency Response mentioned above). Both Sam and Theresa feel that Kucha EKHC are falling into a pattern of looking for funding sources rather than concentrating on actual development issues. This issue will be part of some face-to-face discussions I will have with the development arm of EKHC in a trip scheduled for February of 2015.

When I was last in Ethiopia I was asked by the Kucha EKHC leadership to consider helping them with theological education for their area pastors. Their concern is that the health and prosperity gospel teaching are swaying a number of the pastors.

President Phil and I are planning a trip into East Africa (Ethiopia and South Africa). We will meet with EKHC leadership in Addis Ababa and in Kucha. My plan is that we will address these issues and agree on a strategy to move forward in our partnership with EKHC.

In November of 2014 I was part of a round table discussion with other agencies with Kukura Waffo, the EKHC development chair. The discussion centred on the reorganization of EKHC between their ministry area and development area. This move was a directive from the Ethiopian Government and has been a struggle for EKHC. We will discover additional information on this development and what it might mean for us when we visit in February.

### **Tanzania**

In Tanzania we have been working toward food assistance for the impoverished through agricultural projects, and toward training leaders of churches through discipleship training and ministry support. We are connected in Tanzania through two separate groups. The Tanzania Missionary Revival Church (TMRC), is an indigenous church with more than 120 congregations across the country. The NGO associated with TMRC is International Needs Tanzania (INTANZ). Ministry for Improving and Boosting Organizational Service (MIBOS) is connected to Rev. John Zembwe who is living in London, ON. His denomination is called the Evangelical Missionary Church of East and Central Africa. This is also an indigenous church, smaller in size than the TMRC, but more organized and active as a Non Governmental Organization working in community development.

We invested in Hassan Rangi, leader of the MIBOS group by sending him to another workshop held by CFGB in Arusha, Tanzania. Hassan, by invitation from workshop staff, also attended and took part in the presentation of a subsequent symposium in Burundi in November. Hassan continues to grow in his capacity as an agriculturalist and continues to serve his community well. We are encouraging him to submit another proposal for consideration at CFGB.

A medical VTeam served in the Mwanza Region in September 2014, working with the medical clinic at Igoma. The reports from the team were very positive. Everything was very well organized and prepared for the team by the leaders and workers at TMRC. In seven clinic days the team served more than 1,000 people in remote villages surrounding the city of Mwanza.

As these two groups grow in their capacity to serve I will look for ways we can support their efforts to be change makers and a gospel presence in their communities.

### **Nepal**

We continue to support the work of village evangelists in Nepal with the supply of money to purchase twenty-five bicycles annually. We are in year three of a four-year commitment. Tej Rokka, church president, reports that the pastors/evangelists are very pleased and excited to receive these bicycles and to expand their reach into rural villages.

In a recent email from Tej he asked us to consider some additional small projects that would assist pastors and local churches. These are under consideration.

### **India**

As reported last year we have partnered with the Sam Higginbottom Institute of Agriculture, Technology & Sciences (SHIATS) in Allahabad, Uttar Pradesh. Uttar Pradesh is the most densely populated province in India with almost 200 million residents. SHIATS has a movement connected to it called Yeshu Darbar ([www.shiats.edu.in/yDarbar/yDarbar.asp](http://www.shiats.edu.in/yDarbar/yDarbar.asp)), a vibrant church planting movement in the rural area surrounding Allahabad. This church planting movement also has an educational component by providing education centres at some of the churches.

The vision of SHIATS is to plant five hundred schools in five hundred rural villages. As stated in my last report, EMCC sent \$5,000 in 2012 believing it would help to build a two-room school and get children inside before the monsoon rains came. We were very surprised on our January 2014 trip to find the school still under construction. Changes to requirements for school buildings by the government, a very old form of construction and financing all contributed to the delay in completion of the school building. The school had to be a six-room building to meet new guidelines. The cost had now ballooned to \$225,000 US. The old colonial style of brick construction made the schedule for completion slow to a crawl. The vision of 500 schools in 15-20 years was obviously not a reality with the system that was in place.

President Phil and I were able to speak about a new construction methodology we used in the Homes for Haiti as a possible solution for their vision to have a chance. By the end of the January trip we had agreed to send another team with construction specialists to further explore the possibilities of bringing this technology.

In May of 2014 I travelled with Ernst and Joyce Gaessler and Herman Vander Schaaf, construction specialists, to investigate and share the new technology with SHIATS leadership. In a Vision Committee meeting of SHIATS it was unanimously agreed that EMCC would collaborate with SHIATS to bring a pilot project to the university campus.

The intent of the project was two fold. First we wanted to train the engineering department of the university in this new method/technology of construction. In fact the three engineering teachers were present from start to finish and they agreed that they had learned very much and that the method and materials used were a new innovation for them. The plan according to them was that what they had learned would be brought into the classroom at the university.

The second purpose was to show the leadership at SHIATS what the final product would look like and to see if it would suit their purposes. From all reports that I have received personally, or via others, they very much like the finished product and would certainly be open to doing their school projects with the same materials, etc.

At this point in time I am working with VANCOR and NORSTEEL in designing and establishing a blueprint that would meet the needs of the schools and the government requirements concerning school structures.

A small team of four went to Allahabad in November 2014 to join with the Gaesslers, who had already been there for a few weeks to help with preparations. The actual building process, the collaboration between SHIATS and VANCOR went well, but certainly not without some major bumps in the road. There will need to be much more direction and actual hands on interaction from the start of any further projects. Also significantly tighter controls need to be in place when working with suppliers and shippers in the country. It was evident that the suppliers modified our order to suit the way they are accustomed to doing the construction. It is definitely not the way we want it done, nor is it the best way to have it done.

I could elaborate with a number of stories, however suffice it to say that the Lord was in this thing in many, many ways. Several people called it nothing less than a miracle that we were able to get the building up in the three weeks we had. The most blessed thing to happen was when the three engineers speaking with Rev. David Phillips stated that they were learning so much from the Canadians. David said it was good that they learn since they needed to teach the material in class. "No." they said, "If this were our project with all that was done incorrectly, we would be screaming at the top of our lungs. Yet here are these Canadians, not angry, not upset and in great spirits carrying out the corrections and making things work. We could learn much from these Christian men." That morning at the breakfast table before leaving for the job site I had prayed, "Lord help us to be like you in our attitudes, behaviour and character." He answered in ways we had no idea He would, and made it a testimony to His grace. PTL

We are excited and very blessed to be part of this ministry movement in Allahabad. The Lord has clearly gone before us and made the way possible. We believe there will be many ministry opportunities in the future with SHIATS and Yeshu Darbar. We will look to the Lord for wisdom and clarity where we might further be involved.

In the area surrounding Kolkata Rev. Azzis is the Pastor to seven villages. We have partnered with UTurn Project (Calgary based) to assist Rev. Azzis in community development and thereby giving him a strong platform from which to present the Good News.

We raised funding for more than 30 hygienic toilets and three deep bore wells bringing clean, potable water. An additional well was bored in a northern community and another twelve toilets are slated for a community in Uttar Pradesh. This last community is connected to the ministry of Yesu Darbar and its outreach ministry.

In September 2014 we were approached by UTurn Project to consider assisting them with additional toilets and wells in the Kolkata area. They had applied to the Alberta Government for assistance in funding this project. They secured a promise to assist with half of the funding but based on the UTurn being able to raise the other half of the money needed by a specific date. UTurn did not meet the target by the required date so they asked for an extension. At this point they asked for our help in meeting the target to receive the Alberta Government support. In early November we agreed to send in the needed support for the project and support match. UTurn agreed to continue fundraising for the project and remit the funds to EMCC R&D.

In 2012 we partnered with a small church in Banga, Punjab, India with Rev. Belhar Singh. Our project was to provide shoes for children of poor families that are part of the education program run at the church. The budget for the three-year project was \$2,342 and the project is fully subscribed. In November of 2014 the last transfer of funds was sent.

### **El Salvador**

We have entered into an agency agreement with Auditorio Cristiano (AC). Our meeting in March 2013 was positive and there seems to be genuine interest in partnering in development and ministry. Unfortunately communication has been sporadic with AC.

We have offered to bring the “Way of Jesus” materials to AC and other interested Christian leaders. Last report from AC is that there are as many as 100 pastors and leaders interested. However we continue to struggle in finding a date.

In terms of development work, Auditorio Cristiano has established a goat farm model that can be transferred to smallholder farms. I am planning to visit during 2015 to understand how we can be involved in this initiative. Goat farms would allow for the production of milk for family use and for marketing in each community. Auditorio Cristiano’s commitment is to assist the poorest of El Salvador to a place where they can be self-sufficient and have an impact on the betterment of the larger community.

Our vision for working in El Salvador is to have a strong partner that will offer opportunities to strengthen the church, to help develop communities and see the Gospel have life changing affects in the lives of impoverished people.

### **Haiti**

Haiti continues to be a struggle in terms of seeing the l’Association de Eglise Missionnaire (AEM) take advantage of our joint efforts and become an instrument of change in the country. Our desire in Haiti is to assist our local partner, the AEM, to become strong leaders in the spiritual health of her churches and in development of local communities. In the north east part of the country we are seeing some results, primarily due to good leadership from local AEM leaders. In the south and central part of the country we are not seeing much adoption of the initiatives we have invested in, to this point.

### **North East Haiti**

The relationship established between the AEM in Gens de Nantes (GDN) and Albright Church in Winnipeg is growing strong and flourishing.

The Albright church in Winnipeg has funded five houses for the very vulnerable and participated in the construction of three of those homes. The beneficiaries were extremely thankful, and all of them made the trip to the mission house in GDN to express their thanks for the wonderful gift.

Teams from Albright have gone to GDN to do children's ministry, work at the clinic - both in medical and construction, teach ESL, and to renovate the mission house. Plans are in place to send another medical team and an ESL team in 2015.

The Medical House now has a nurse, lab tech and doctor using the facility for residence while they are serving at the clinic. This building still requires some painting, trim work, ceramic tile in the bathrooms and a small kitchenette to bring the house to completion. There is a possibility that a team from Saskatchewan may take on the remainder of this project in 2015.

A joint project with Health Partners International, Canada and EMCC to train Traditional Birth Attendants (TBA) was launched in the summer of 2013. Thirty-one TBAs were fully trained and received accreditation for their work from the Haiti Department of Health. The project still has one shipment of medicine before it is complete. The TBAs have expressed gratitude and thanks for the training they have received. They feel they are much better equipped to handle prenatal, postnatal and birthing care. The greatest accomplishment is for them to recognize when a difficult birth may be imminent and to refer the patient to the AEM clinic in GDN or to the hospital in Ouanaminthe. We have already received reports of safe baby deliveries and healthy mothers due to the work done by the trained TBAs.

Homes for Haiti Phase II will begin in 2015 in the north east of Haiti. We learned through the work done by Albright Church that we could build a small home with traditional methods and local labour for about \$6,000 in the northeast area. Although those costs will fluctuate with the cost of building materials and labour charges it is a fairly stable estimate. This will be a joint project with the Christian and Missionary Alliance Church. It will target families in the northeast area displaced by the earthquake and living in very poor conditions, as well as those who are destitute and vulnerable. The contribution from the C&MA and remaining funds from Homes for Haiti 1 almost meets all of the financial need for this project.

### ***South & Central Haiti***

The last five houses of the Homes for Haiti project were completed in March of 2014. That brought the number of houses supplied and built for earthquake victims to thirty-nine. The rising cost of transportation in Haiti and other associated transport and labour costs make it prohibitive to do any more of this housing in this area of Haiti. Additionally it seemed clear that the AEM leadership in the area, although accepting of the Homes for Haiti project, did not embrace the effort. There had been meetings and agreement to the project before we started; however there was very limited support by the AEM once the project began. They did comply with our request to have a pastor or church leader present at the hand over ceremony of each home, giving them an opportunity to connect with beneficiaries and to bless families in the name of Jesus.

The Vocational School Building at La Jeune was put in place at the request of the AEM. The building is complete and tools have been sent to begin the task of teaching and training students. In September of 2013, in a face-to-face meeting with the AEM executive, we covered a number of steps yet to be accomplished by them to get the school ready for students. We agreed to work on finding curriculum and making connections with colleges in Canada, etc. They would work to have some personnel in place and work on costs per student etc., in preparation to start operations. They pledged to start the process soon after we departed and speculated that the school could begin sometime in January of 2014. At this point in time there is still no progress to be announced. In October of 2014 Marilyn McIlroy and I traveled back to Haiti for two days of meetings with the leadership of the AEM executive to discover what was happening and what plans were for the future.

I feel the meetings were productive and gave me a better picture of some of their struggles. Unfortunately there will be a leadership change in January of 2015 and we were informed that the minutes of the meetings and decisions made will be forwarded to the new leadership. I will follow up with the new leaders in late February.

On a positive note President Phil and Joel Zantingh were invited to do a "Way of Jesus" training with many of the pastors and church leaders at La Jeune. The teaching was well received and in September I heard one church leader say she has 12 disciples that she was training.

Clean Water: The last successful well was drilled and capped for community use in Malary. The community now has three functioning and strategically placed wells. A small fee is charged for the water and is used for maintenance of the wells, the pumps and the enclosure around each pump. This ensures that the well will be maintained and have a long life in the community. There is money in the Haiti Clean Water R&D account to start work in another community in 2015.

Our attention was brought to a community that lies south of Port au Prince. The community of Benoit seems to have fallen through the cracks of well meaning agencies supporting the area. The town is isolated and does not seem to be in the plans of any other group for aid assistance. We have sent an investigation team to do a survey and assessment of needs. We have also sent a medical team to the community and were very well received. One of the medical team leaders has taken particular interest in this community and is offering to assist in any way she can to invest in development activities in Benoit. The investigation team has identified the need for education, health care and instruction in hygiene.

### **Ecuador**

In February of this year we received a formal request from the Missionary Church in Ecuador to consider coming with teams and finance to rebuild the wall around the church camp at Same, Ecuador. In May I received a detailed report and cost estimate for the wall project. Lorne Grierson from Hanover Church pulled together a team of about ten men, some of whom are experienced block layers. The team raised close to \$10,000 for the project plus their travel costs. The projected date is set for January of 2015. Keith and Ruth Ann Elliot are working along with us to make this project come together.

The church in Ecuador will provide in-country transportation, lodging and food for the team. They also will have a couple of block layers and a couple of labourers on the site to work alongside of the Canadian team.

### **Canadian Food Grains Bank**

### **Ethiopia**

Ethiopia 2013 – handover ceremony / Arusha

### **South Africa**

The EMCC connection with South Africa is through Dan and Kerry Wiens, World Partner Missionaries working with Seed of Hope. The Conservation Agricultural project (Farming God's Way) in partnership with CFGB has been launched. Initial responses from the community have been very positive. Dan reports that people see and like the results. What needs to happen yet is the adoption of the process. A video clip of a local pastor who has adopted the Farming God's Way method shares the benefits he has seen in his garden. The clip is available at: [www.seedofhope.com](http://www.seedofhope.com).

Nicole Jones, an approved World Partners Missionary, is working hard to get her support in place. Once she has raised her support she will be deployed to South Africa and be Dan's assistant in the Conservation Agriculture program. She is a vibrant Christian and dedicated servant of Jesus. Please pray that she will raise her support and be deployed soon. Dan sees her as a critical component to the Farming God's Way program.

A visit to the project is being scheduled for February of 2015. President Phil and I will plan to be there for about one week.

### **Additional Information**

#### **Travel 2013**

Jan. 26 – Feb. 10 Ethiopia for the official handover of Irrigation Project. Then, on to Arusha, Tanzania, to join our partners at the ECHO conference on agriculture.

March 5 -7 El Salvador – discussions with Auditori Cristiano

March 10 – 12 Calgary and Winnipeg. Meetings with UTurn and Albright Team Leaders

March 22 – April 1 With Albright Team to Haiti (Gens de Nantes).

April 14 – 20 World Partners International in Dominican Republic

May 6 – 8 Assembly 2013 in Toronto  
June 10 – 12 Winnipeg / CFGB meetings  
Sept. 19 – Oct. 1 Haiti – Projects monitoring and follow up.  
Dec. 3 – 4 Winnipeg / CFGB Meetings

#### **Travel 2014**

Jan. 11 – 26 Haiti with Albright build team  
Jan. 28 – Feb. 15 Allahabad and Kolkata, India – follow up on projects  
May 12 – 13 Regional Gathering – Calgary  
May 18 – 31 Allahabad with VANCOR (Herm Vander Schaaf) and Gasslers re future build  
June 2- 6 Staff days in BC  
June 9 – 11 Winnipeg / CFGB meetings  
Oct. 24 – 26 Haiti meetings with AEM Executive members in Port au Prince  
Nov. 16 – Dec. 7 Allahabad chapel build in Harrai / teaching and training model

#### **Additional Notes**

- 32 teams went out internationally through EMCC VTeams in 2013-14.
- I spoke at churches and other church groups throughout the year to promote R&D and VTeams ministry.
- Put together presentations for, and materials for Regional Gatherings. Presentation and materials prepared for R&D Sunday with the help and direction of Gavin Wark.
- Attended staff meetings, staff retreats, cabinet meetings as required
- Participated in multiple teleconference meetings with CFGB Program Working Group
- Attended CFGB Board meetings
- I have started to build a portfolio of the countries and partners we work with globally. It will include past and present projects. This is in an attempt to have a smooth transition when leadership changes.

#### **Future Travel Plans**

Ethiopia and South Africa February 2015

Not yet scheduled – a trip to El Salvador to try to move our partnership forward

Not yet scheduled – a trip to Haiti as we launch Homes for Haiti 2

Uncertain – Another trip to Allahabad in the ongoing process of teaching and training in the new construction model.

Respectfully submitted,

Lou Geense

[lgeense@emcc.ca](mailto:lgeense@emcc.ca)

## **Guidelines for World Partners International**

### ***Article I – Name***

The name of this organization shall be World Partners International

### ***Article II – Purpose Statement***

World Partners International is a network of cooperation that exists to broaden global vision for gospel ministry, to develop ministry agreements and projects, to maintain accountability (as per Article V) and to promote fellowship among the presidents and leaders of WPI members.

### ***Article III – Statement of Faith***

We believe in:

- The Holy Scriptures as originally given by God, divinely inspired, infallible, entirely trustworthy; and the supreme authority in all matters of faith and conduct.

- One God, eternally existent in three persons: Father, Son and Holy Spirit.
- Our Lord Jesus Christ, God manifest in the flesh, His virgin birth, His sinless human life, His divine miracles, His vicarious and atoning death, His bodily resurrection, His ascension, His mediatorial work and His personal visible return in power and glory.
- The salvation of the lost and sinful humankind through the shed blood of the Lord Jesus Christ by faith apart from works, and through regeneration by the Holy Spirit. We believe all people without Christ are lost.
- The Holy Spirit, by whose indwelling the believer is enabled to live a holy life, to witness and work for the Lord Jesus Christ.
- The unity of the Spirit of all true believers, the Church, the Body of Christ.
- The resurrection of both the saved and the lost; they that are saved unto the resurrection of life; they that are lost unto the resurrection of damnation.
- The mission of the church to take the gospel of Christ to the whole world and make disciples of all nations.

#### **Article IV – Declaration of Values and Objectives**

As we face the challenges of world evangelization at the beginning of the third millennium we commit ourselves to the following:

- To call all members of WPI to a new consecration and dedication to God and a renewed commitment to Holy living and spiritual maturity.
- To promote in all our churches the imperative of being Bible-centered and Christ-centered in all our preaching, focusing especially on the sacrificial death and resurrection of Jesus Christ as the only basis for experiencing the transformed life.
- To call all WPI members to recognize the absolute necessity of living in the fullness of the Holy Spirit in our personal lives.
- To promote the multiplication of disciples and the preaching of the Gospel in all the world.
- To unite in humility and repentance to pray earnestly and consistently for the moral and spiritual health of the Body of Christ.
- To affirm our commitment to the primacy of the biblical, moral and spiritual values as the only true basis for building a society that is just, healthy and prosperous. We express our sadness for the sins that affect our countries and we call on every member of our churches to practice and to work redemptively for justice.
- To affirm our commitment to the primacy of Gospel proclamation, calling everyone to repentance from sin and to faith in Jesus Christ, all the while discharging our responsibility to address the needs and evils of society taking a firm stand against all forms of sin and injustice.
- To issue a strong challenge to all our WPI members to become involved in cross-cultural missionary activities including the sending and supporting of missionaries and cooperation with other evangelical missionary organizations.
- To urge all of our WPI members around the world to strongly uphold and guard our “Statement of Faith.”

#### **Article V – Membership**

The following guide is given for Denominations, Associations or Groups of Churches to become members of World Partners International. To maintain WPI membership, groups must continue to comply with the WPI Guidelines. The WPI Executive Committee shall monitor this compliance

1. Each member organization must be in full agreement with the foundational statements of World Partners International (Purpose Statement, Statement of Faith, Declaration of Values and Objectives and any other document approved by World Partners International).
2. Denominations, Associations or Groups of Churches applying for membership must have a Missionary Church connection and be recommended by a member.
3. Members must have a minimum of 20 organized congregations and a minimum baptized membership of 200 persons. Proper records should be kept to accurately account for these statistics.
4. Where possible, members must be registered entities, or be in the process of registration, with the government of their country.
5. Members must have a high level of financial integrity, and maintain records that accurately reflect their financial position.
6. Members must maintain an acceptable organizational structure.

7. Observing groups may be invited by the Executive Committee at the request of a WPI member and they can attend meetings without the right to speak or vote. Invited groups will be responsible to cover their own costs.
8. Before receiving approval for their application for membership a group should attend at least one Conference as observers.
9. Members must have an established standard and process for the credentialing of pastors and ministry personnel.
10. In a case where the Executive Committee judges that there is a serious breach of the WPI Guidelines, they will notify the offending group in writing and if they persist, the non-compliant group shall be suspended immediately. The Executive Committee shall submit a report and recommendation to the next WPI meeting for action. The WPI meeting may choose to terminate the membership, or continue the suspension until the next meeting or move the non-compliant group to Observer Status. The suspended group may attend the WPI meeting, but will not have a vote.

#### **Article VI – Operational Guidelines**

- A. If more than one entity from the same country applies for membership, the application will be handled according to the established guidelines.
- B. Meetings
  1. Two representatives with the right to speak and vote, including:
    - a. The president or his designee of each member entity.
    - b. The mission director or international ministries director of each member entity, or the person designated by the member group.
  2. Guests and observers may be invited to attend (as per Article V).
  3. Normally the host president will preside at the meetings or the person designated by the Executive Committee.
- C. Executive Committee
  1. Each region will have its own Executive Committee.
  2. This committee will represent World Partners International between meetings.
  3. This committee will be responsible to plan the regional meeting. The host Executive Committee will plan the global meetings of World Partners International.
  4. This committee will be elected at each meeting.
  5. Each committee will be comprised of the president of the host country for the next meeting or the person designated by the president, two members at large and a representative from the USA and one from Canada.
  6. Each committee will elect its own chairman.
  7. Each committee will make a recommendation to the conference for the location and date of the next meeting.
- D. Language: The official languages of World Partners International will be established by each region.
- E. Communication: Normally World Partners USA will serve as the communication hub for World Partners International.
- F. Funding Responsibility
  1. The annual membership dues will be .225% of the member's annual budget with a minimum of US\$500 (If the annual budget is less than US\$225,000, the minimum will apply. If it is above US\$225,000, the .225% will apply).
  2. These funds will be used to defray the expenses for the biennial conference and cover the operational costs of World Partners International. The expenses to attend a WPI meeting incurred by the voting representatives (two in number) shall be defrayed out of the WPI fund. This applies only to groups whose dues are up to date. Guests and observers will not be reimbursed.
  3. A member must be paid up for the previous two years in order to attend the next WPI meeting.

## **Article VII – Strategy and Process**

### **A. Strategy**

1. The strategy of World Partners International for cooperative ventures is determined between two or more national churches entering into a written alliance to combine efforts and/or resources for the purpose of the pursuit of the Great Commission in a designated location or endeavor.
2. Every alliance established under the banner World Partners International must be in accordance with the Statement of Faith and the Declaration of Values and Objectives.

### **B. Process**

1. Alliances will be initiated by a national church taking the initiative in approaching one or more other national churches to establish a written agreement describing the nature and purpose of a mission endeavor.
2. When a mission project or alliance is established, a written copy will be sent to World Partners USA for distribution to member national churches of the World Partners International for the purpose of communicating the endeavor, encouraging prayer support and possible participation.
3. If any national church desires to pursue a missionary project without the alliance with another national Missionary Church, provided the mission endeavor is consistent with the Statement of Faith and the Declaration of Values and Objectives of World Partners International, the title “World Partners” may be used by adding to the title the name of the country of the national church (World Partners USA, World Partners Canada, World Partners Nigeria, etc.).

## **Article VIII – Amendments**

Amendments of the official documents (Purpose Statement, Declaration of Values and Objectives, Declaration of Faith, Guidelines for World Partners International) may be made by a 2/3 vote of World Partners International

*These Guidelines were adopted at the 2005 WPI Conference in the Dominican Republic.*

*These Guidelines were up-dated at the 2007 WPI Conference in Venezuela*

*These Guidelines include the revisions that were made at the 2009 Conference in Ecuador.*

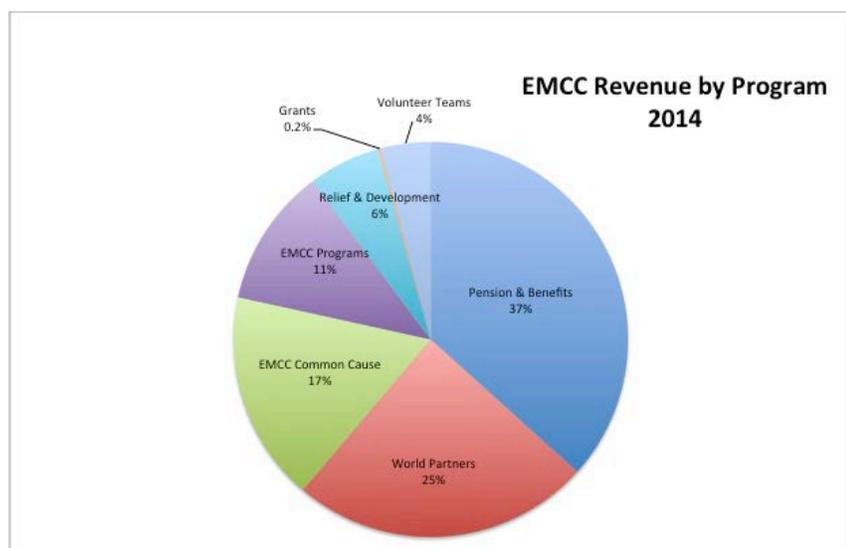
*These Guidelines include the revisions that were made at the 2011 Conference in Jamaica*

# Finance Report

Reporting: John Cressman, Director of Operations  
Wendell Schlumberger, Finance Manager

## Expressing Our Thanks

As your National Team we echo the words of the Apostle Paul, “we thank our God for your fellowship (your cooperation, contributions and partnership) in advancing the Gospel” (Philippians 1:5 AMP). We are indeed on mission together. Your faithful contributions toward our common cause are greatly appreciated and have allowed us to extend your reach, provide first response care to congregations as well as credential and train leaders.



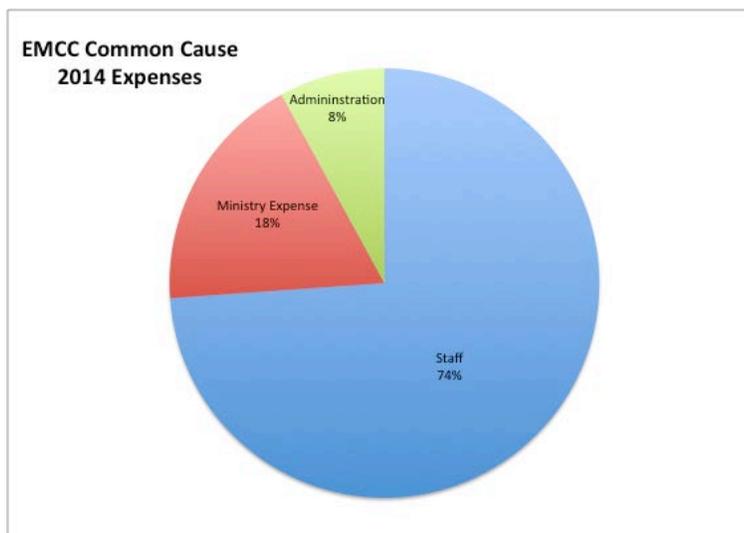
## Accounting for Your Giving to EMCC

Total revenue for our EMCC programs in 2014 was just under \$5.6 million. This graph depicts how this revenue was used to fund various ministries on your behalf, including: World Partners, Relief and Development, Volunteer Teams, our Pension and Benefit Plan, various other EMCC programs and several granting funds. Altogether, revenue for these totaled \$4.65 million. These programs are administered for the direct benefit of our pastors, congregations, missionaries and related projects. The work of our National Team represents 17% of revenue and makes up the balance.

We are calling this revenue your “EMCC Common Cause Contribution” – how we fund our EMCC mission together.

## EMCC Common Cause Contributions

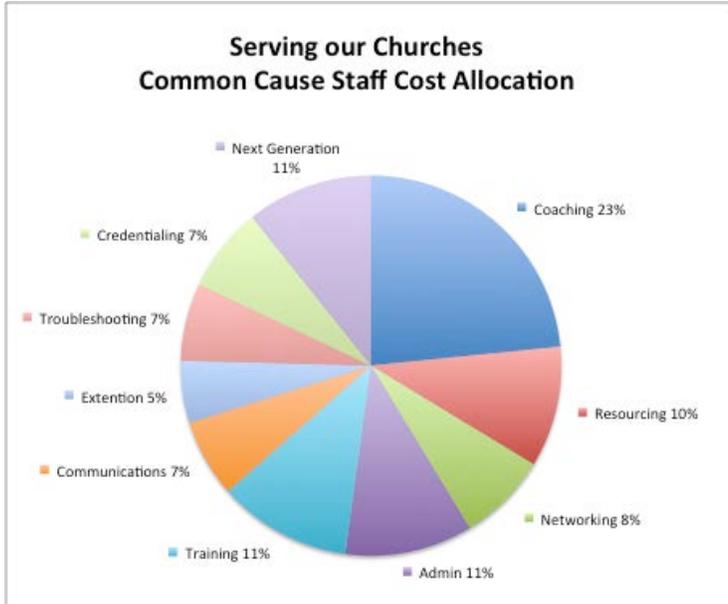
Every congregation contributes to the EMCC Common Cause. In the past this has been referred to as “Fair Share”, “Good Faith Target” and “Shared Ministry Contribution.” This contribution is calculated at 5% of local church total revenue less capital/building expenses. It is our covenant commitment to make Common Cause and as such every congregation is to contribute. Because it is not a tax, it requires intentionality to honour the 5%. We are thankful for every congregation that has achieved it and encourage others to continue to move to this level. These funds cover our EMCC’s operations, and most of this is primarily staffing costs for our EMCC National Team. For 2014, EMCC’s



operating costs were \$968,000. We are a “service-oriented” team, as you will see in the chart that follows. It should be noted that the salaries for the Director of World Partners and the Director of Global Initiatives are not included. These two directors currently raise their own support through World Partners. The administrative portion goes toward operational items, accounting, legal and audit costs and EMCC National Board expenses. Ministry expenses

include EMCC events (pastors retreats, Gener8 etc.), ministry to pastors (meals, resources etc.) and travel costs for our National Team to do their ministry in our local churches. As a point of clarification, when a local church gives their Common Cause contribution (5%) it does not go toward World Partners, Relief & Development, EMCC Colleges or Camps. Churches are encouraged to give as the Lord directs to these valued partners.

**How Your Common Cause Contribution Blesses Others**



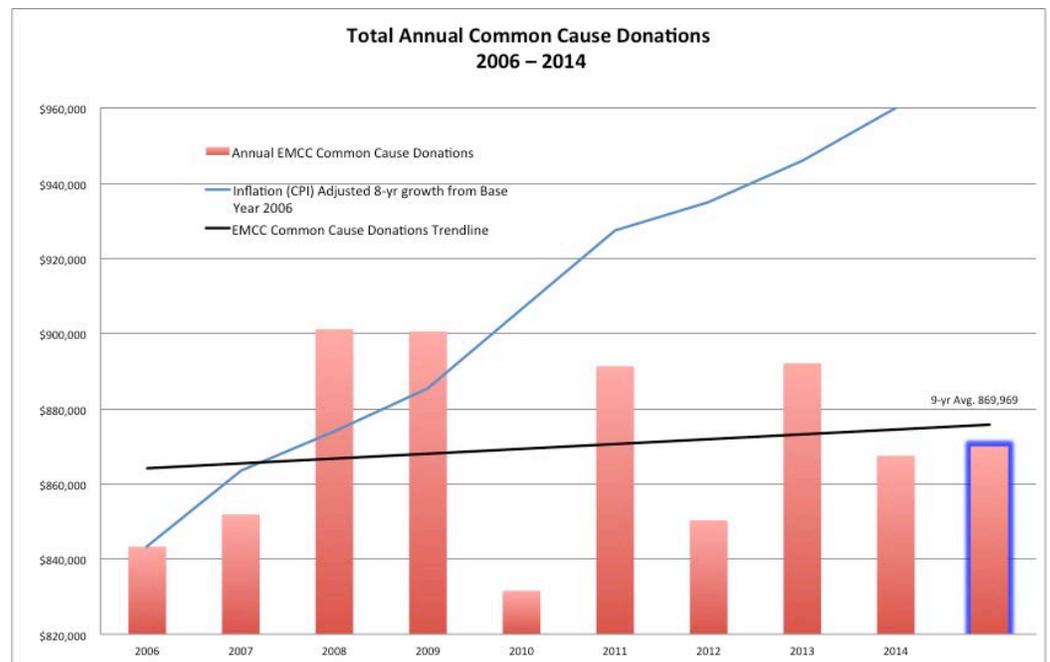
The National Team invests its time and energy and therefore your Common Cause contribution in the following ways: coaching, resourcing, training pastors, leaders, boards and congregations, credentialing ministers, catalyzing new works, troubleshooting many aspects of church life, finances and administration, supporting churches through the bylaw/incorporation process, administering the pension and benefits plan and investing in youth and young adults. The National Team invests the largest part of its energy and resources in support of the work that our congregations are called to do, and to undertake those things that are done better together. The National Team is committed to being on mission extending your reach and strengthening your serve. It is our joy and privilege to do so. There is a task that has been entrusted to us as a National Team and we are thankful for the funding that we receive for the this task.

Over the past two years...

- Through a variety of grants, EMCC has invested \$410,000 directly in our churches and leaders.
- EMCC received \$565,531 in bequests that were distributed to various EMCC partners, including \$250,000 each to Emmanuel Bible College and Rocky Mountain College. These funds we do not use for EMCC operations but rather as a means of blessing others.
- EMCC invested \$563,000 in Relief and Development projects in places like Haiti.

**Challenging Days**

2014 was a challenging year financially for EMCC. While our expenses were contained within budget, we reported a net loss of \$26,908 for the year. Common Cause contributions from local churches were down \$25,000 from 2013. This graph depicts the challenging environment we have been experiencing over the last nine years. Congregational support has trended flat over this time and has not kept pace with the rate of inflation.



Our challenge to our congregations:

- As you prepare your 2016 budgets, prayerfully consider adding the cost of inflation to your Common Cause contribution, if not more. We encourage you to talk to your Regional Minister about your questions and get a report on your current giving.
- If you are a congregation who has yet to, or been unable to contribute, we ask you to consider this matter before the Lord. We know God will bless your faith.

Here is a list of EMCC Grant Funds

- **Building Development Fund** – This fund provides matching grants up to \$50,000 for capital projects.
- **Church Planting Initiatives Fund** – This loan fund assists in the establishment of new churches by providing more substantial funding on a diminishing scale to church plants during the first 3 years.
- **Church Planting Seed Fund** – For smaller projects at any time in the course of the first five years of a new church plant.
- **Emergency Pastor and Missionary Care Fund** – This fund makes funds available to assist pastoral and missionary leadership with such things as counseling and taking time at a retreat centre— anything that relates to providing ‘pastoral care’ to our leaders.
- **Excellence in Ministry Scholarship Loan Fund** – This forgivable loan fund has been created to encourage men and women to enroll in pastoral leadership training in colleges and seminaries. This promotes our goal of developing disciple-making leaders.
- **Francophone Church Planting Fund** – Provides funding specifically designated for 'Francophone' church planting.
- **‘Global Christian’ Bursary Fund** – This fund provides funding for key individuals, pastors, professors and lay people for travel to mission fields for specific purposes such as teaching, medical or administrative roles on a short-term basis. This fund may also be used in limited fashion for travel of international partners.
- **Ministry Grant Fund** – Grants to EMCC churches for funding outreach events and other ministry initiatives to enable church growth and assist with overall church health. Special consideration is given to church planting.
- **Ministry Training Fund** – Grants are given to licensed ministers up to \$250 for training opportunities.
- **Missionary Professional Development Fund** – This fund provides a scholarship or bursary to assist EMCC Missionaries on Home Assignment.
- **Pentecost Offering Fund** – Provides ‘seed money’ to church plants. On Pentecost Sunday, participating congregations take a special offering to send to designated church plants.

As your National Team, we intend to continue to steward the resources you have entrusted to us for God’s Kingdom and God’s glory. We remain accountable and excited for the future.

Respectfully submitted,

John Cressman

[jcressman@emcc.ca](mailto:jcressman@emcc.ca)

Wendell Schlumberger

[wschlumberger@emcc.ca](mailto:wschlumberger@emcc.ca)

**Additional Reports**

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## Bylaw and Constitution Report

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Reporting: Rev. Graham Gaessler  
Position: Chair, Constitution Committee

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During 2014 the Constitution Commission has had some personnel changes. Departing are Graham Burkhart, who ably led this committee for many years, and Jim Sclater. Joining the committee this year are four new members, Jeff Knott, Deve Persad, Andrew Mills and also Barry Klassen, who joined us in December. The committee would also like to recognize Neill Stitt, who started with us this year, but asked to be released from the committee to invest his time in other areas that needed his attention.

As a committee we had one assignment given to us. We were asked to prepare a preliminary report concerning transgender issues, legal, social, theological, and so on. We submitted this report to the National Board by end of October. This is in many ways a new area of ethical and theological debate, as there is currently very little literature on the questions or issues related to transgender issues at any stage of life, particularly from an evangelical position.

As a result of that preliminary report, we have now been given the assignment of preparing a practical, theologically based resource for pastors and churches that would help in ministering where transgender issues are present. We have just begun this project as a committee. We would appreciate your prayers over this project.

Respectfully submitted, on behalf of the Constitution Commission,

Graham Gaessler  
[graham.gaessler@markhamemc.ca](mailto:graham.gaessler@markhamemc.ca)

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## Emmanuel Bible College

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Reporting: Dr. Mark Boughan  
Position: President

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Emmanuel remains committed to serving the EMCC and the wider Church through the operation of an accredited Bible college. At the same time, EBC believes that it is called to creatively adapt to changing times in the provision of education and training.

### **A. RENEWAL OF VISION**

At the time of the last Assembly, Emmanuel was just completing its strategic planning process. The renewed vision foresaw the college maintaining its commitment to discipleship and ministry training while concentrating on seeking ways to provide its services in a far more flexible and directed manner. In the future, the college would seek to emphasize program development and growth through genuine partnerships.

Following consultations with churches, pastors, denominations, other schools, alumni, and supporters, it became clear that the college could not rely solely upon a strategy of providing on-campus accredited education, as the needs of the Church were so much greater. Instead, in addition to (1) traditional programs, Emmanuel needed to add (2) a non-traditional division that could not only provide accredited programs at a distance, but could also work with the EMCC, other denominations, and with missions and ministry organizations, to provide programs involving both continuing education courses and generalized modes of adult education that could be delivered at a distance.

## B. OPERATIONAL POSITION

Over the past decade, Emmanuel has experienced a very slow and gradual decline in student numbers, from 156 *Full Time Equivalent* (Winter '09) to 132 *FTE* (Winter '15) punctuated by minor recoveries every few years. This uneven pattern of student numbers has resulted in the college adding to an accumulating deficit, and has brought Emmanuel to the point of requiring one of: a) a significant recovery in student numbers by at least 12%, b) the discovery of new sources of revenue, or c) a thoughtful but extensive reorganization that would take into account a predicted new reality. The strategic vision was based upon achieving a combination of options a and b.

## C. MINISTRY VISION AND PLANNING

### a. Traditional Education

The college has embarked upon a thorough renewal of its traditional offerings.

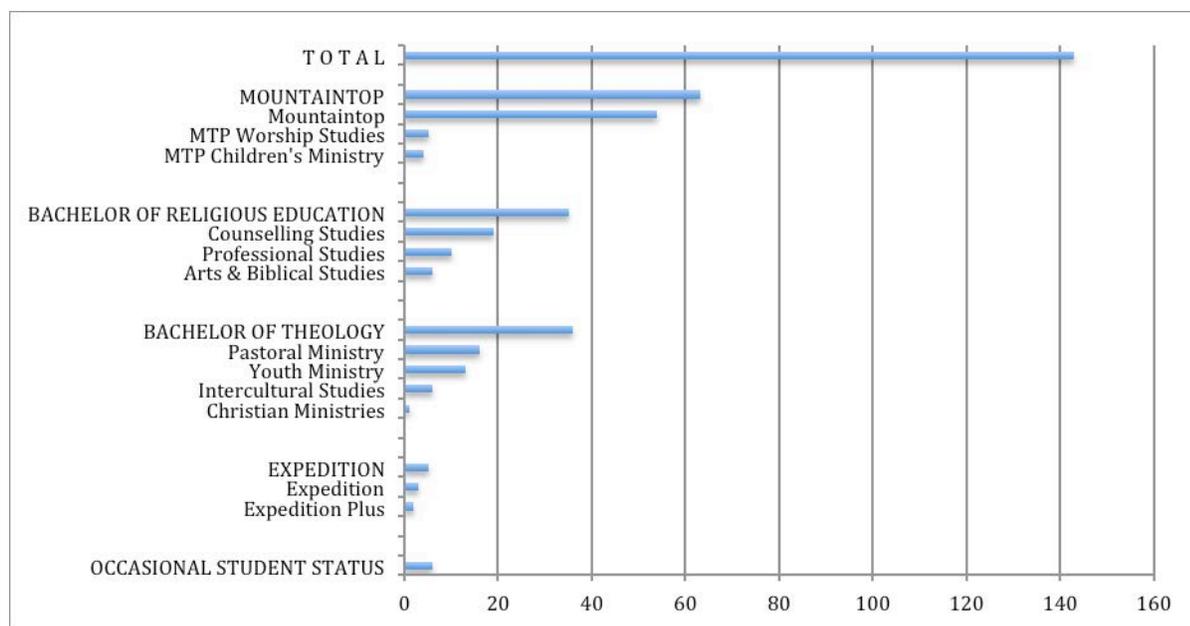
The first key initiative is a re-write of the first year curriculum (*Mountaintop Program*). Taking into account our denominational emphasis on discipleship, and using the college's recent experience with its 4-month *Expedition* program, the program will now be designed as an integrated whole that introduces students to outreach and discipleship growth in local and cross-cultural environments.

The second key initiative involves a complete redesign of degree programs that eliminates 'siloeing' by permitting students to take most ministry preparation courses together. This allows for breadth of learning and facilitates program transfer as students develop and as educational goals become clearer. The third year provides specialized courses while the fourth year introduces programming unique in Canada. Students will be able to design their own courses and mini-programs in order to individualize their education, and they will be able to study with instructors as diverse as their home Pastor or ministry leaders overseas.

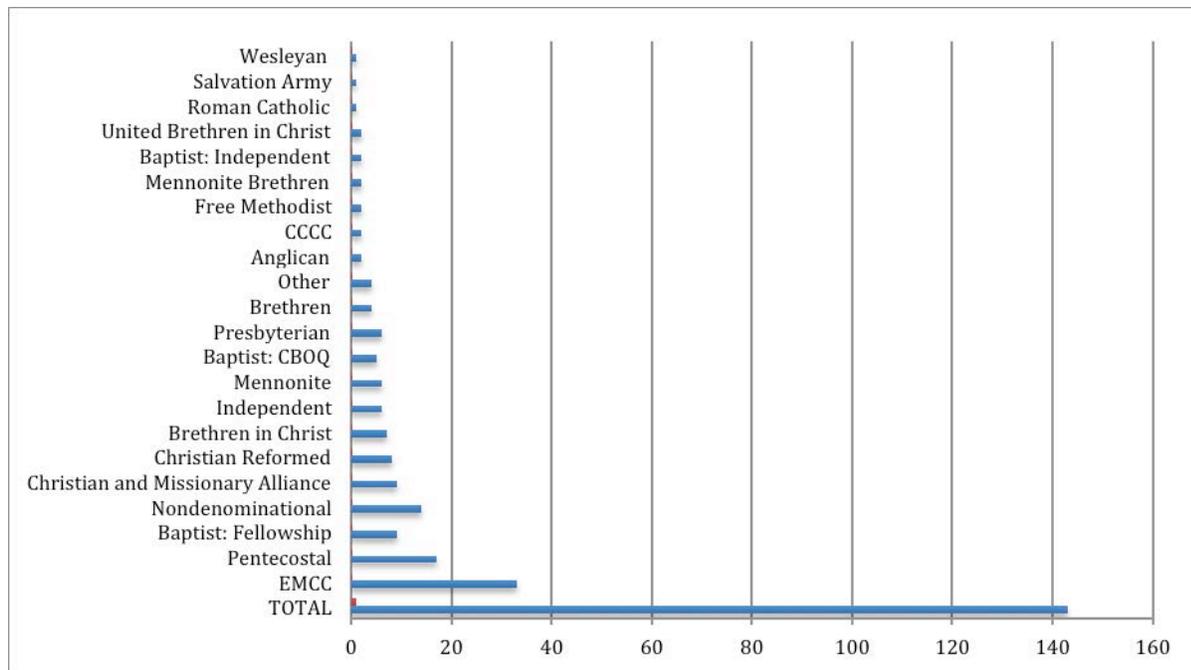
The third key initiative involves partnering with ministries and missions to train their people, or to approve their existing training programs and integrate them with Emmanuel degrees.

### Selected Statistics Winter 2015

#### i. Program Breakdown



ii. Denominational Breakdown



The statistics above show that denominational participation in student programs remains around the 25% level - which is relatively healthy for a college such as Emmanuel. Still, ten years ago EMCC participation was higher. The overall drop in student numbers appears to be somewhat related to a decline in EMCC numbers and we are seeking to understand any causes and to be properly responsive to EMCC concerns.

**b. Non-traditional Education**

The second key focus of Emmanuel’s strategic vision is the creation of a non-traditional education division which would:

- i. Offer degrees at a distance using a mix of computer based courses, off-site teaching locations, and multi-modal coursework
- ii. Create professional certificates and continuing education courses/certificates based upon the adult education model
- iii. Design on-campus and travelling workshops to provide ministry training and general interest education on a variety of topics
- iv. Provide ministry training as a/the training arm of partner organizations (missions, care ministries, etc.)

Although EBC has had extremely positive discussions with a variety of prospective partner organizations, financial constraints over the past two years have prevented the college from advancing practically in this area. Recent conversations with Rocky Mountain College have revealed a substantial similarity of thinking regarding point i. above and so we have joined with them in exploring ways in which we might work more closely together.

**D. CURRENT CELEBRATION: 75<sup>th</sup> anniversary of the founding of the college.**

Celebratory events include:

- Chapels honouring the different decades (held Spring 2015)
- Special Graduation Ceremony with live messages from 4 presidents/principals (Dr. Dow, Dr. Mueller, Mr. Lageer, and Dr. Boughan) and a recorded message from another (Rev. Wark) plus installation of Dr. Olu Peters as Professor Emeritus (held April 25<sup>th</sup>)
- Homecoming/Open House (to be held October 3, 2015)
- Special Ethnodoxology Course (October 19-23) and citywide celebration of multicultural worship (October 21) – In planning

## **E. THANKS**

We express thanks to the National Board for the 2014 gift of long-term loan forgiveness of \$250,000 that has permitted the college far greater flexibility of action over the past year.

Further thanks goes to Phil Delsaut and the whole National Office team for their support and advice over the past two years.

Finally, we at Emmanuel are extremely grateful for the faithful prayers and support of our EMCC people and churches. We are your educational ministry in the East.

Respectfully submitted,

Dr. Mark Boughan

[mboughan@emmanuelbiblecollege.ca](mailto:mboughan@emmanuelbiblecollege.ca)

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# **Rocky Mountain College**

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Reporting: Kerry Belt

Position: President, RMC

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It's an honour, as the president of Rocky Mountain College, to report to the Evangelical Missionary Church of Canada's General Assembly 2015 in Calgary, Alberta.

## **HISTORICAL PERSPECTIVE**

RMC was formed in 1992 by merging Mountain View Bible College and Hillcrest Christian College for the express purpose of discipleship and ministry training. Today, in 2015, although the methodology by which we deliver Christian Higher Education may have changed, those two purposes remain – discipleship and Christian leadership development – and RMC continues to pursue those purposes with vigor. Below is a brief summary of how we are doing that.

## **STRATEGIC REPOSITIONING**

In February, 2010, after thorough research into the enrolment decline in the Canadian Bible college movement, the RMC Board of Governors approved a strategic plan that would fast forward RMC into a redesign period. That plan included the following:

- Revamping our ministry programs with spiritual leadership development at the core
- Creating shorter, accelerated programs and entering into collaborative partnerships with churches, Christian colleges and public universities
- Leadership programs designed for adult career changers and retirees
- Using Canadian Christian ministry practitioners as classroom instructors

With God kindly providing the time, energy, and resources those changes were implemented.

## **PATHWAYS: RMC'S DISTRIBUTED LEARNING MODEL**

As a further step forward in that 2010 strategic plan RMC has worked aggressively since 2012 to initiate a distributed learning model of education. To facilitate the launching of that model our staff have been:

- Designing our distributed adult learning model called Pathways
- Converting courseware to an electronic format
- Being trained to use the electronic platforms delivering those courses
- Launching Pathways while closing our current campus model
- Partnering with organizations, churches and other colleges that want to use our courses
- Delivering our free Introduction to the Bible to people in eight different countries
- Partnering with camps to use Pathways to deliver a gap year program at their facility
- Creating a \$1.3 million ongoing fund called the Pathways Fund. The fund will be used to encourage students who want to use Pathways to pursue discipleship or leadership development.

An attractive part of this educational process is a model that uses fewer resources, allows students to remain at home in their local church and acquire training for ministry. We believe we have been able to retain RMC's core purposes of discipleship and leadership development and create the opportunity to produce a better people for ministry in the future.

## **NEW OPPORTUNITIES**

At this point in time it appears that our Pathways model is gaining traction. It appears that our enrollment for next year will be about the same as this year but with all of our students enrolled in the Pathways distributed learning model. As well we continue to have conversations with:

- A university that is being formed in Kenya
- Missions agencies wanting to use the Pathways platform and curriculum
- Other colleges, including Emmanuel Bible College, about partnering with Pathways
- Camps in Saskatchewan, Alberta and BC about using Pathways as a gap year program
- Churches about how they can use this for Bible Studies and local leadership development
- Denominations looking to use it for future pastoral development
- Mature adults who want to grow but cannot stop life in order to study

## **ACCREDITATION**

RMC has been an accredited institution with the Association of Biblical Higher Education since its inception in 1992. In the spring of 2014 RMC was granted approval from ABHE to deliver all of our programs on line and that they would remain accredited. That approval covers our Bachelor of Arts degrees, diplomas and certificates. In the midst of this transition RMC has also been completing our required self-study process. The written part of that process has been completed and we now await the ABHE visitation team in early May.

More information on those programs can be found at [rmcpathways.ca](http://rmcpathways.ca)

## **FINANCIALLY**

As we launch Pathways RMC remains debt free, and for the first time in our history has cash reserves, some of which are being invested in launching Pathways. Our plan also calls for our campus at 4039 Brentwood Road to act as an endowment for Pathways. This new revenue stream will be helpful in offering the Pathways model an opportunity at long term sustainability. At the writing of this report we are currently "on plan" and are thankful for the many ways God has been caring for RMC. We look forward to many more years of serving the EMCC and God's greater kingdom.

## **BOARD OF GOVERNORS**

I want to express my appreciation to the RMC Board of Governors for their leadership during this time of transition. Their courage, their insight and their wisdom is a model of resilience for us all.

## THANK YOU TO THE EMCC CONSTITUENCY

As we complete our 23rd year of operations it is encouraging to know we have served more than 3,900 students on our campus. It is particularly intriguing to think that we have traced those students to over 63 countries around the world. Without the support of the EMCC this would never have been possible. We look forward to the next 23 years!

We thank the EMCC constituency for their support and we ask for their continued support.

Respectfully submitted,

Kerry Belt  
*kbelt@rockymountaincollege.ca*

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## Chinook Village Report

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Reporting: Gary Sawatzky  
Position: Managing Director

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2013 and 2014 have been transitional years for Chinook Village. The highlights...

Chinook Village provides three levels of care to our residents. We have 180 suites that are designated for Independent residents; these residents live in a typical condo setting without additional services provided. We have 94 Congregate Living suites; these residents, for the most part, are independent but are required to purchase a service package that includes at least one meal per day, as well as weekly cleaning services. In addition to this we provide 69 suites for Assisted Living care; at this level we provide full service including level 3 medical care. The intention has always been for our residents to move from one level to the next within the entire complex.

We are finding that many of our residents in Independent Living are remaining in their suites longer and we have seen a significant increase in the average age in that area. This gives us the opportunity to begin to provide services to our Independent residents; a new way to meet the needs of our residents.

There was a lower than expected demand for our Congregate suites in 2013 and early 2014. As a result there were a number of vacancies in the Congregate area, but by the end of 2014 we were full with a waiting list. In the Assisted Living area there continues to be significant movement of residents in and out of the facility.

Overall, in 2013 Chinook Village had 73 suites change residents and in 2014 we had 80 suites change residents. Each change brings its own challenges in way of refurbishing, adding or subtracting meal services and constantly changing care needs. Currently Chinook Village has over 100 full time, part time and casual employees. We are so thankful for these employees who are so dedicated and caring.

There has been a transition in the Managing Director position. In 2013 John Thiessen was the Managing Director and in early 2014 Gary Sawatzky took on that position. John is now in Winnipeg managing a seniors' facility. In June of 2012 an application was submitted to Canada Revenue Agency in an attempt to receive charitable status with the government and in late 2013 charitable status was granted to the Chinook Village Care Society. The Care Society now is intricately involved in the Supportive Living operations and we look forward to continuing to develop a planned giving program.

We also have re-designed Chinook Village's web site so please check us out at <http://www.ChinookVillage.com>. Looking ahead there continues to be many challenges, and with those, many opportunities. In the health sector there is tremendous pressure on the system for placing residents who require care at a level 3 and 4 as well as those that have dementia. Residents now wait longer to get into these extended care facilities forcing us to continue advanced care at Chinook Village until they can secure a place in the other facilities. We must have qualified staff to do this

level of care. Even though Chinook Village is designated as a level 2 care facility, we now have residents receiving up to level 4 care. As you can imagine this puts a strain on the rest of our facility. A number of questions arise due to this ongoing issue: Should Chinook move into the level 3 and level 4 care? What would this look like? Would it be in the current facility? How about government funding and what would that impact be on the current model of life lease? We continue to trust God to provide direction and wisdom as we meet the needs of the senior community. We anticipate that 2015 will be the year that Chinook Village and the EMCC will be able to finalize the title transfer that has been in discussion for a quite some time.

We continue to be grateful for the partnership we have been able to enjoy with EMCC. Through this relationship we have had an impact for God in the lives of many residents, families, and staff in Medicine Hat. We look forward to continuing to serve others with the love of Christ, trusting that God will use Chinook Village to accomplish his purposes in the community he has placed us. Thank you for your prayers and support.

Respectfully submitted,

Gary Sawatzky  
[gsawatzky@chinookvillage.com](mailto:gsawatzky@chinookvillage.com)

## CAMPS

# Charis Camp and Conference Centre

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Reporting: Rev. Darren K. Duncalfe  
Position: Executive Director

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Standing at the Charis Camp booth at Missionsfest in Vancouver means answering the same questions over and over. But this year was a little different. In between the routine questions we were blessed with some amazing stories. As we shared the news that the tabernacle (built in 1947) had been restored, we met several people who shared stories about life-change that happened in “that old building”. One story shared through the teary eyes of an elderly saint was of her daughter’s decision to follow Jesus at family camp. What struck me most was the genuine emotion that came with each story, real deep joy. We christened the restored tabernacle with the marriage of two camp staff in a celebration that filled the room to its capacity. The new roof and interior woodwork have left us with a warm and rustic space that allows us to serve multiple groups more effectively. It also came at a cost that was “pennies on the dollar” compared to a similar new space. Generous donations from the community and many skilled volunteer hours kept costs low and quality high.

In the last couple of years we have continued to see the camp grow and thrive. Our EMCC camps have flourished with sell-outs for two of our children’s camps in each of our last two years and steady growth in our family camp and teen camps. Last year we went from seven to eighteen “Leaders in Training”. With more people on site we have also had the gift of excellent preaching/teaching, which has led to transformed lives. One further blessing arrived in the form of our new Food Services Director, Chef Tom Babcock. Recently one of our guests remarked, “each meal we arrive and it’s as if Tom has been reading our minds, it’s exactly what we wanted.” Not only can Tom cook, but his many years of experience and his servant heart combine to bring excellence, variety and a keen ability to meet each group’s needs beyond expectations.

Moving forward we have seen the need to expand our dining hall. The excellent response to our Chalet has on occasion created a bottleneck at meal times. We have done our best to be creative but as the camp grows we recognize the inadequacy of what we currently have. Plans for a new dining hall have been created, and fundraising will begin in earnest this summer. This new hall has the potential to allow us to host larger conferences and events.

We have also entered into an agreement to transform an EMCC property in Osoyoos, BC into a retreat and renewal centre to be managed through Charis Camp. The work to turn Little Brown Church into Charis House has begun. Surrounded by orchards and overlooking Osoyoos Lake, this facility is being designed to offer a place for respite, renewal and prayer. Our desire is for this place to directly impact our EMCC churches as leaders and families in need are blessed with rest and refreshing in one of Canada's premier vacation destinations (google Osoyoos!)

One further endeavor the Camp is undertaking regards our commitment to serve the local church through a partnership with Rocky Mountain College. Thanks to the possibilities that come through the "Pathways" program at RMC, we are moving forward with plans for a learning hub on-site at Charis Camp. Our desire is to generate an accredited college experience with a decidedly EMCC flavour. Our goal is to see up to twelve students living on site.

With so much going on at Charis Camp it became clear in January that my time of ministry sharing between Ridgeview Church in Kelowna and Charis Camp was coming to an end. On March 1<sup>st</sup> I became the full time Executive Director in order to dedicate my focus to the upcoming opportunities. Many thanks to the Ridgeview Church family who so graciously partnered with me during my three part-time years. God blessed the camp through your generosity.

Thank you for your prayer and support for Charis Camp. Please continue to pray that many, many lives will be transformed by the tremendous grace of our loving God through the awesome power of the Spirit of Christ.

"Charis Camp exists to provide facilities and programs to serve the local church and make Jesus Christ known to all by demonstrating Christian integrity and values."

Respectfully submitted,

Darren Duncalfe  
[darren@chariscamp.com](mailto:darren@chariscamp.com)

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## Echo Lake Bible Camp

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Reporting: Rev. Lyndon Cramer  
Position: Echo Lake Camp Board President

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Echo Lake Bible Camp has been serving EMC churches and others in this local area for over 80 years. We offer 5 main camps that we run with the help of volunteers. These camps include Kids Camp, Youth Camp, Family Camp, Young Adults Camp and Joy Camp for those 50 and up.

2013 was a year of transition as we looked to the future. We projected a vision to renew our infrastructure and build and improve our Camp facilities to better minister to our current and future campers. Part of that change was to look for a new Camp Manager who was better suited to do promotion and seek out additional renters for our Camp. Besides our regular camps we rented our Camp out for 77 days in 2013 and 80 days in 2014. We have set a goal of 96 days of additional renters by the end of 2016 for our Camp Manager to achieve.

In 2014 we also began to work on our Capital projects goals. We are in the process of adding an additional 400 amp service to our campground. This project will even out our electrical load and allow us to install 8 fully serviced RV sites on the western edge of our campground. These sites will have individual plugins and individual sewer hookups that will serve our campers more effectively. In addition, we have purchased 2 paddle boats and purchased a new sound system for the Tabernacle plus putting in a new cooling system for our walk-in cooler in the kitchen. We have renovated our outdoor bathroom facilities and are in the process of putting new bunk beds and mattresses in all our outdoor dorm facilities. We have cut down 40 trees on campus that became infected with Dutch Elm disease. We are trusting that this action will save the remaining trees on our campground.

It is not an easy task to maintain a camping ministry these days, but with the help of people committed to giving donations we are seeing progress made and look forward to God blessing our efforts far into the future should the Lord tarry His return.

The most important aspect of our ministry at ELBC is seeing people's lives touched and transformed by the power of the Holy Spirit. Every year we continue to see the lives of campers touched by God in a positive manner. This is the reason we work and offer a camping ministry through ELBC. Please pray for our future success, and by all means come and camp with us at Echo Lake Bible Camp in the beautiful Qu'appelle valley in Saskatchewan.

Respectfully submitted,

Rev. Lyndon Cramer  
[liptonemcc@sasktel.net](mailto:liptonemcc@sasktel.net)

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## Evergreen Christian Ministries

Stayner Bible Conference Grounds, and Camp Mishewah

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Reporting: Louise Leonard  
Position: Executive Director, ECM

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2015 is a big year for Evergreen. Two camps with two critical leadership positions to fill! By May of the year the Directorial positions will have new workers in place and they will be in full summer action.

We are very blessed to welcome Gavin Wark as General Director at Mishewah. With Gavin's history with our youth and our churches we look forward to a strong team growing in faith and serving our guests. He is on loan to us from the EMCC for the summer. We were interviewing for a new director for our Stayner Camp mid March. Several candidates expressed interest. In interviews their exuberance showed. Questions were capably answered and assurance given that they could do the job or certainly at least learn to do it. Yes, they were leaders and knew how to be courteous. It's great to meet stellar individuals. Choosing the right person wasn't going to be easy. Then one candidate thoughtfully said: "Stayner is a *special* place." He went on to expand that thought from his experience. The position of ministry is his.

Camp is that special place. It often marks a significant spiritual spot in a family's life together. For a youth, the camp of their choice becomes an annual anchor, a stepping-stone in the ongoing maturing of their faith. We continue to challenge Stayner and Mishewah to continue being special places for our Ontario EMCC families. We also open our doors to our communities, inviting them to explore all that the camp in their neighbourhood background offers.

Our family camp crowds continue to grow. While the influx of weekend guests is incredibly exciting, we strive to run a consistent weeklong program. Building places for, and opportunity for, conversations and fellowship is high on our list for Stayner and Mishewah. Each year we try to do something different. It is fun to keep our guests guessing as to what is going to happen at camp this year. Highlighting our World Partner missionaries is a big weekend at Stayner. With international food, stories and support times for our missionaries, the devotion of two full days to this is now a tradition. It's a tradition we bring to Mishewah in 2015 for the first time. Five missionaries on home assignment will be at camp for a two-day mini missions event.

Since the fall of 2013 the Stayner camp has undergone a major renovation. While the project kept us from opening our doors in the winter of 2013-14, we are looking forward to a very strong 2015 retreat season. There are just two November and three December weekends available for booking. I'll take this opportunity to remind our pastors that the apartment at Stayner is available for them to use throughout the year. A quick call or email to us and we will prep the suite for your use.

At the heart of the programs we run, it's really all about getting kids to camp. Trail of the Pines continues. Sixty+ years strong, the grandchildren of former campers now come to camp. Our teens don't mind the long bus ride to Mishewah. Younger campers don't enjoy it as much so we have a 2015 marketing focus on the Petawawa/Pembroke area. Since 2013 there are now two day camps at Stayner and two first nation camps at Mishewah. We consider it a privilege to serve our communities, showing Jesus to the neighbourhood around us.

Our theme for 2015 is 'We Were Made to Thrive'. From Colossians 2:6,7 we are focusing on continuing on, in developing deep roots that will strengthen and build faith and perseverance. I know camp changes lives. As an arm of the local church we desire to make disciples who will go back to their communities and make a difference for Jesus. New buildings have gone up at Mishewah. Upgrading and refreshment is happening at both campsites. But it's all secondary to our missional purpose. Send us campers! We have a committed, fully devoted, purposeful living staff team waiting to invest in them.

Respectfully submitted,

Louise Leonard  
[louiseann@gmail.com](mailto:louiseann@gmail.com)

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## River's Edge Camp & Conference Centre

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Reporting: Janice Franzen  
Position: REC Board Liaison

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We sat around the table at a camp networking meeting. We were discussing discipleship as a fundamental component of camp and how to strengthen the partnership between camp and church ministry. It was then we heard a life transforming story from one of the meeting attendees who had been a recipient of the very heart of what we were striving to understand. As her story unfolded, we heard about a young girl from a non-believing family who had attended River's Edge Camp as a child. After summer camp she had been invited to kids clubs and Sunday School by her counselor who lived in her community. She had gone back to camp as a youth, followed by summers of volunteering or working at camp, and consequently chose to pursue a degree in Nonprofit Management because of her experience and love for camp ministry. She is now serving in leadership at her church. She shared how God had led her to a decision to give her life to Jesus, and as she continued to follow Him, the calling she sensed from God to invest in the lives of others. She wanted to share the same love of Jesus as she had experienced. From the rest of the group around the table there was a collective, "yes, that is exactly the heart of what we believe God is asking of us, at River's Edge - to be in partnership with the local church for those children, youth and young adults who come to camp, either to attend, volunteer, work or lead." Especially inspiring in this testimony was to hear the threads of intentional connection between camp and church. Leaders in children's, youth and camp ministry took steps of obedience in the discipleship of this former student, now leader, who is now discipling others in their walk with Jesus. In essence, this story reflects the heart and soul of what River's Edge Camp is, and continues to be about, loving and leading people in a relationship with Jesus Christ. And, even in spite of a season of transitions and challenges, the newly appointed Executive Director, Will Born and the REC Board, are committed to seeking wisdom from God in staying true to the camp's mission and seeing many lives impacted in the building of God's Kingdom.

Looking back in 2014, the camp's theme was *Interrupted ...Moved with Compassion*, from Mark 6, where Jesus, in the midst of a very people-filled day, invited his disciples to come by themselves into a quiet place and rest. As they tried to find such a place, the crowds hunted them down and found Jesus, which moved Him with compassion because He saw their need for a shepherd. While he responded to their needs, he also wanted to show his disciples that although it is okay to lay plans, they needed to be flexible and ready to respond out of a heart of compassion to the immediate needs presented before them. In terms of spiritual leadership, this is the example the REC Board,

Leadership Team and Staff wanted to set and live by in their ministry at camp. This teaching became the premise from which camp has operated and relied as the transitions and challenges continued.

As the summer wrapped up, staff transitions included welcoming Will as the new Executive Director, and honoring Gerry Neufeld, the Camp Manager as he retired, and expressing appreciation to Ken Lehman, Program Director, and Neila Lehman, Guest Group Coordinator, as they moved on to new leadership roles at CrossRoads Church in Red Deer, Alberta. Gerry, Ken and Neila were an incredible asset to River's Edge over the past few years and the impact of their ministry at camp will be treasured and remembered as a special blessing to many people. Will embraced the new challenges before him as he started with a new team, going into the three busiest months of the year. They have done a remarkable job in serving the steady run of high volume guest groups.

Looking ahead, in terms of organizational leadership, Will and the REC Board have identified the following strategic leadership priorities as we enter a new season:

- **RECA Leadership** – we are incredibly thankful to have Will on board. The REC Board is looking forward to supporting and working together with Will to provide strategic and organizational leadership in building a sustainable camp ministry.
- **Reconnect with EMCC Constituent Churches** – we are steadfast in our commitment to invite partnership with our EMCC Constituents, so we will be asking the churches how we can best serve them and putting specific initiatives in place.
- **Summer Camps** – One of the strengths Will brings to REC is his passion and expertise for developing summer camp ministry, so initiatives will be directed toward supporting Will and his team as they focus on revitalizing summer camps.
- **Staff development, care and support** – we are extremely grateful for our staff, volunteers and Leadership Team, so we want to ensure our operations reflect excellence in establishing standards and expectations while ensuring adequate care and support of those who serve our campers, guests and constituents.
- **Fiscal management** – we want to be wise stewards of the resources God provides for the building of His Kingdom, so developing a sound fiscal management plan that strategically aligns with REC goals and priorities will be implemented.

As your REC Board and on behalf of Will and his team, we sincerely thank God for the work He is doing among us! We are extremely grateful for the faithful staff and volunteers who have given sacrificially of their time, energy, expertise and resources. We are grateful for the opportunities we have to share Jesus with all those who come to camp and to be part of their discipleship as they learn to follow Jesus. We pray for the opportunities to continue serving and engaging together in camp ministry! And, we prayerfully anticipate all that He will do among us in the next season before us!

Respectfully submitted,

Janice Franzen  
*Janice.a.franzen@gmail.com*

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## Whispering Pines Camp

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Reporting: Colin Quincey

Position: Camp Manager

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Whispering Pines Camp was very busy since the last report, 2 years ago. Lots of happy groups have come through and many, many campers.

There was an unfortunate flood last summer in Alberta and it did involve Medicine Hat. We were able to take in (sponsor) over 30 kids whose families were directly affected by the high water. It was a very rewarding couple of camps for the staff, which rose to the challenge. Our "regular" camp kids also took this on and were sharing toiletries, etc. with the kids, most of who arrived with just the clothes they were wearing.

Sponsorship has become much bigger for the camp. Last summer 41% of children at camp were sponsored. And a goal for this year is 50%. New partnerships with organizations like Big Brothers/Sisters are helping make camp more of a possibility for kids who wouldn't normally have the chance to come.

We renovated our Guest Speaker House not long ago, and this year we have added 6 bunks to two of the three bedrooms. The kids especially enjoy this, and it increases the occupancy, and provides more options.

Putting remote control trucks into the summer program 2 years ago has been a big hit with the kids. There is now a fine track built here to go with those trucks.

Winter bookings have been picking up with word getting around about our new winter programming: Snowshoeing, Broomball, Ice-Climbing Wall etc.

We have an ongoing need for a new building expansion (kitchen/dining room) as our present dining room has capacity for only 80. The summer support staff must eat outside in tents. A fund has been started to address this, but it is slow progress. Donations were down all around and we were unfortunately \$21,000 short on the budget for 2014.

There has been a lot more interest in R.V. spots for summer user groups. And we have made a new field available with up to 20 new spots (unpowered as of yet). We also created 6 new pull-through spots.

Thank you for praying for the ongoing ministry at Whispering Pines Camp.

Respectfully submitted,

Colin Quincey

[ctquincey@yahoo.ca](mailto:ctquincey@yahoo.ca)

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## EMCC National Historical Committee

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Reporting: Dr. Ed Oke

Position: Archivist

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The EMCC National Historical Committee has been working for two and one-half years at its task of collecting and preserving the historical records of the Evangelical Missionary Church of Canada and its predecessors: the Northwest Canada Conference Evangelical Church and the Missionary Church of Canada.

The members of our committee are: David Crouse, Chair, Walter Erion, Clare Fuller, Ruth Scott, and Edward Oke. Peter Gibbins helped our Board as eastern representative until the recent appointment of Ruth Scott.

### **I. The National Collections**

The National Archives includes five collections. The National Collection, located at Rocky Mountain College, houses the records of the EMCC and the Missionary Church of Canada. The Eastern Collection is the Missionary Church Historical Trust with records of the Canada East District of the Missionary Church and its predecessors, and the various denominational bodies with which they partnered. It is housed at Emmanuel Bible College also with the Emmanuel Bible College Collection. The Western Collection retains records of the Northwest Canada Conference Evangelical Church and of the Canada West District of the Missionary Church and its predecessors. It is located at Rocky Mountain College along with the Rocky Mountain College Collection.

### **II. Personnel Database**

Since our last report we have made some significant progress. Clare Fuller has worked with Bettylou Ross and Jean Winker to develop a database of all personnel associated with the EMCC and its predecessors. The database, when completed, will include the records of pastors, missionaries, educators, denominational and district/conference leaders, and laypersons who have impacted their respective bodies. Data for eastern personnel is pretty well complete thanks to Clare. We are just starting in the West. Because the Northwest Canada Conference Evangelical Church did not have its own missions agency, the process involves identifying those missionaries who were members of that denomination and then researching the necessary data for incorporation in the database.

### **III. Archive Descriptions on Line**

We have established a central database for all of our archival descriptions. “Access to Memory” is web-based open sourced software being developed by several archivists for archives and is free. All of the National, Western, and Rocky Mountain College collections are now entered. We are just getting started in the East. One can access the EMCC holdings at the site: [atom.emccarchives.org](http://atom.emccarchives.org). Anyone can access the site and use the search component. Some sensitive files are excluded from public access.

### **IV. Current Issues**

In addition to the above we are continuing to work at several projects. Clare and Ruth are working through the documents stored at the national office and feeding documents to the collections in which they should be described and preserved.

We have yet to finalize policy indicating what and where our records should be collected and preserved and who should have access. Privacy concerns are one of the considerations being addressed. We, as all archives, are facing decisions on what should be preserved electronically and what should be preserved in hard copy.

In western Canada the EMCC is responsible for some 21 cemeteries, which were originally part of mostly rural pastorates that have now closed. Legally the church is still responsible for these sites. We are working to arrange for the care of some, attempting to negotiate the transfer of property in other cases, and, in one or two situations trying to arrange for the moving of graves.

### **V. Writing of History**

We are not doing very well in encouraging the writing of history. Biographies need to be written of pastors and missionaries and their families. The Willard Swalm family completed such a biography a year or so before Brother Swalm’s passing.

Histories of local congregations need to be written. Ed Ridley completed such a piece of research about his home church in Big Valley, Alberta. These need to be written for small and large congregations.

Let me share just one interesting tid-bit of history. David Crouse writes a bit of early history about the Winnipeg Heritage church with Deborah Olukoju as pastor.

“On one of my contacts with Heritage and with Deborah, she asked to speak with me. She told me that in a dream her father, a pastor in Nigeria, told her to contact David Crouse. Deborah was amazed at this because she knew I had never met her father and in the dream he was specific about my name. Deborah gave a lot of weight to this. She wondered if I would ‘give permission’ for her to use the Heritage building on Sunday afternoons for a Nigerian meeting that she would lead. I asked how many people it would involve and she said there would only be a couple of families. We easily worked out an arrangement with the Heritage congregation for this to happen. Soon the Nigerian meeting was up to 30 or 40, and then, after a time, they were having over 60. At the same time the Heritage congregation was struggling. Eventually the Nigerians became an organized church and eventually took over responsibility for the building.”

Deborah added in a more recent email to David: “The location, you know, now holds two services every Sunday. The membership there runs between 370 to 400. The Lord led us to begin a new work around down town Winnipeg over a year ago this past October, and we now have over 100 members. That location is growing also.”

You see, history can be exciting and honour our Lord!

Thank you for the privilege of working at the preservation of a significant part of God’s work in His Kingdom.

Respectfully submitted,

The EMCC National Historical Committee  
Edward Oke,  
[twogeeges@shaw.ca](mailto:twogeeges@shaw.ca)

## **Oasis Report (Older Adults Still in Service)**

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Reporting: Rev. Ivan Preston  
Position: President, Oasis

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Back in June 2012, I took on the responsibility of leading OASIS as president. I did so realizing I could only fill this position with the help of the Lord. God truly has helped us.

As I look back over the last two years, I am amazed at what God has done in and through the lives of Older Adults in Ontario. To God be all the praise and glory. Many have been lifted spiritually through rallies and events, even to the miraculous healing of one of our committee members.

Oasis exists for spiritual refreshment, to provide opportunities for fellowship with other believers and to encourage continual service in churches and communities.

As we prayed for guidance to lead OASIS, we began to see the need for area rallies, not only in Kitchener Waterloo and Stayner, but to have area rallies throughout Ontario. As a result during 2013-2014 we have had ten rallies throughout Ontario from Sarnia to Pembroke and from St. Catharines to Manitoulin Island.

One of the highlights for our folk is the annual “Golden Getaway” in Stayner where we are together from Monday to Friday. These services have been a rich blessing to so many. Also we have a seniors’ day service at Stayner during Family Camp.

In 2013 we planned a bus trip to New York City to hear the Brooklyn Tabernacle choir and also take in a service at Times Square Church – founded by David Wilkerson. Both of these churches were a great blessing. We also had opportunity to see some of the famous sites of New York City. We had such an overwhelming response to this trip that we took another trip in 2014.

In May of 2014 we took another bus trip to Lancaster Pennsylvania and enjoyed seeing the “Moses” presentation at the Sight and Sound theatre.

We are glad to report that in the year of 2014 we had over 1000 in attendance at our various rallies and events and that over \$11,000 was raised for various ministries. P.T.L.

As we look to the future we are praying that we will see new commitments to Christ Jesus and that many will be effective in fruitful service.

We covet the prayers of God’s people for effective ministry to Older Adults in our denomination. If we can be of help please contact us at 519-585-7514.

Respectfully submitted,

Ivan Preston

[okmagay@yahoo.com](mailto:okmagay@yahoo.com)

## APPENDICES

1. Seven-Fold Way of Following Jesus
2. Report of the Nominating Committee
3. EMCC Current Board Composition
4. Proposed Bylaw Amendments
5. Mennonite Foundation of Canada Report

### Seven-Fold Way of Following Jesus

1. I have begun following Jesus, and am depending upon the Spirit of Jesus in my journey.
  2. I am being sent by Jesus to bless others and invite them to follow Him.
  3. I am learning to be like Jesus in my attitudes, behaviours, character.
    4. I am learning to love God and to love others.
    5. I am learning the teachings of Jesus.
6. I am helping someone and someone is helping me to be a growing follower of Jesus.
7. I am participating in a community of followers of Jesus on mission to the world.

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## Report of the Nominating Committee

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Reporting: Bruce Archer

Position: Chair

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The Nominating Committee was appointed by the Board of Directors to bring forward a slate of capable candidates for election to the EMCC Board of Directors at Assembly 2015. The election of three members is required at this time.

As a committee we have tried to bring names forward that when elected will complement the current Board members with skills and gifts. The discerning process for the Nominating Committee included: receiving possible nominees from our EMCC constituency; narrowing that list to those who would let their name stand for election; and discerning 3 candidates from that list to present on the 2015 Assembly ballot.

The following candidates were nominated and their names appear in alphabetic order. The biographical sketches of the nominees follow the current EMCC Board of Directors chart along with their terms.

Scott Clubine  
Jordan Polson  
Lillian Whitmore

This election will fill the maximum nine member Board according to article 7.4.2 of the Bylaws of the EMCC.

Respectfully submitted,

Bruce Archer, on behalf of Nomination Committee: Ernie Wiens, Andrew Epp, Krista Bennett, Peter Gibbins  
[bruce.e.archer@gmail.com](mailto:bruce.e.archer@gmail.com)

## EMCC BOARD OF DIRECTORS NOMINEES

### SCOTT CLUBINE BIOGRAPHY



Rev. Scott Clubine is married to Meredith, his partner in life and ministry and they have three children, Jacob, Olivia and Sophie. Scott is Pastor at Hillside Church, Mount Albert, Ontario since September 2011. Previously Scott had served nearly ten years in youth ministry within EMCC. Scott is passionate about discipleship, community engagement and helping others deepen their relationship with Jesus. Scott loves to read, play sports, and fancies himself a bit of a coffee connoisseur, but most of all loves to play with his kids, Jacob, Olivia and Sophie.

### JORDAN POLSON BIOGRAPHY



Jordan is married to Kathleen who is an artist and who is a huge support at his side in ministry and in life. They have been members of CrossRoads EMC (Oriole Park EMC), Red Deer since 1980. Jordan has served in many capacities, some of which were chairing and/or serving on the Church Board for 20+ years, and as well, serving/leading various pastoral search committees. Today, as Executive Pastor he leads a staff of 45 individuals, 15 of whom are pastors. His skill in understanding organizational systems and culture, people management, and human resources has provided great results for the local church. Jordan was a businessman for most of his life and ran his own carpentry business and also owned and managed a motorcycle dealership. Before becoming the Executive Pastor for the past 10 years he worked as an IT Specialist. Jordan's greatest passion in life is the development of pastors in their personal walk with the

Lord, and in their effectiveness in ministry. He has become convinced that our Lord is most interested in what he is doing inside an individual, even over that which He will do through an individual. It has changed his life and his approach in leading others. He is the father of two daughters and two grandsons. Hobbies are camping together, some travel, and some traveling on his motorcycle, along with Kathleen on the shorter runs!

### LILLIAN WHITMORE BIOGRAPHY



Lillian and Glen have been married for 47 years and have two children (son and daughter), and three grandchildren. They have been members at Hillside Community Church, Coquitlam, BC for three years. Previously they were working with a church plant. Lillian is developing a ministry system at Hillside CC called Shared Ministry. This volunteer program is for the entire church and will roll out over the next 3-4 years. Lillian is self-employed and is currently conducting Risk Management and Strategic Planning workshops. Her spiritual gift is administration, seeing the big picture and, at the same time, the details that will be required to fulfill the vision. She loves to put the structure in place to facilitate the work. "I have always wanted to bring my secular expertise in volunteer management into the church to empower believers to work in teams to do the work of ministry. I desire to be a "dream releaser" as Wayne Cordeiro says in "Doing Church as a Team". I believe that service is part of our discipleship journey and without serving, we aren't growing." In her free time Lillian enjoys reading, knitting and walking.

# EMCC Board of Directors

1

<b>Moderator:</b>		
Rev. Peter Gibbins <i>(stepping down at Assembly)</i>	613-687-1259	prgibbins@gmail.com
<b>Secretary:</b>		
Mr. John Stokoe <i>(Term Expires: 2017)</i>	403-284-5100, ext 232	jstokoe@rockymountaincollege.ca
<b>Treasurer:</b>		
Mr. Matt Hillier <i>(Term Expires: 2017)</i>	905-329-3833	mhillier@refugeadvisory.ca
<b>Members:</b>		
Mr. Kerry Belt <i>(Term Expires 2017)</i>	403-284-5100, ext 233	kbelt@rockymountaincollege.ca
Mrs. Krista Bennett <i>(Term Expires 2017)</i>	604-944-9434	Krista_bennett316@hotmail.com
Mr. Ron Epp <i>(stepping down at Assembly)</i>	780-675-8804	repp2005@yahoo.ca
Mr. Arvin Nagules <i>(Term Expires 2017)</i>	204-691-4411	anaguleswaran@westjet.com
Rev. Alan Shantz <i>(Term Expires 2017)</i>		
Mrs. Milly Siderius (chair of Governance Committee) <i>(stepping down at Assembly)</i>	519-323-3581	msiderius@mennofoundation.ca
<b>Advisors:</b>		
Rev. Phil Delsaut, President EMCC <i>(Term Expires 2017)</i>	519-894-9800	pdelsaut@emcc.ca

## Proposed Amendments to EMCC Bylaw #1 for approval at General Assembly 2015

Current Wording	Amended Wording
<p><b>1. <u>Ordinary Annual Meeting</u></b></p> <p><b>6.3.1. Annual Meeting</b> ... The specific date of the convening of an Annual Meeting shall be at the discretion of the Board of Directors, provided that the Board of Directors shall call an Annual Meeting no longer than <b>15</b> months after the last Annual Meeting.</p>	<p>The following amendment was proposed to 6.3.1. Ordinary Annual Meeting to comply with the requirements of the timing of Ordinary Annual Meetings held biannually within the dates of EMCC fall board meetings.</p> <p><b>Amendment to 6.3.1. Annual Meeting</b> ... The specific date of the convening of an Annual Meeting shall be at the discretion of the Board of Directors, provided that the Board of Directors shall call an Annual Meeting no longer than <b>19</b> months after the last Annual Meeting.</p>
<p><b>2. <u>Section 5. Articles of Faith and Practice</u></b></p> <p><b>5. Articles of Faith and Practice</b> (no changes in the current text)</p>	<p>An amendment to section 5. Articles of Faith and Practice is necessary to make it clear that the Statement of Faith as contained in Appendix 1 is an integral part of Bylaw #1. The current text remains unchanged.</p> <p><b>Amendment to section 5. Articles of Faith &amp; Practice</b> (new first sentence below)</p> <p><b>The Articles of Faith and Practice is an integral part of Bylaw #1 and is filed as Appendix #1.</b></p>
<p><b>3. <u>6.2.2. Articles of Governance</u></b></p> <p><b>6.2.2. Articles of Governance</b> (no changes in the current text)</p>	<p>An amendment to 6.2.2. Articles of Governance is necessary to make it clear that the Articles of Governance as contained in Appendix 2 are an integral part of Bylaw #1. The current text remains unchanged.</p> <p><b>Amendment to 6.2.2. Articles of Governance</b> (new first sentence below)</p> <p><b>The Articles of Governance is an integral part of Bylaw #1 and is filed as Appendix #2.</b></p>

# MFC Report for EMCC

*As each has received a gift, employ it for one another as good stewards of God's varied grace. – 1 Peter 4:10*

**Mennonite Foundation of Canada and Evangelical Missionary Church of Canada** continue to build on a relationship that is valuable and important for both organizations. We provide unique services for individuals interested in living generously. We manage funds for churches and offer loans for capital projects to qualifying churches. Our consultants are available to help church leadership, pastors and members learn more about living a life of biblical generosity by connecting faith and finances.

MFC board members from EMCC are Randy Steinwand and Ron Epp.

## MFC Services

- Will and estate planning
- Charitable gifting accounts
- Fund management for charities
- Loans for churches and related organizations
- Financial stewardship education resources, presentations and seminars

## New in 2014

MFC hired three consultants this year. **Daniel Lichty** is now serving BC clients along with Arnie Friesen. **Peter Dryden** is serving Alberta clients with Kevin Davidson, and **Marlow Gingerich** joins Mike Strathdee and Sherri Grosz serving clients in Ontario & Eastern provinces. MFC currently has nine Stewardship Consultants serving Canadians – locally.

**In 2014, our clients distributed over \$15 million to more than 750 charities using the services of MFC.**



**Kevin Davidson**



**Peter Dryden**



**Arnie Friesen**



**Marlow Gingerich**



**Sherri Grosz**



**Daniel Lichty**



**Harold Penner**

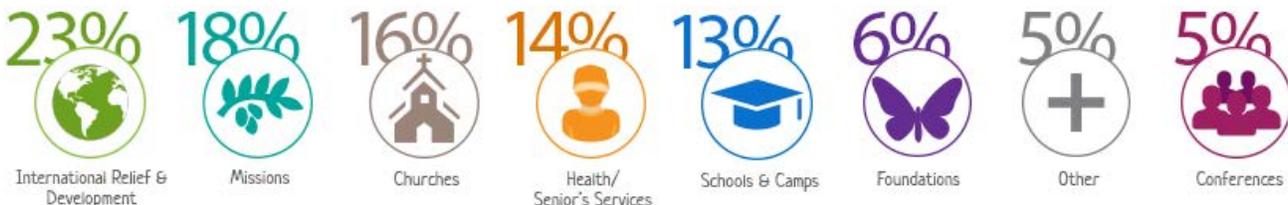


**Mike Strathdee**



**Dori Zerbe  
Cornelsen**

## Charity Distribution for 2014



**Evangelical Missionary Church of Canada**  
**Financial Statements**  
**Year ended December 31, 2013**

**EVANGELICAL MISSIONARY CHURCH OF CANADA**  
**Index to Financial Statements**  
**Year ended December 31, 2013**

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## INDEPENDENT AUDITOR'S REPORT

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To the Members of Evangelical Missionary Church of Canada

*Report on the Financial Statements*

We have audited the accompanying financial statements of Evangelical Missionary Church of Canada, which comprise the statement of financial position as at December 31, 2013, and the statement of operations, changes in fund balances and cash flows for the year then ended and a summary of significant accounting policies and other explanatory information.

*Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

*Auditor's Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

*Continues*

*Basis for Qualified Opinion*

In common with many charitable organizations, the organization derives revenue from contributions and programs, the completeness of which is not susceptible of satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the organization and we were not able to determine whether any adjustments might be necessary to receipts, assets and fund balances as at December 31, 2013.

As described in Note 2, the organization has the ability to exercise control over the operations of Chinook Village Housing Society of Alberta and church organizations governed by a board appointed by EMCC as of December 31, 2013. We are unable to obtain sufficient appropriate audit evidence about the amounts reported in Notes 14 and 16. Consequently, we were unable to determine whether any adjustments to these amounts were necessary.

*Qualified Opinion*

In our opinion, except for the possible effects of the matters described in the Basis for Qualified Opinion paragraphs, the statements present fairly, in all material respects, the financial position of Evangelical Missionary Church of Canada as at December 31, 2013 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.



CHARTERED ACCOUNTANTS  
LICENSED PUBLIC ACCOUNTANTS

Waterloo, Ontario  
March 28, 2014

**Evangelical Missionary Church of Canada**  
**Statement of Financial Position**  
**Year ended December 31, 2013**

	2013				2012 (Combined)			
	General Fund	Missions Fund	Projects Fund	Total	General Fund	Missions Fund	Projects Fund	Total
<b>ASSETS</b>								
<b>CURRENT</b>								
Cash and cash equivalents (Note 3)	\$ 1,009,793	\$ 7,741	\$ 102,905	\$ 1,120,439	\$ 939,077	\$ -	\$ 114,553	\$ 1,053,630
Investments (Note 4)	3,544,652	730,884	4,809,644	9,085,180	2,690,798	598,157	3,823,217	7,112,172
Accounts receivable	41,769	4,000	9,550	55,319	35,662	4,000	10,131	49,793
Loans receivable (Note 5)	2,320,848	-	-	2,320,848	3,362,344	-	-	3,362,344
Mortgage receivable (Note 6)	240,421	-	-	240,421	247,739	-	-	247,739
Prepaid expenses	761	11,295	-	12,056	789	11,891	-	12,680
Inventory	-	-	-	-	14,064	-	-	14,064
	<u>7,158,244</u>	<u>753,920</u>	<u>4,922,099</u>	<u>12,834,263</u>	<u>7,290,473</u>	<u>614,048</u>	<u>3,947,901</u>	<u>11,852,422</u>
<b>CAPITAL (Note 7)</b>	<u>-</u>	<u>1,560</u>	<u>1,168,576</u>	<u>1,170,136</u>	<u>-</u>	<u>3,120</u>	<u>2,669,480</u>	<u>2,672,600</u>
	<u>\$ 7,158,244</u>	<u>\$ 755,480</u>	<u>\$ 6,090,675</u>	<u>\$ 14,004,399</u>	<u>\$ 7,290,473</u>	<u>\$ 617,168</u>	<u>\$ 6,617,381</u>	<u>\$ 14,525,022</u>
<b>LIABILITIES AND FUND BALANCES</b>								
<b>CURRENT</b>								
Accounts payable and accrued liabilities	\$ 69,452	\$ -	\$ -	\$ 69,452	\$ 78,207	\$ -	\$ -	\$ 78,207
Loans payable (Note 8)	5,867,795	-	-	5,867,795	5,062,643	-	-	5,062,643
	<u>5,937,247</u>	<u>-</u>	<u>-</u>	<u>5,937,247</u>	<u>5,140,850</u>	<u>-</u>	<u>-</u>	<u>5,140,850</u>
<b>FUND BALANCES (Note 10)</b>								
Internally restricted	1,220,997	379,182	4,705,724	6,305,903	2,149,623	375,635	4,900,161	7,425,419
Externally restricted	-	376,298	1,329,997	1,706,295	-	241,533	1,662,266	1,903,799
Endowment	-	-	54,954	54,954	-	-	54,954	54,954
	<u>1,220,997</u>	<u>755,480</u>	<u>6,090,675</u>	<u>8,067,152</u>	<u>2,149,623</u>	<u>617,168</u>	<u>6,617,381</u>	<u>9,384,172</u>
	<u>\$ 7,158,244</u>	<u>\$ 755,480</u>	<u>\$ 6,090,675</u>	<u>\$ 14,004,399</u>	<u>\$ 7,290,473</u>	<u>\$ 617,168</u>	<u>\$ 6,617,381</u>	<u>\$ 14,525,022</u>
<b>CONTINGENT LIABILITIES (Note 17)</b>								

  
Treasurer

  
Chair

The accompanying notes form an integral part of these financial statements

**EVANGELICAL MISSIONARY CHURCH OF CANADA**  
**Statement of Operations and Changes in Fund Balances**  
**Year ended December 31, 2013**

	2013				2012 (Combined)			
	General Fund	Missions Fund	Projects Fund	Total	General Fund	Missions Fund	Projects Fund	Total
<b>REVENUES</b>								
Contributions	\$ 891,459	\$ 1,271,623	\$ 1,059,396	\$ 3,222,478	\$ 847,696	\$ 1,238,967	\$ 1,805,032	\$ 3,891,695
Investment income	283,235	9,991	87,522	380,748	317,106	10,765	88,768	416,639
Programs	69,017	-	255,028	324,045	40,459	-	253,107	293,566
Other income	16,654	2,500	260	19,414	28,168	2,949	41,818	72,935
Health and pension benefits collected (Note 12)	<u>1,920,755</u>	<u>-</u>	<u>-</u>	<u>1,920,755</u>	<u>1,791,704</u>	<u>-</u>	<u>-</u>	<u>1,791,704</u>
	<u>3,181,120</u>	<u>1,284,114</u>	<u>1,402,206</u>	<u>5,867,440</u>	<u>3,025,133</u>	<u>1,252,681</u>	<u>2,188,725</u>	<u>6,466,539</u>
<b>EXPENSES</b>								
Staff costs - office	766,201	147,218	118,724	1,032,143	735,777	138,969	120,583	995,329
Staff costs - world partners	-	709,091	-	709,091	-	750,275	-	750,275
Field ministry	-	151,365	-	151,365	-	146,034	-	146,034
Field placement	-	1,918	-	1,918	-	2,405	-	2,405
Ministry projects	-	-	983,791	983,791	-	-	1,631,095	1,631,095
Home ministry assignment	-	43,988	-	43,988	-	27,057	-	27,057
Church ministry	261,937	24,355	133,397	419,689	234,796	24,753	420,441	679,990
Administration (Note 2)	54,325	74,660	29,494	158,479	50,262	57,808	36,319	144,389
Interest	135,671	-	-	135,671	147,942	-	-	147,942
Professional fees	27,709	10,150	18,444	56,303	30,980	12,295	11,857	55,132
Amortization	-	1,560	79,398	80,958	-	1,560	75,679	77,239
Donation of property (Note 7)	-	-	1,465,040	1,465,040	-	-	-	-
Unrealized loss on shares (Note 4)	125,000	-	-	125,000	-	-	-	-
Health and pension benefits paid (Note 12)	<u>1,821,024</u>	<u>-</u>	<u>-</u>	<u>1,821,024</u>	<u>1,673,314</u>	<u>-</u>	<u>-</u>	<u>1,673,314</u>
	<u>3,191,867</u>	<u>1,164,305</u>	<u>2,828,288</u>	<u>7,184,460</u>	<u>2,873,071</u>	<u>1,161,156</u>	<u>2,295,974</u>	<u>6,330,201</u>
<b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES</b>								
	(10,747)	119,809	(1,426,082)	(1,317,020)	152,062	91,525	(107,249)	136,338
Fund balances, beginning of year	2,149,623	617,168	6,617,381	9,384,172	2,082,397	624,150	6,541,287	9,247,834
Interfund transfers (Note 9)	<u>(917,879)</u>	<u>18,503</u>	<u>899,376</u>	<u>-</u>	<u>(84,836)</u>	<u>(98,507)</u>	<u>183,343</u>	<u>-</u>
<b>FUND BALANCES, END OF YEAR</b>	<u>\$ 1,220,997</u>	<u>\$ 755,480</u>	<u>\$ 6,090,675</u>	<u>\$ 8,067,152</u>	<u>\$ 2,149,623</u>	<u>\$ 617,168</u>	<u>\$ 6,617,381</u>	<u>\$ 9,384,172</u>

The accompanying notes form an integral part of these financial statements

**EVANGELICAL MISSIONARY CHURCH OF CANADA**

**Statement of Cash Flows**

**Year ended December 31, 2013**

	<b>2013</b>	<b>2012</b> <i>(Combined)</i>
<b>OPERATING ACTIVITIES</b>		
Contributions	\$ 3,335,451	\$ 4,010,979
Interest	380,748	416,639
Programs	324,045	293,566
Other income	19,414	72,935
Employee pension premiums received	<u>1,012,546</u>	<u>914,078</u>
	<u>5,072,204</u>	<u>5,708,197</u>
Missionary and staff costs	1,741,234	1,745,604
Field ministry and related expense	1,600,344	2,407,461
Administration	214,782	199,521
Interest	135,671	147,942
Employee pension premiums paid	<u>1,025,788</u>	<u>914,972</u>
	<u>4,717,819</u>	<u>5,415,500</u>
Cash flow from operations	<u>354,385</u>	<u>292,697</u>
<b>INVESTING ACTIVITIES</b>		
Sale (purchase) of investments	(2,098,008)	(694,364)
Purchase of capital assets	(43,534)	(24,215)
Repayment (advance) of loans receivable, net	1,041,496	227,641
Repayment of mortgage receivable	<u>7,318</u>	<u>7,090</u>
Cash flow from investing	<u>(1,092,728)</u>	<u>(483,848)</u>
<b>FINANCING ACTIVITY</b>		
Advance (repayment) of loans payable, net	<u>805,152</u>	<u>(326,361)</u>
<b>INCREASE (DECREASE) IN CASH AND EQUIVALENTS</b>	66,809	(517,512)
<b>CASH AND EQUIVALENTS, BEGINNING OF YEAR</b>	<u>1,053,630</u>	<u>1,571,142</u>
<b>CASH AND EQUIVALENTS, END OF YEAR</b>	<u>\$ 1,120,439</u>	<u>\$ 1,053,630</u>

The accompanying notes form an integral part of these financial statements

# EVANGELICAL MISSIONARY CHURCH OF CANADA

## Notes to Financial Statements

Year ended December 31, 2013

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### 1. DESCRIPTION OF ORGANIZATION

The Evangelical Missionary Church of Canada (EMCC) is a church denomination of approximately 150 churches across Canada organized to fulfill the Great Commandment and the Great Commission of our Lord Jesus Christ. The EMCC is passionately committed to introducing people to Jesus Christ, discipling believers and facilitating the multiplication of healthy churches in Canada and worldwide.

EMCC is responsible for the oversight of member churches, the credentialing of pastors and missionaries, the networking of resources for both pastors and churches and the operation of common ministry programs such as World Partners (a missions sending agency), EMCC Relief and Development and Evangelical Missionary Youth, Men and Seniors.

EMCC is incorporated without share capital under the laws of Canada and is registered with Canada Revenue Agency as a charitable organization; registration number 10770 6525 RR0001. The organization is exempt from income tax under Section 149 of the Income Tax Act.

The Evangelical Missionary Church, Canada East District ("East District") and Evangelical Missionary Church, Canada West District ("West District"), were arms of the national organization which promote co-operation of churches in Eastern and Western Canada who recognize affiliation with the Evangelical Missionary Church of Canada denomination in their propagation of the Gospel of Jesus Christ.

During fiscal 2011, the members of Evangelical Missionary Church of Canada, East District and West District agreed to combine operations. The governance of these three organization was combined on July 1, 2011 by creating one board of directors for all three organizations. Accordingly, the financial statements of the three organizations was presented on a combined basis for the period from July 1, 2011 up to the date of legal amalgamation. The legal amalgamation of the three entities occurred on May 6, 2013 after which time the activities of the entities are reported as one.

The ongoing operation of the organization is dependent on the continued support of churches and constituents.

### 2. SIGNIFICANT ACCOUNTING POLICIES

#### Basis of Presentation

These financial statements have been prepared in accordance with the Canadian accounting standards for not-for-profit organizations (ASNPO).

The financial statements include the assets, liabilities and fund balances which are controlled and administered directly by the board of directors of Evangelical Missionary Church of Canada. These financial statements exclude any assets located on the various mission fields, such as cash and capital equipment, and liabilities arising from the direct mission field operations.

#### Other Controlled Entities

The organization has the responsibility to provide a majority of the members on the board of Chinook Village Housing Society of Alberta and Emmanuel Bible College. As a result, the organization has the potential to exercise control over the operations of these entities. Chinook Village and Emmanuel Bible College have not been consolidated in the financial statements. A financial summary has been included in Notes 14 and 15, respectively.

# EVANGELICAL MISSIONARY CHURCH OF CANADA

## Notes to Financial Statements

Year ended December 31, 2013

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### 2. SIGNIFICANT ACCOUNTING POLICIES (*Continued*)

#### Other Controlled Entities, continued

The organization has the responsibility to appoint Steering Committees for Evangelical Missionary churches who are in a period of transition. A Steering Committee is to serve as a governing body to a congregation during the period of transition in preparation for the time when the congregation can organize as a self-governing EMCC church and becomes able to select its own local board. As a result of the relationship between EMCC and the Steering Committees, the organization has the potential to exercise control over the operations of these congregations. There are three congregations governed by a Steering Committee at December 31, 2013 which have not been consolidated in the financial statements. A financial summary of the congregations has been included in Note 16.

#### Fund Accounting

Fund accounting is used to ensure the observance of the purposes, limitations, and restriction on the use of resources made available to the organization as specified by the donors and the Board. The funds are summarized for accounting purposes as follows:

- The General Fund accounts for the revenue and costs related to providing the Canadian operations and administration; pension contributions and health insurance benefit premiums assessed and expensed under the Employee Benefits plan operated for members of EMCC.
- The Missions Fund accounts for the contributions received from member churches and individuals for the support of missionaries, mission field operating costs, and administration of missions.
- The Projects Fund accounts for the operation of various ministries including those for youth, men, and seniors, the development of new geographical areas for church planting, special relief and development projects identified from time to time, volunteer teams, and short-term international projects. The funds internally restricted for forward initiatives are for the purpose of advancing the vision, development and strategic initiatives of the EMCC National team. The Projects Fund also includes the capital assets of the organization and any related expenses. Funds internally designated to the Building Development are for providing financial grants to EMCC churches and ministries for capital projects. Included in the Projects Fund balance are also endowment funds externally restricted for the purposes of providing ministry scholarships.

#### Revenue Recognition

The organization follows the restricted fund method of accounting for contributions. Unrestricted contributions are included as revenue of the General fund in the year received. Restricted contributions for which a fund has been established are recorded as revenue in the year received. Restricted contributions for which a fund has not been established are recorded as revenue in the General fund in the year in which the related expenses are incurred.

Program contributions are recognized as revenue in the period which the program has taken place if the amount receivable can be reasonably estimated and collection is reasonably assured. Endowment contributions are recognized as a direct increase to the fund balance in the year received. Interest and other income are recognized as revenue when earned.

#### Contributed Materials and Services

The organization does not record the value of donated materials and services in the financial statements.

#### Inventory of History Books

Inventory of history books is valued at the lower of cost, on a first-in first-out basis, and net realizable value. During fiscal 2013, the history books were written down to the net realizable value of nil.

# EVANGELICAL MISSIONARY CHURCH OF CANADA

## Notes to Financial Statements

Year ended December 31, 2013

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### 2. SIGNIFICANT ACCOUNTING POLICIES (*Continued*)

#### Property Held

EMCC has title to, but no beneficial interest in, certain constituent property. When it is determined that any constituent organization is not continuing operations, the beneficial ownership of the property will pass to EMCC and be recorded in the Building Development Fund to be used for future property development. When beneficial ownership passes, the assets will be recorded as a donation at the estimated fair market value of the land only. Purchased assets are recorded at cost.

#### Capital Assets

Capital assets are recorded at cost less accumulated amortization. Amortization is provided using the straight-line method at rates set out below.

Building	25 years
Furniture and equipment	5 years
Vehicles	5 years
Computer equipment	4 years

#### Financial Instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs are expensed when incurred.

#### Cash and Cash Equivalent

The organization considers cash deposited in financial institutions and term deposits with maturities of less than 90 days to be cash and cash equivalents.

#### Allocation of expenses

The organization assigns costs to three functional areas; General, Missions and Projects. Certain general support expenses which do not pertain specifically to a function are considered administrative and are allocated to the functional areas based on the number of individuals working in each area. Under this method, administration was allocated as follows:

	<u>2013</u>	<u>2012</u>
General	68%	65%
Missions	21%	19%
Projects	11%	16%

#### Foreign currency translation

Accounts in foreign currencies have been translated into Canadian dollars using the temporal method. Under this method, monetary assets and liabilities have been translated at the year end exchange rate and non-monetary assets have been translated at the rate of exchange prevailing at the date of transaction. Foreign exchange gains and losses, if any, on monetary assets and liabilities are included in the determination of earnings.

#### Measurement Uncertainty

Certain amounts in the financial statements are subject to measurement uncertainty and are based on the organization's best information and judgment. Actual results could differ from these estimates.

Examples of significant estimated include:

- the estimated useful lives of assets;
- the estimated allowance for doubtful accounts;
- the estimated accrued expenses.

# EVANGELICAL MISSIONARY CHURCH OF CANADA

## Notes to Financial Statements

Year ended December 31, 2013

### 3. CASH AND CASH EQUIVALENTS

	<u>2013</u>	<u>2012</u>
Cash deposited in financial institutions, earning interest at 0% to 1%	\$ <u>1,120,439</u>	\$ <u>1,053,630</u>

At December 31, 2013, the organization had deposits in two financial institutions of approximately \$692,803 (2012 - \$371,130) in excess of the Canada Deposit Insurance Corporation (CDIC) limits of \$100,000 per institution. The organization does not believe it is exposed to any significant credit risk on these deposits.

The organization has a line of credit with a maximum limit of \$500,000 bearing interest at prime plus 0.5% per annum. This line of credit is secured by a general security agreement over the organization's assets and assignment of the fire insurance. There have been no amounts advanced on this available line of credit as at December 31, 2013.

### 4. INVESTMENTS

Investments consist of the following:

	<u>2013</u>	<u>2012</u>
Mennonite Foundation of Canada (deposits bearing interest at 3.15% (2012 - 3.25%))	\$ 7,190,173	\$ 6,400,735
Guaranteed investment certificates (deposit maturing January 2014 bearing interest at 1.44%)	1,303,641	-
Mutual funds	216,366	211,437
Shares	500,000	500,000
Provision for unrealized loss on shares	<u>(125,000)</u>	<u>-</u>
	<u>\$ 9,085,180</u>	<u>\$ 7,112,172</u>

The mutual funds consists of investments primarily in Canadian fixed income and Canadian equity securities. The instrument has a guaranteed minimum value on maturity. The effective interest rate was 1.4% (2012 - 2.0%) and the instrument matures October 2027.

The shares consist of 500,000 Class A preferred shares and 208,333,333 Class B preferred shares, in a mortgage investment corporation. The Class A Shares have a stated cost per share of \$1.00 and an expected monthly dividend of \$0.00417 per share. The Class B shares have a stated total cost of \$0.01 and an expected monthly dividend rate of \$0.00001 per share. Combined, the shares have an expected dividend yield rate of 10%. The shares are redeemable at the option of the organization after a term of at least one year from the date of the investment, April 30, 2013. The shares are not publicly traded and accordingly are recorded at cost.

The mortgage investment corporation has put forth a reorganization proposal, dated February 28, 2014, that will result in a reduction of the stated capital and redemption value of the Class A preferred shares by \$0.20 per share and a postponement of redemption privileges for at least 365 days from the date the reorganization becomes effective, if approved by shareholders. Management anticipates a potential loss per Class A share of \$0.25 on redemption and accordingly has recorded a provision for the unrealized loss in the amount of \$125,000. This amount has been included in expenses of the General fund for the year.

# EVANGELICAL MISSIONARY CHURCH OF CANADA

## Notes to Financial Statements

Year ended December 31, 2013

### 5. LOANS RECEIVABLE

All loans receivable from EMCC member churches and ministries are due on demand and bear interest at 3.5% with regular payments made monthly. The loans are amortized over periods up to 25 years and are secured by real property. At December 31, 2013, the allowance for doubtful loans is nil (2012 - nil). No new loans have been issued during the fiscal year. All new loan applications are administered by Mennonite Foundation of Canada.

### 6. MORTGAGE RECEIVABLE

During fiscal 2011, the organization sold a building and land to Emmanuel Bible College, a related party as described in Note 2. The proceeds on sale of the property were \$460,000 of which \$260,000 was received in the form of a mortgage receivable. The mortgage bears interest at 3.2% per annum and is collectible in monthly blended payments of \$1,257. The mortgage is amortized over 25 years ending in March 2036.

### 7. CAPITAL ASSETS

	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>2013</u>	<u>2012</u>
Land	\$ 360,000	\$ -	\$ 360,000	\$ 1,562,971
Buildings	884,383	135,147	749,236	1,026,121
Furniture, equipment and computer equipment	236,996	182,625	54,371	72,934
Vehicles	<u>20,224</u>	<u>13,695</u>	<u>6,529</u>	<u>10,574</u>
	<u>\$ 1,501,603</u>	<u>\$ 331,467</u>	<u>\$ 1,170,136</u>	<u>\$ 2,672,600</u>

During the year, the organization donated land and buildings with a carrying value of \$1,202,971 and \$262,069, respectively, to a registered charity.

### 8. LOANS PAYABLE

Amounts advanced to the organization from EMCC member churches, ministries and individuals are received for the purpose of funding loans to EMCC member churches and ministries, as described in Note 5, and capital projects of EMCC. The loans are unsecured, bear interest at rates ranging from 2.4% to 2.65% and are due 30 days after demand by the holder. Interest rates for new loans are based on market rates at the start of the term and are given six month rolling terms.

### 9. INTERFUND TRANSFERS

Interfund transfers during the year have been approved by the Board of Directors.

Included in the interfund transfers was \$865,505 transferred from the General Fund to the Projects Fund for the formation of the Forward Initiatives Fund.

**EVANGELICAL MISSIONARY CHURCH OF CANADA**

**Notes to Financial Statements**

**Year ended December 31, 2013**

10. FUND BALANCES

	<u>2013</u>	<u>2012</u>
The General Fund consists of the following:		
<u>Internally restricted</u>		
General	\$ 202,481	\$ 318,677
Benefit Reserve (Note 12)	1,018,516	966,958
East District	-	381,939
West District	-	482,049
	<u>\$ 1,220,997</u>	<u>\$ 2,149,623</u>
The Missions Fund consists of the following:		
<u>Internally restricted</u>		
EMCC World Partners Reserve	\$ 379,182	\$ 375,635
<u>Externally restricted</u>		
EMCC World Partners	376,298	241,533
	<u>\$ 755,480</u>	<u>\$ 617,168</u>
The Projects Fund consists of the following:		
<u>Internally restricted</u>		
EMCC National Ministries	\$ 86,785	\$ 90,861
Local Church Ministry	1,378,718	857,211
Missions Ministry	136,525	138,246
Forward Initiatives	854,337	-
Capital Assets	1,201,668	2,702,857
Building Development Fund	1,047,691	1,110,986
	<u>4,705,724</u>	<u>4,900,161</u>
<u>Externally restricted</u>		
Relief and Development (Note 11)	797,042	954,538
International Projects	377,500	361,067
Volunteer Teams	155,455	346,661
	<u>1,329,997</u>	<u>1,662,266</u>
Endowment Funds	54,954	54,954
	<u>\$ 6,090,675</u>	<u>\$ 6,617,381</u>

11. RELIEF AND DEVELOPMENT

Included in the Projects Fund is relief and development amounts consisting of the following:

	<u>Balance</u>			<u>Balance</u>
	<u>Dec 31,2012</u>	<u>Revenue</u>	<u>Expenses</u>	<u>Dec 31,2013</u>
EMCC Relief & Development	\$ 954,538	\$ 272,924	\$ 430,420	\$ 797,042

# EVANGELICAL MISSIONARY CHURCH OF CANADA

## Notes to Financial Statements

Year ended December 31, 2013

### 11. RELIEF AND DEVELOPMENT (*Continued*)

The EMCC Relief and Development fund was established to provide relief aid as a short-term response to a crisis or emergency, and to provide development aid for longer-term sustainable processes of empowering people to support themselves. The Relief and Development projects are intended to target the countries in the world where EMCC already has missionaries or local partners established. Projects of the Relief and Development fund may be undertaken by EMCC itself, or in conjunction with other agencies such as the Canadian Foodgrains Bank.

EMCC is a member of the Canadian Foodgrains Bank (CFGB). Through this agency, EMCC is able to develop relief and aid projects consistent with the mandate of the CFGB. Individuals and organizations often donate cash or grain directly to CFGB and designate the donation to EMCC's account. As a result of these contributions, which are not otherwise included in EMCC's financial statements, EMCC has access to cash and grain resources valued at approximately \$87,851 at December 31, 2013. These assets are restricted for use in projects consistent with the objectives and mandate of CFGB and are not available to EMCC for other purposes.

The following is an unaudited summary of the activity within EMCC's CFGB account for the year ended December 31, 2013 with comparative figures for the year 2012, as reported by CFGB:

	<u>2013</u>	<u>2012</u>
Revenue from all sources including CIDA	\$ 656,954	\$ 109,556
Program expenses	<u>(836,959)</u>	<u>(233,798)</u>
Excess expenses over revenue	(180,005)	(124,242)
Net transfers	(256,201)	286,979
Total equity, beginning of year	<u>524,057</u>	<u>361,320</u>
Total equity, end of year	<u>\$ 87,851</u>	<u>\$ 524,057</u>

### 12. BENEFITS PLANS

EMCC provides health benefit plans and defined-contribution pension plans to its employees and employees of its constituent churches.

#### (a) Health Benefits Plans

These plans provide coverage for health, dental, life insurance and long-term disability. Health and dental benefits for participants are through a self-funded private health services plan which is administered by a third party administrator. At December 31, 2013, the organization has set aside \$1,018,516 to ensure sufficient reserves are available to provide for health and dental benefits covered by the plan.

#### (b) Pension Plans

These pension plans are defined-contribution plans under which EMCC churches are required to contribute 6% of the participant's salary to either a registered pension plan or a group RRSP. Participants are eligible to provide voluntary contribution in addition to those paid by EMCC churches.

Employees of EMCC participate in the Pension Plan. The total pension expense for the year amounts to \$83,760 (2012 - \$82,471) contributed to the pension plan in respect of employees of EMCC and is included in total staff cost of \$1,741,235 (2012 - \$1,745,604).

# EVANGELICAL MISSIONARY CHURCH OF CANADA

## Notes to Financial Statements

Year ended December 31, 2013

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### 13. FINANCIAL INSTRUMENTS

The organization's financial instruments consist of cash and cash equivalents, accounts receivable, investments, loans receivable, mortgage receivable, accounts payable and accrued liabilities and loans payable. Unless otherwise noted, it is management's opinion that the organization is not exposed to significant currency risk arising from these financial instruments.

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. The organization is exposed to interest rate risk primarily through its investments, loans receivable, mortgage receivable and loans payable as outlined in Notes 4, 5, 6 and 8, respectively.

Credit risk is the risk that a borrower may fail to repay an amount receivable. Credit risk is encompassed by accounts receivable, investments, loans receivable and the mortgage receivable. The organization monitors its credit risk with respect to amounts receivable on an on-going basis and an allowance for doubtful accounts is established if repayment is unlikely. As at December 31, 2013, the organization has recorded an allowance of \$125,000 for the potentially uncollectable portion of the share capital described in Note 4. There have been no other allowances recorded for potentially uncollectable amounts during the year (2012 - nil).

Liquidity risk is the risk that the organization will encounter difficulty in meeting a demand for cash, redeeming certain investments or funding its obligations as they come due. The organization meets its liquidity requirements by monitoring the cash flow from operations, investment performance and the anticipated cash flows from investing and financing activities. The organization is exposed to liquidity risk through its financial instruments, particularly those with stated maturities beyond 90 days.

The extent of the organization's exposure to the above risks did not change significantly during fiscal 2013.

### 14. CHINOOK VILLAGE HOUSING SOCIETY OF ALBERTA

The following is a summary of Chinook Village Housing Society of Alberta ("Chinook Village"), a controlled entity, at its most recent reporting date, which is not included in these financial statements:

	<u>December 31, 2012</u> (unaudited)
Assets	\$ 20,271,904
Liabilities	33,398,592
Fund balances	(13,126,688)

	<u>Year ended December 31, 2012</u> (unaudited)
Revenues	\$ 5,166,891
Expenses	5,942,867
Cash flows - operating	755,143
- financing	(57,885)
- investing	(928,323)

# EVANGELICAL MISSIONARY CHURCH OF CANADA

## Notes to Financial Statements

Year ended December 31, 2013

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### 14. CHINOOK VILLAGE HOUSING SOCIETY OF ALBERTA (*Continued*)

Chinook Village is an incorporated Society and operates in Medicine Hat, Alberta. The Society follows the restricted fund method of accounting for contributions. Their purpose is:

- a) to construct, acquire, hold, sell, manage, provide and maintain clean and secure housing for senior adults who choose to live according to a Christian lifestyle as outlined in the Bible;
- b) to buy, sell, lease, hold and build, develop or improve any lands and buildings necessary for carrying out of the said objectives and to operate such subsidiary business operations as it sees fit in order to support its primary mission of providing housing and care for senior adults;
- c) to give or transfer funds to the Evangelical Missionary Church of Canada once the Society's financial goals have been achieved.

### 15. EMMANUEL BIBLE COLLEGE

The following is a summary of the Emmanuel Bible College, a controlled entity, at its most recent reporting date, which is not included in these financial statements:

	<u>April 30, 2013</u>
Assets	\$ 4,674,749
Liabilities	2,169,586
Fund balances	2,505,163

	<u>Year ended April 30, 2013</u>
Revenues	\$ 2,243,859
Expenses	2,315,879
Cash flows - operating	(44,662)
- financing	(52,182)
- investing	4,409

The College provides Bible-based post-secondary education equipping men and women to think, live and serve as mature Christians in the church and in the world. The College is incorporated under the authority of Bill Pr 38 and is a charitable organization for income tax purposes. The College operates in Kitchener, Ontario.

Included in the fund balances is \$313,610 of endowment funds. Investment income on the endowment funds are restricted specifically for scholarships, bursaries and student aid.

# EVANGELICAL MISSIONARY CHURCH OF CANADA

## Notes to Financial Statements

Year ended December 31, 2013

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### 16. CONTROLLED CONGREGATIONS

The following is a summary of the three church organizations with a Steering Committee in place at December 31, 2013, at their most recent reporting date, which is not included in these financial statements:

	<u>December 31, 2013</u> (unaudited)
Assets	\$ 3,885,407
Liabilities	1,657,739
Fund balances	2,197,668

	<u>Year ended December 31, 2013</u> (unaudited)
Revenues	\$ 215,030
Expenses	167,953
Cash flows - operating	1,848
- financing	-
- investing	-

### 17. CONTINGENT LIABILITIES

The organization has provided the following guarantees:

Emmanuel Bible College limited guarantee in the amount of \$50,000 on the bank loan. The College's advances on the bank loan as at December 31, 2013 are \$50,000 (2012 - \$50,000).

Triumph Chinese EMC limited guarantee of \$150,000 on the loan payable to Tsung Tsin Mission of Hong Kong Inc. The balance of the loan payable at December 31, 2013 is \$109,200 (2012 - \$120,000).

Rivers Edge Camp limited guarantee of \$220,000 on the credit facilities. The balance of the credit facilities at December 31, 2013 is \$96,658 (2012 - \$106,536).

Chinook Village guarantee for the outstanding promissory notes at December 31, 2013 of \$31,093,456 (2012 - \$28,912,499).

The organization is also liable for debt secured on the properties of constituent organizations for which the organization holds title to the property.

**EVANGELICAL MISSIONARY CHURCH OF CANADA**  
**Notes to Financial Statements**  
**Year ended December 31, 2013**

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18. INSURANCE COVERAGE

The organization maintains the following types and levels of liability insurance coverage:

Directors and Officers	\$2,000,000
Commercial Umbrella	\$10,000,000
Commercial Property	\$5,000,000
Automotive	\$5,000,000

19. COMPARATIVE FIGURES

Certain of the comparative figures have been reclassified to conform with the current year financial statement presentation.

**Evangelical Missionary Church of Canada**  
**Financial Statements**  
**Year ended December 31, 2014**

**EVANGELICAL MISSIONARY CHURCH OF CANADA**  
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**Year ended December 31, 2014**

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## INDEPENDENT AUDITOR'S REPORT

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To the Members of Evangelical Missionary Church of Canada

### *Report on the Financial Statements*

We have audited the accompanying financial statements of Evangelical Missionary Church of Canada, which comprise the statement of financial position as at December 31, 2014, and the statement of operations, changes in fund balances and cash flows for the year then ended and a summary of significant accounting policies and other explanatory information.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditor's Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

*Continues*

*Basis for Qualified Opinion*

In common with many charitable organizations, the organization derives revenue from contributions and programs, the completeness of which is not susceptible of satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the organization and we were not able to determine whether any adjustments might be necessary to receipts, assets and fund balances as at December 31, 2014.

As described in Note 2, the organization has the ability to exercise control over the operations of Chinook Village Housing Society of Alberta and church organizations governed by a board appointed by EMCC as of December 31, 2014. We are unable to obtain sufficient appropriate audit evidence about the amounts reported in Notes 14 and 16. Consequently, we were unable to determine whether any adjustments to these amounts were necessary.

*Qualified Opinion*

In our opinion, except for the possible effects of the matters described in the Basis for Qualified Opinion paragraphs, the statements present fairly, in all material respects, the financial position of Evangelical Missionary Church of Canada as at December 31, 2014 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

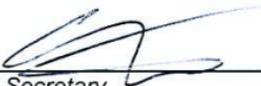


CHARTERED ACCOUNTANTS  
LICENSED PUBLIC ACCOUNTANTS

Waterloo, Ontario  
March 27, 2015

**Evangelical Missionary Church of Canada**  
**Statement of Financial Position**  
**Year ended December 31, 2014**

	2014				2013			
	General Fund	Missions Fund	Projects Fund	Total	General Fund	Missions Fund	Projects Fund	Total
<b>ASSETS</b>								
<b>CURRENT</b>								
Cash and cash equivalents (Note 3)	\$ 2,415,624	\$ -	\$ 84,458	\$ 2,500,082	\$ 2,313,434	\$ 7,741	\$ 102,905	\$ 2,424,080
Investments (Note 4)	2,742,177	832,577	3,931,281	7,506,035	2,241,011	730,884	4,809,644	7,781,539
Accounts receivable	34,273	4,000	17,565	55,838	41,769	4,000	9,550	55,319
Loans receivable (Note 5)	2,174,222	-	-	2,174,222	2,320,848	-	-	2,320,848
Mortgage receivable (Note 6)	-	-	-	-	240,421	-	-	240,421
Prepaid expenses	13,134	11,295	-	24,429	761	11,295	-	12,056
	<u>7,379,430</u>	<u>847,872</u>	<u>4,033,304</u>	<u>12,260,606</u>	<u>7,158,244</u>	<u>753,920</u>	<u>4,922,099</u>	<u>12,834,263</u>
<b>CAPITAL</b> (Note 7)	-	-	1,112,583	1,112,583	-	1,560	1,168,576	1,170,136
	<u>\$ 7,379,430</u>	<u>\$ 847,872</u>	<u>\$ 5,145,887</u>	<u>\$ 13,373,189</u>	<u>\$ 7,158,244</u>	<u>\$ 755,480</u>	<u>\$ 6,090,675</u>	<u>\$ 14,004,399</u>
<b>LIABILITIES AND FUND BALANCES</b>								
<b>CURRENT</b>								
Accounts payable and accrued liabilities	\$ 210,903	\$ -	\$ -	\$ 210,903	\$ 69,452	\$ -	\$ -	\$ 69,452
Loans payable (Note 8)	5,880,261	-	-	5,880,261	5,867,795	-	-	5,867,795
	<u>6,091,164</u>	<u>-</u>	<u>-</u>	<u>6,091,164</u>	<u>5,937,247</u>	<u>-</u>	<u>-</u>	<u>5,937,247</u>
<b>FUND BALANCES</b> (Note 10)								
Internally restricted	1,288,266	389,245	3,804,413	5,481,924	1,220,997	379,182	4,705,724	6,305,903
Externally restricted	-	458,627	1,286,520	1,745,147	-	376,298	1,329,997	1,706,295
Endowment	-	-	54,954	54,954	-	-	54,954	54,954
	<u>1,288,266</u>	<u>847,872</u>	<u>5,145,887</u>	<u>7,282,025</u>	<u>1,220,997</u>	<u>755,480</u>	<u>6,090,675</u>	<u>8,067,152</u>
	<u>\$ 7,379,430</u>	<u>\$ 847,872</u>	<u>\$ 5,145,887</u>	<u>\$ 13,373,189</u>	<u>\$ 7,158,244</u>	<u>\$ 755,480</u>	<u>\$ 6,090,675</u>	<u>\$ 14,004,399</u>
<b>CONTINGENT LIABILITIES</b> (Note 17)								

  
 Board Secretary

  
 Chair

The accompanying notes form an integral part of these financial statements

**EVANGELICAL MISSIONARY CHURCH OF CANADA**  
**Statement of Operations and Changes in Fund Balances**  
**Year ended December 31, 2014**

	2014				2013			
	General Fund	Missions Fund	Projects Fund	Total	General Fund	Missions Fund	Projects Fund	Total
<b>REVENUES</b>								
Contributions	\$ 895,216	\$ 1,302,328	\$ 635,075	\$ 2,832,619	\$ 891,459	\$ 1,271,623	\$ 1,059,396	\$ 3,222,478
Investment income	308,356	6,634	49,916	364,906	283,235	9,991	87,522	380,748
Programs	41,636	-	240,362	281,998	69,017	-	255,028	324,045
Other income	20,023	2,319	300	22,642	16,654	2,500	260	19,414
Health and pension benefits collected (Note 12)	<u>2,027,117</u>	<u>-</u>	<u>-</u>	<u>2,027,117</u>	<u>1,920,755</u>	<u>-</u>	<u>-</u>	<u>1,920,755</u>
	<u>3,292,348</u>	<u>1,311,281</u>	<u>925,653</u>	<u>5,529,282</u>	<u>3,181,120</u>	<u>1,284,114</u>	<u>1,402,206</u>	<u>5,867,440</u>
<b>EXPENSES</b>								
Staff costs - office	832,441	155,119	145,983	1,133,543	766,201	147,218	118,724	1,032,143
Staff costs - World Partners	-	720,056	-	720,056	-	709,091	-	709,091
Field ministry	-	178,132	-	178,132	-	151,365	-	151,365
Field placement	-	7,367	-	7,367	-	1,918	-	1,918
Ministry projects	-	2,217	760,250	762,467	-	-	983,791	983,791
Home ministry assignment	-	46,418	-	46,418	-	43,988	-	43,988
Church ministry (Note 6)	461,160	29,045	579,670	1,069,875	261,937	24,355	133,397	419,689
Administration (Note 2)	46,556	69,027	51,512	167,095	54,325	74,660	29,494	158,479
Interest	136,683	-	-	136,683	135,671	-	-	135,671
Professional fees	22,522	10,500	14,082	47,104	27,709	10,150	18,444	56,303
Amortization	-	1,560	79,444	81,004	-	1,560	79,398	80,958
Donation of property	-	-	-	-	-	-	1,465,040	1,465,040
Unrealized loss on shares	-	-	-	-	125,000	-	-	125,000
Health and pension benefits paid (Note 12)	<u>1,964,665</u>	<u>-</u>	<u>-</u>	<u>1,964,665</u>	<u>1,821,024</u>	<u>-</u>	<u>-</u>	<u>1,821,024</u>
	<u>3,464,027</u>	<u>1,219,441</u>	<u>1,630,941</u>	<u>6,314,409</u>	<u>3,191,867</u>	<u>1,164,305</u>	<u>2,828,288</u>	<u>7,184,460</u>
<b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES</b>	(171,679)	91,840	(705,288)	(785,127)	(10,747)	119,809	(1,426,082)	(1,317,020)
Interfund transfers (Note 9)	<u>238,948</u>	<u>552</u>	<u>(239,500)</u>	<u>-</u>	<u>(917,879)</u>	<u>18,503</u>	<u>899,376</u>	<u>-</u>
Excess (Deficiency) after transfers	67,269	92,392	(944,788)	(785,127)	(928,626)	138,312	(526,706)	(1,317,020)
Fund balances, beginning of year	<u>1,220,997</u>	<u>755,480</u>	<u>6,090,675</u>	<u>8,067,152</u>	<u>2,149,623</u>	<u>617,168</u>	<u>6,617,381</u>	<u>9,384,172</u>
<b>FUND BALANCES, END OF YEAR</b>	<u>\$ 1,288,266</u>	<u>\$ 847,872</u>	<u>\$ 5,145,887</u>	<u>\$ 7,282,025</u>	<u>\$ 1,220,997</u>	<u>\$ 755,480</u>	<u>\$ 6,090,675</u>	<u>\$ 8,067,152</u>

The accompanying notes form an integral part of these financial statements

**EVANGELICAL MISSIONARY CHURCH OF CANADA**

**Statement of Cash Flows**

**Year ended December 31, 2014**

	<b>2014</b>	<b>2013</b>
<b>OPERATING ACTIVITIES</b>		
Contributions	\$ 2,910,523	\$ 3,335,451
Interest	364,906	380,748
Programs	281,998	324,045
Other income	22,642	19,414
Employee pension premiums received	<u>1,086,222</u>	<u>1,012,546</u>
	<u>4,666,291</u>	<u>5,072,204</u>
Missionary and staff costs	1,853,599	1,741,234
Field ministry and related expense	1,697,699	1,600,344
Administration	214,199	214,782
Interest	136,683	135,671
Employee pension premiums paid	<u>1,101,675</u>	<u>1,025,788</u>
	<u>5,003,855</u>	<u>4,717,819</u>
Cash flow from operations	<u>(337,564)</u>	<u>354,385</u>
<b>INVESTING ACTIVITIES</b>		
Sale (purchase) of investments	275,504	(794,367)
Purchase of capital assets	(23,451)	(43,534)
Repayment (advance) of loans receivable, net	146,626	1,041,496
Repayment of mortgage receivable	<u>2,421</u>	<u>7,318</u>
Cash flow from investing	<u>401,100</u>	<u>210,913</u>
<b>FINANCING ACTIVITY</b>		
Advance (repayment) of loans payable, net	<u>12,466</u>	<u>805,152</u>
<b>INCREASE (DECREASE) IN CASH AND EQUIVALENTS</b>		
	76,002	1,370,450
<b>CASH AND EQUIVALENTS, BEGINNING OF YEAR</b>		
	<u>2,424,080</u>	<u>1,053,630</u>
<b>CASH AND EQUIVALENTS, END OF YEAR</b>		
	<u>\$ 2,500,082</u>	<u>\$ 2,424,080</u>

The accompanying notes form an integral part of these financial statements

# EVANGELICAL MISSIONARY CHURCH OF CANADA

## Notes to Financial Statements

Year ended December 31, 2014

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### 1. DESCRIPTION OF ORGANIZATION

The Evangelical Missionary Church of Canada (EMCC) is a church denomination of approximately 150 churches across Canada organized to fulfill the Great Commandment and the Great Commission of our Lord Jesus Christ. The EMCC is passionately committed to introducing people to Jesus Christ, discipling believers and facilitating the multiplication of healthy churches in Canada and worldwide.

EMCC is responsible for the oversight of member churches, the credentialing of pastors and missionaries, the networking of resources for both pastors and churches and the operation of common ministry programs such as World Partners (a missions sending agency), EMCC Relief and Development and Evangelical Missionary Youth, Men and Seniors.

EMCC is incorporated without share capital under the laws of Canada and is registered with Canada Revenue Agency as a charitable organization; registration number 10770 6525 RR0001. The organization is exempt from income tax under Section 149 of the Income Tax Act.

The ongoing operation of the organization is dependent on the continued support of churches and constituents.

### 2. SIGNIFICANT ACCOUNTING POLICIES

#### Basis of Presentation

These financial statements have been prepared in accordance with the Canadian accounting standards for not-for-profit organizations (ASNPO).

The financial statements include the assets, liabilities and fund balances which are controlled and administered directly by the board of directors of Evangelical Missionary Church of Canada. These financial statements exclude any assets located on the various mission fields, such as cash and capital equipment, and liabilities arising from the direct mission field operations.

#### Other Controlled Entities

The organization has the responsibility to provide a majority of the members on the board of Chinook Village Housing Society of Alberta and Emmanuel Bible College. As a result, the organization has the potential to exercise control over the operations of these entities. Chinook Village and Emmanuel Bible College have not been consolidated in the financial statements. A financial summary has been included in Notes 14 and 15, respectively.

The organization has the responsibility to appoint Steering Committees for Evangelical Missionary churches which are in a period of transition. A Steering Committee is to serve as a governing body to a congregation during the period of transition in preparation for the time when the congregation can organize as a self-governing EMCC church and becomes able to select its own local board. As a result of the relationship between EMCC and the Steering Committees, the organization has the potential to exercise control over the operations of these congregations. There are four congregations governed by a Steering Committee at December 31, 2014 which have not been consolidated in the financial statements. A financial summary of the congregations has been included in Note 16.

# EVANGELICAL MISSIONARY CHURCH OF CANADA

## Notes to Financial Statements

Year ended December 31, 2014

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### 2. SIGNIFICANT ACCOUNTING POLICIES (*Continued*)

#### Fund Accounting

Fund accounting is used to ensure the observance of the purposes, limitations, and restrictions on the use of resources made available to the organization as specified by the donors and the Board. The funds are summarized for accounting purposes as follows:

- The General Fund accounts for the revenue and costs related to providing the Canadian operations and administration as well as for pension contributions and health insurance benefit premiums assessed and expensed under the Employee Benefits plan operated for members of EMCC.
- The Missions Fund accounts for the contributions received from member churches and individuals for the support of missionaries, mission field operating costs, and administration of missions.
- The Projects Fund accounts for the operation of various ministries including those for youth, men, and seniors, the development of new geographical areas for church planting, special relief and development projects identified from time to time, volunteer teams, and short-term international projects. The funds internally restricted for Forward Initiatives are for the purpose of advancing the vision, development and strategic initiatives of the EMCC National team. The Projects Fund also includes the capital assets of the organization and any related expenses. Funds internally designated to the Building Development are for providing financial grants to EMCC churches and ministries for capital projects. Included in the Projects Fund balance are also endowment funds externally restricted for the purposes of providing ministry scholarships.

#### Revenue Recognition

The organization follows the restricted fund method of accounting for contributions. Unrestricted contributions are included as revenue of the General fund in the year received. Restricted contributions for which a fund has been established are recorded as revenue in the year received. Restricted contributions for which a fund has not been established are recorded as revenue in the General fund in the year in which the related expenses are incurred.

Program contributions are recognized as revenue in the period which the program has taken place if the amount receivable can be reasonably estimated and collection is reasonably assured. Endowment contributions are recognized as a direct increase to the fund balance in the year received. Interest and other income are recognized as revenue when earned.

#### Contributed Materials and Services

The organization does not record the value of donated materials and services in the financial statements.

#### Property Held

EMCC has title to, but no beneficial interest in, certain constituent property. When it is determined that any constituent organization is not continuing operations, the beneficial ownership of the property will pass to EMCC and be recorded in the Building Development Fund to be used for future property development. When beneficial ownership passes, the assets will be recorded as a donation at the estimated fair market value of the land only. Purchased assets are recorded at cost.

# EVANGELICAL MISSIONARY CHURCH OF CANADA

## Notes to Financial Statements

Year ended December 31, 2014

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### 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Capital Assets

Capital assets are recorded at cost less accumulated amortization. Amortization is provided using the straight-line method at rates set out below.

Building	25 years
Furniture and equipment	5 years
Vehicles	5 years
Computer equipment	4 years

#### Financial Instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs are expensed when incurred.

#### Cash and Cash Equivalent

The organization considers cash deposited in financial institutions and term deposits with maturities of less than 90 days to be cash and cash equivalents.

#### Allocation of expenses

The organization assigns costs to three functional areas; General, Missions and Projects. Certain general support expenses which do not pertain specifically to a function are considered administrative and are allocated to the functional areas based on the number of individuals working in each area. Under this method, administration was allocated as follows:

	<u>2014</u>	<u>2013</u>
General	65%	68%
Missions	25%	21%
Projects	10%	11%

#### Foreign currency translation

Accounts in foreign currencies have been translated into Canadian dollars using the temporal method. Under this method, monetary assets and liabilities have been translated at the year end exchange rate and non-monetary assets have been translated at the rate of exchange prevailing at the date of transaction. Foreign exchange gains and losses, if any, on monetary assets and liabilities are included in the determination of earnings.

#### Measurement Uncertainty

Certain amounts in the financial statements are subject to measurement uncertainty and are based on the organization's best information and judgment. Actual results could differ from these estimates.

Examples of significant estimated include:

- the estimated useful lives of assets;
- the estimated allowance for doubtful accounts;
- the estimated accrued expenses.

# EVANGELICAL MISSIONARY CHURCH OF CANADA

## Notes to Financial Statements

Year ended December 31, 2014

### 3. CASH AND CASH EQUIVALENTS

	<u>2014</u>	<u>2013</u>
Cash deposited in financial institutions, earning interest at 0% to 1.25%	\$ 1,239,223	\$ 1,120,439
Term deposits with maturities of less than 90 days (bearing interest at 1.3% - 1.4% and maturing between January and March, 2015)	<u>1,260,859</u>	<u>1,303,641</u>
	<u>2,500,082</u>	<u>2,424,080</u>

At December 31, 2014, the organization had cash deposited in one financial institution of approximately \$951,341 (2013 - \$692,803) in excess of the Canada Deposit Insurance Corporation (CDIC) limits of \$100,000 per institution. The organization does not believe it is exposed to any significant credit risk on these deposits.

The organization has a line of credit with a maximum limit of \$500,000 bearing interest at prime plus 0.5% per annum. This line of credit is secured by a general security agreement over the organization's assets and assignment of the fire insurance. There have been no amounts advanced on this available line of credit as at December 31, 2014.

### 4. INVESTMENTS

Investments consist of the following:

	<u>2014</u>	<u>2013</u>
Mennonite Foundation of Canada (deposits bearing interest at 3% (2013 - 3.15%))	\$ 6,869,423	\$ 7,190,173
Mutual funds	38,123	216,366
Shares in mortgage investment corporation	500,000	500,000
Provision for unrealized loss on shares (Note 13)	(125,000)	(125,000)
Shares in Canadian equities	<u>223,489</u>	<u>-</u>
	<u>\$ 7,506,035</u>	<u>\$ 7,781,539</u>

The mutual funds consists of investments primarily in Canadian fixed income and Canadian equity securities. The instrument has a guaranteed minimum value on maturity. The effective interest rate was 5.0% (2013 - 2.3%) and the instrument matures October 2021.

The shares in mortgage investment corporation consist of 500,000 Class A preferred shares and 208,333,333 Class B preferred shares, in a mortgage investment corporation. The Class A Shares have a stated cost per share of \$0.80 and the Class B shares have a stated total cost of \$0.01 per share. Combined, the shares have earned an effective dividend rate of 7.5% in 2014 (2013 - 3.3%). The shares were originally redeemable at the option of the organization after a term of at least one year from the date of the investment, April 30, 2013. Effective March 28, 2014 the Board of the mortgage investment corporation implemented a restructuring plan approved by shareholders which postponed EMCC's redemption date option for one year beyond the original date to April 30, 2015 and that option is subject to further redemption limitations at that time. The shares are not publicly traded and accordingly are recorded at cost.

Shares in Canadian equities consist of publicly listed common and preferred shares which are direct trade investments transacted and held through an accredited financial institution.

# EVANGELICAL MISSIONARY CHURCH OF CANADA

## Notes to Financial Statements

Year ended December 31, 2014

### 5. LOANS RECEIVABLE

All loans receivable from EMCC member churches and ministries are due on demand and bear interest at 3.5% with regular payments made monthly. The loans are amortized over periods up to 25 years and are secured by real property. At December 31, 2014, the allowance for doubtful loans is nil (2013 - nil). No new loans have been issued during the fiscal year. All new loan applications are administered and funded by Mennonite Foundation of Canada.

### 6. MORTGAGE RECEIVABLE

During fiscal 2011, the organization sold a building and land to Emmanuel Bible College, a related party as described in Note 2. The proceeds on sale of the property were \$460,000 of which \$260,000 was received in the form of a mortgage receivable. The mortgage was forgiven by EMCC in March 2014 at which time the balance was \$238,000. This transaction was recorded as an expense to the Bequest Fund.

### 7. CAPITAL ASSETS

	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>2014</u>	<u>2013</u>
Land	\$ 360,000	\$ -	\$ 360,000	\$ 360,000
Buildings	896,123	170,992	725,131	749,236
Furniture, equipment and computer equipment	242,570	217,603	24,967	54,371
Vehicles	<u>20,224</u>	<u>17,739</u>	<u>2,485</u>	<u>6,529</u>
	<u>\$ 1,518,917</u>	<u>\$ 406,334</u>	<u>\$ 1,112,583</u>	<u>\$ 1,170,136</u>

### 8. LOANS PAYABLE

Amounts advanced to the organization from EMCC member churches, ministries and individuals are received for the purpose of funding loans to EMCC member churches and ministries, as described in Note 5, and capital projects of EMCC. The loans are unsecured, bear interest at rates ranging from 2.25% to 2.50% and are due 30 days after demand by the holder. Interest rates for new loans are based on market rates at the start of the term and are given six month rolling terms. Interest rates can be adjusted by EMCC during the term based on changes in market rates.

### 9. INTERFUND TRANSFERS

Interfund transfers during the year have been approved by the Board of Directors.

Included in the interfund transfers was \$250,000 transferred from the Projects Fund to the General Fund. This transfer was to replenish the Loans and Investments Fund subsequent to the mortgage forgiveness as described in Note 6.

**EVANGELICAL MISSIONARY CHURCH OF CANADA**

**Notes to Financial Statements**

**Year ended December 31, 2014**

10. FUND BALANCES

	<u>2014</u>	<u>2013</u>
The General Fund consists of the following:		
<u>Internally restricted</u>		
General	\$ 263,802	\$ 202,481
Benefit Reserve (Note 12)	<u>1,024,464</u>	<u>1,018,516</u>
	<u>\$ 1,288,266</u>	<u>\$ 1,220,997</u>
The Missions Fund consists of the following:		
<u>Internally restricted</u>		
EMCC World Partners Reserve	\$ 389,245	\$ 379,182
<u>Externally restricted</u>		
EMCC World Partners	<u>458,627</u>	<u>376,298</u>
	<u>\$ 847,872</u>	<u>\$ 755,480</u>
The Projects Fund consists of the following:		
<u>Internally restricted</u>		
EMCC National Ministries	\$ 83,287	\$ 86,785
Local Church Ministry	868,159	1,378,718
Missions Ministry	131,228	136,525
Forward Initiatives	745,321	854,337
Capital Assets	1,148,308	1,201,668
Building Development Fund	<u>828,110</u>	<u>1,047,691</u>
	<u>3,804,413</u>	<u>4,705,724</u>
<u>Externally restricted</u>		
Relief and Development (Note 11)	779,803	797,042
International Projects	378,544	377,500
Volunteer Teams	<u>128,173</u>	<u>155,455</u>
	<u>1,286,520</u>	<u>1,329,997</u>
Endowment Funds	<u>54,954</u>	<u>54,954</u>
	<u>\$ 5,145,887</u>	<u>\$ 6,090,675</u>

11. RELIEF AND DEVELOPMENT

Included in the Projects Fund is relief and development amounts consisting of the following:

	<u>Balance</u>			<u>Balance</u>
	<u>Dec 31, 2013</u>	<u>Revenue</u>	<u>Expenses</u>	<u>Dec 31, 2014</u>
EMCC Relief and Development	\$ 797,042	\$ 330,845	\$ 348,084	\$ 779,803

# EVANGELICAL MISSIONARY CHURCH OF CANADA

## Notes to Financial Statements

Year ended December 31, 2014

### 11. RELIEF AND DEVELOPMENT (*Continued*)

The EMCC Relief and Development fund was established to provide relief aid as a short-term response to a crisis or emergency, and to provide development aid for long-term sustainable processes of empowering people to support themselves. The Relief and Development projects are intended to target the countries in the world where EMCC already has missionaries or local partners established. Projects of the Relief and Development fund may be undertaken by EMCC itself, or in conjunction with other agencies such as the Canadian Foodgrains Bank.

EMCC is a member of the Canadian Foodgrains Bank (CFGB). Through this agency, EMCC is able to develop relief and aid projects consistent with the mandate of the CFGB. Individuals and organizations often donate cash or grain directly to CFGB and designate the donation to EMCC's account. As a result of these contributions, which are not otherwise included in EMCC's financial statements, EMCC has access to cash and grain resources valued at approximately \$261,288 at December 31, 2014. These assets are restricted for use in projects consistent with the objectives and mandate of CFGB and are not available to EMCC for other purposes.

The following is an unaudited summary of the activity within EMCC's CFGB account for the year ended December 31, 2014 with comparative figures for the year 2013, as reported by CFGB:

	<u>2014</u>	<u>2013</u>
Revenue from all sources including CIDA	\$ 452,009	\$ 656,954
Program expenses	<u>(470,289)</u>	<u>(836,959)</u>
Excess expenses over revenue	(18,280)	(180,005)
Net transfers	191,717	(256,201)
Total equity, beginning of year	<u>87,851</u>	<u>524,057</u>
Total equity, end of year	<u>\$ 261,288</u>	<u>\$ 87,851</u>

### 12. BENEFITS PLANS

EMCC provides health benefit plans and defined-contribution pension plans to its employees and employees of its participating constituent churches.

#### (a) Health Benefits Plans

These plans provide coverage for health, dental, life insurance and long-term disability. Health and dental benefits for participants are through a self-funded private health services plan which is administered by a third party administrator. At December 31, 2014 the organization has set aside \$1,024,464 to ensure sufficient reserves are available to provide for health and dental benefits covered by the plan.

#### (b) Pension Plans

These pension plans are defined-contribution plans under which EMCC churches are required to contribute 6% of the participant's salary to either a registered pension plan or a group RRSP. Participants are eligible to make voluntary contributions in addition to those paid by EMCC churches.

Employees of EMCC participate in the Pension Plan. The total pension expense for the year amounts to \$87,600 (2013 - \$83,760) contributed to the pension plan in respect of employees of EMCC and is included in total staff cost of \$1,853,600 (2013 - \$1,741,235).

# EVANGELICAL MISSIONARY CHURCH OF CANADA

## Notes to Financial Statements

Year ended December 31, 2014

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### 13. FINANCIAL INSTRUMENTS

The organization's financial instruments consist of cash and cash equivalents, accounts receivable, investments, loans receivable, mortgage receivable, accounts payable and accrued liabilities and loans payable. Unless otherwise noted, it is management's opinion that the organization is not exposed to significant currency risk arising from these financial instruments.

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. The organization is exposed to interest rate risk primarily through its investments, loans receivable, and loans payable as outlined in Notes 4, 5, and 8, respectively.

Credit risk is the risk that a borrower may fail to repay an amount receivable. Credit risk is encompassed by accounts receivable, investments, loans receivable and the mortgage receivable. The organization monitors its credit risk with respect to amounts receivable on an on-going basis and an allowance for doubtful accounts is established if repayment is unlikely. As at December 31, 2014, the organization has recorded an allowance of \$125,000 for the potentially uncollectable portion of the share capital described in Note 4 (2013 - \$125,000). There have been no other allowances recorded for potentially uncollectable amounts during the year.

Liquidity risk is the risk that the organization will encounter difficulty in meeting a demand for cash, redeeming certain investments or funding its obligations as they come due. The organization meets its liquidity requirements by monitoring the cash flow from operations, investment performance and the anticipated cash flows from investing and financing activities. The organization is exposed to liquidity risk through its financial instruments, particularly those with stated maturities beyond 90 days.

The extent of the organization's exposure to the above risks did not change significantly during fiscal 2014.

### 14. CHINOOK VILLAGE HOUSING SOCIETY OF ALBERTA

The following is a summary of Chinook Village Housing Society of Alberta ("Chinook Village"), a controlled entity, at its most recent reporting date, which is not included in these financial statements:

	<u>December 31, 2013</u> (unaudited)
Assets	\$ 19,734,516
Liabilities	32,998,001
Fund balances	(13,263,485)

	<u>Year ended December 31, 2013</u> (unaudited)
Revenues	\$ 5,473,324
Expenses	5,610,121
Cash flows - operating	(508,487)
- financing	(94,504)
- investing	358,535

# EVANGELICAL MISSIONARY CHURCH OF CANADA

## Notes to Financial Statements

Year ended December 31, 2014

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### 14. CHINOOK VILLAGE HOUSING SOCIETY OF ALBERTA (*Continued*)

Chinook Village is an incorporated Society and operates in Medicine Hat, Alberta. The Society follows the restricted fund method of accounting for contributions. Their purpose is:

- a) to construct, acquire, hold, sell, manage, provide and maintain clean and secure housing for senior adults who choose to live according to a Christian lifestyle as outlined in the Bible;
- b) to buy, sell, lease, hold and build, develop or improve any lands and buildings necessary for carrying out of the said objectives and to operate such subsidiary business operations as it sees fit in order to support its primary mission of providing housing and care for senior adults;
- c) to give or transfer funds to the Evangelical Missionary Church of Canada once the Society's financial goals have been achieved.

### 15. EMMANUEL BIBLE COLLEGE

The following is a summary of the Emmanuel Bible College, a controlled entity, at its most recent reporting date, which is not included in these financial statements:

	<u>April 30, 2014</u>
Assets	\$ 4,634,435
Liabilities	2,055,297
Fund balances	2,579,138

	<u>Year ended April 30, 2014</u>
Revenues	\$ 2,441,778
Expenses	2,367,803
Cash flows - operating	173,320
- financing	(138,487)
- investing	(68,155)

The College provides Bible-based post-secondary education equipping men and women to think, live and serve as mature Christians in the church and in the world. The College is incorporated under the authority of Bill Pr 38 and is a charitable organization for income tax purposes. The College operates in Kitchener, Ontario.

Included in the fund balances is \$308,121 of endowment funds. Investment income on the endowment funds are restricted specifically for scholarships, bursaries and student aid.

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### 16. CONTROLLED CONGREGATIONS

The following is a summary of the four church organizations with a Steering Committee in place at December 31, 2014, at their most recent reporting date, which is not included in these financial statements:

	<u>December 31, 2014</u> (unaudited)
Assets	\$ 4,211,503
Liabilities	1,613,510
Fund balances	2,597,993

	<u>Year ended December 31, 2014</u> (unaudited)
Revenues	\$ 138,166
Expenses	186,707
Cash flows - operating	(33,110)
- financing	-
- investing	-

### 17. CONTINGENT LIABILITIES

The organization has provided the following guarantees:

Emmanuel Bible College limited guarantee in the amount of \$50,000 on the bank loan. The College's advances on the bank loan as at December 31, 2014 is in excess of \$50,000 guaranteed by the organization.

Triumph Chinese EMC limited guarantee of \$150,000 on the loan payable to Tsung Tsin Mission of Hong Kong Inc. The balance of the loan payable at December 31, 2014 is \$108,281 (2013 - \$109,200).

Rivers Edge Camp limited guarantee of \$220,000 on the credit facilities. The balance of the credit facilities at December 31, 2014 is \$145,466 (2013 - \$96,658).

Chinook Village guarantee for the outstanding promissory notes at December 31, 2014 of \$31,025,330 (2013 - \$31,093,456).

The organization is also liable for debt secured on the properties of constituent organizations for which the organization holds title to the property.

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18. INSURANCE COVERAGE

The organization maintains the following types and levels of liability insurance coverage:

Directors and Officers	\$2,000,000
Commercial Umbrella	\$10,000,000
Commercial Property	\$5,000,000
Automotive	\$5,000,000

19. COMPARATIVE FIGURES

Certain of the comparative figures have been reclassified to conform with the current year financial statement presentation.